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United Nations

United Nations Development Programme

Financial report and audited financial statements

for the biennium ended
31 December 2003 and

Report of the Board of Auditors

General Assembly
Official Records
Fifty-ninth Session
Supplement No. 5A (A/59/5/Add.1)

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Report of the Board of Auditors

United Nations • New York, 2004

Note

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Letters of transmittal and certification

30 April 2004

Pursuant to financial regulation 26.01, we have the honour to submit the financial statements of the United Nations Development Programme (UNDP) for the biennium ended 31 December 2003, which we hereby approve.

Copies of these financial statements are also being transmitted to the Advisory Committee on Administrative and Budgetary Questions.

We, the undersigned, acknowledge that:

> The Management is responsible for the integrity and objectivity of the financial information included in these financial statements.
>
> The financial statements have been prepared in accordance with the United Nations system accounting standards and include certain amounts that are based on management's best estimates and judgements.
>
> Accounting procedures and related systems of internal control provide reasonable assurance that assets are safeguarded, that the books and records properly reflect all transactions and that, overall, policies and procedures are implemented with an appropriate segregation of duties. UNDP internal auditors continually review the accounting and control systems. Further improvements are being implemented in specific areas.
>
> The Management provided the United Nations Board of Auditors and UNDP internal auditors with full and free access to all accounting and financial records.
>
> The recommendations of the United Nations Board of Auditors and UNDP internal auditors are reviewed by the management. Control procedures have been revised or are in the process of being revised, as appropriate, in response to those recommendations.

We each certify that, to the best of our knowledge, information and belief, all material transactions have been properly charged in the accounting records and are properly reflected in the appended financial statements.

(*Signed*) Mark Malloch **Brown**
Administrator

(*Signed*) Jan **Mattsson**
Assistant Administrator
Bureau of Management

The Chairman of the Board of Auditors
United Nations
New York

9 July 2004

I have the honour to transmit to you the financial statements of the United Nations Development Programme for the biennium 2002-2003 ended 31 December 2003, which were submitted by the Administrator. These statements have been examined by the Board of Auditors.

In addition, I have the honour to present the report of the Board of Auditors with respect to the above accounts, including an audit opinion thereon.

(*Signed*) Shauket A. **Fakie**
Auditor-General of the Republic of South Africa
and Chairman
United Nations Board of Auditors

The President of the General Assembly of the United Nations
New York

Chapter I

Financial report for the biennium ended 31 December 2003

1. The Administrator has the honour to submit his financial report, together with the audited financial statements of the United Nations Development Programme (UNDP) for the biennium ended 31 December 2003 and the report of the Board of Auditors. This submission is made in conformity with the Financial Regulations of the United Nations Development Programme. The financial statements consist of statements and schedules, accompanied by notes, which are an integral part of the financial statements, and include all trust funds established by the Administrator as well as all funds established by the General Assembly and administered by UNDP.

2. The UNDP financial statements incorporate expenditure data obtained from the executing agents. As far as possible, the data are obtained from the agents' audited statements or, when such statements are not available at the time of the year-end closing of the UNDP accounting records, either from the agents' statements as submitted for audit or from the agents' unaudited statements.

3. As at the date of preparation of the present financial statements, statements as submitted for audit or unaudited statements were provided by the following executing agents:

African Development Bank
Asian Development Bank
Economic Commission for Africa
Economic Commission for Europe
Economic Commission for Latin America and the Caribbean
Economic and Social Commission for Asia and the Pacific
Economic and Social Commission for Western Asia
Food and Agriculture Organization of the United Nations
International Atomic Energy Agency
International Bank for Reconstruction and Development
International Civil Aviation Organization
International Finance Corporation
International Labour Organization
International Maritime Organization
International Monetary Fund
International Organization for Migration
International Telecommunication Union
International Trade Centre
United Nations Department of Economic and Social Affairs
United Nations Centre for Human Settlements (UN-Habitat)
United Nations Conference on Trade and Development
United Nations Educational, Scientific and Cultural Organization

United Nations Industrial Development Organization
United Nations Institute for Training and Research
Universal Postal Union
World Health Organization
World Intellectual Property Organization
World Meteorological Organization
World Tourism Organization

Changes in accounting practices and policies in the biennium

Accounting policies

4. A summary of significant accounting policies applied in the preparation of the financial statements is provided in note 2 to the financial statements. Overall policies are the same as those applied in the financial statements of 31 December 2001. Changes in accounting policies, if any, are disclosed appropriately in note 2.

Presentation of accounts

5. Following the recommendation by the Administrative Committee on Coordination (now the United Nations System Chief Executives Board for Coordination) on the common inter-organizational accounting standards and harmonized presentation of financial statements, UNDP has fully adopted the recommended format for the biennium ended 31 December 2003.

6. In addition, the Executive Board may recall its decision 97/6 in which it harmonized the budget presentation for UNDP, the United Nations Children's Fund (UNICEF) and the United Nations Population Fund (UNFPA). The new harmonized format distinguishes UNDP regular resources from its other resources (cost-sharing, government cash counterpart contributions, trust funds established by UNDP, reimbursable support services activities and other miscellaneous activities) and from the activities of the funds established by the General Assembly and administered by UNDP (United Nations Capital Development Fund (UNCDF), United Nations Volunteers (UNV), United Nations Development Fund for Women (UNIFEM), United Nations Revolving Fund for Natural Resources Exploration (UNRFNRE) and United Nations Fund for Science, Technology and Development (UNFSTD)).

7. In the biennium 2002-2003, UNDP mobilized contributions of US$ 6.1 billion overall, of which 23.5 per cent related to regular resources activities, 43.6 to cost-sharing, 23.8 per cent to trust funds, 6.1 per cent to reimbursable support services and miscellaneous activities and 3 per cent to UNDP-administered funds established by the General Assembly.

8. Total expenditure amounted to $6 billion, out of which 81.9 per cent ($4.9 billion) was spent in programme/project activities and support costs paid to other United Nations agents, 15 per cent ($894 million) for the biennial support budget and 2.3 per cent ($134.4 million) on miscellaneous costs. Miscellaneous costs include a $54 million provision for after-service health insurance, which is explained further in note 17 (c) to the financial statements. Income and expenditure for the biennium are summarized in table I.1 and figure I.1.

Table I.1

Combined income and expenditure for the biennium ended 31 December 2003

(In millions of United States dollars)

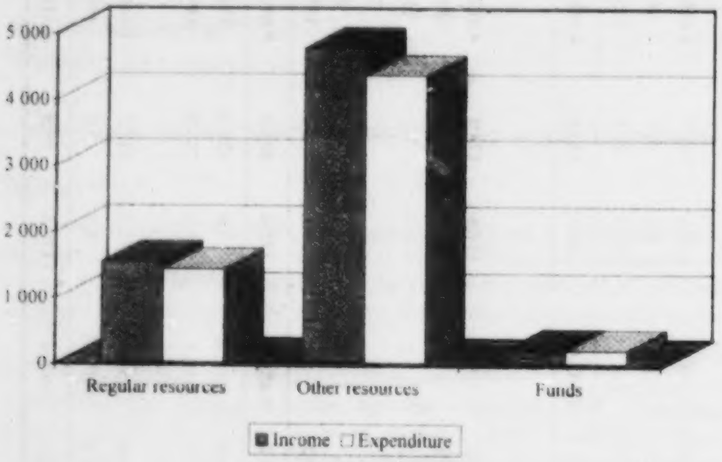
	Regular resources		*Other resources*		*Funds*		*Total*[a]	
	2003	*2001*	**2003**	*2001*	**2003**	*2001*	**2003**	*2001*
Income								
Contributions, net	**1 425.6**	1 285.9	**4 484.7**	3 570.8	**179.5**	148.9	**6 089.8**	5 005.6
Interest income	**34.1**	(35.7)	**57.7**	174.4	**4.4**	14.7	**96.2**	153.4
Other income	**57.1**	64.4	**205.7**	138.7	**20.9**	21.0	**283.7**	224.1
Total income	**1 516.8**	**1 314.6**	**4 748.1**	**3 883.9**	**204.8**	**184.6**	**6 469.7**	**5 383.1**
Expenditure								
Programme (including programme support, implementing agents)	**754.7**	786.7	**3 963.4**	3 379.1	**154.6**	174.4	**4 872.7**	4 340.2
Biennial support budget	**496.4**	500.4	**357.3**	237.6	**40.4**	33.0	**894.1**	771.0
Support to resident coordinator	**12.3**	16.6	**17.3**	3.2	–	–	**29.6**	19.8
Development support services	**7.8**	2.3	–	–	–	–	**7.8**	2.3
UNDP Economist Programme	**8.1**	–	–	–	–	–	**8.1**	–
Other expenditure	**131.9**	99.7	**5.2**	5.3	**0.4**	1.2	**137.5**	106.2
Total expenditure	**1 411.2**	**1 405.7**	**4 343.2**	**3 625.2**	**195.4**	**208.6**	**5 949.8**	**5 239.5**
Excess (shortfall) of income over expenditure	**105.6**	(91.1)	**404.9**	258.7	**9.4**	(24.0)	**519.9**	143.6
Net excess (shortfall) of income over expenditure	**105.6**	(91.1)	**404.9**	258.7	**9.4**	(24.0)	**519.9**	143.6
Unexpended resources								
Opening balance	**45.3**	107.0	**1 490.4**	1 251.0	**99.5**	117.7	**1 635.2**	1 475.7
Transfers, refunds and savings	**2.9**	29.4	**(52.1)**	(19.3)	**8.5**	5.8	**(40.7)**	15.9
Closing balance	**153.8**	**45.3**	**1 843.2**	**1 490.4**	**117.4**	**99.5**	**2 114.4**	**1 635.2**

[a] Aggregate totals only. Not consolidated.

Figure I.1

Summary of income and expenditure for the biennium ended 31 December 2003

(Millions of United States dollars)



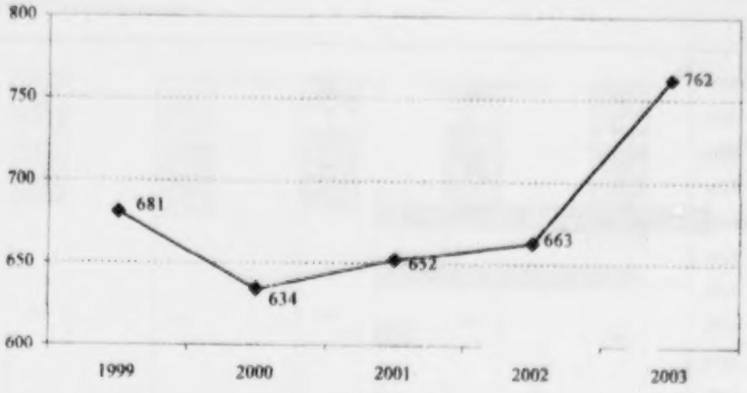
Regular resources

Income

9. Voluntary contributions increased by 10.9 per cent ($139.7 million) in comparison to the previous biennium.

10. The average rate of return on investments was around 1.5 per cent (6 per cent in 2000-2001). Other income comprised mainly exchange gains and losses.

Figure I.2
Contributions for regular resources activities as at 31 December 2003



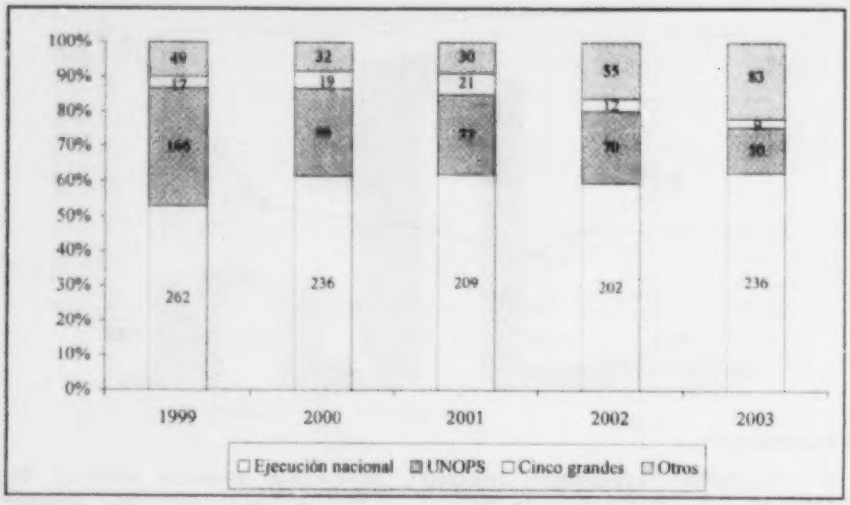
Expenditure

11. Programme expenditure (including programme support) declined by $32 million from $0.79 billion in 2000-2001 to $0.76 billion in 2002-2003. National execution remained the leading modality for the execution of projects, in keeping with UNDP policy. In 2002-2003, recipient countries executed $438 million or 58 per cent of programme expenditure for regular resources. This compared to $445.3 million or 56.6 per cent of programme expenditure for regular resources for the biennium 2000-2001.

12. The United Nations system's share of programme expenditure, including support costs, declined marginally from $165.7 million in 2000-2001 to $159.3 million in 2002-2003.

13. Gross biennial support budget expenditure for the 2002-2003 biennium was $551 million, representing a slight decrease in expenditure compared to $553 million in 2000-2001. The net 2002-2003 biennial support budget expenditure was $496 million, $6 million below the approved 2002-2003 net budget, which represents overall savings of 1.2 per cent. By appropriation group, 59 per cent (56 per cent in 2000-2001), was spent on programme support activities, 21 per cent on management and administration (21 per cent in 2000-2001) and 20 per cent on support to operational activities of the United Nations system (23 per cent in 2000-2001). In total 63 per cent of expenditures were related to country offices, with the remaining 37 per cent attributed to headquarters locations, including the United Nations Volunteers and the Inter-Agency Procurement Services Office (IAPSO).

Figure I.3
Expenditure by execution modality as at 31 December 2003



Abbreviations: NEX, nationally executed expenditure; UNOPS, United Nations Office for Project Services; Big Five, United Nations Secretariat, the UNIDO, the Food and Agriculture Organization of the United Nations, the United Nations Educational, Scientific and Cultural Organization and the International Labour Organization.

Unexpended resources

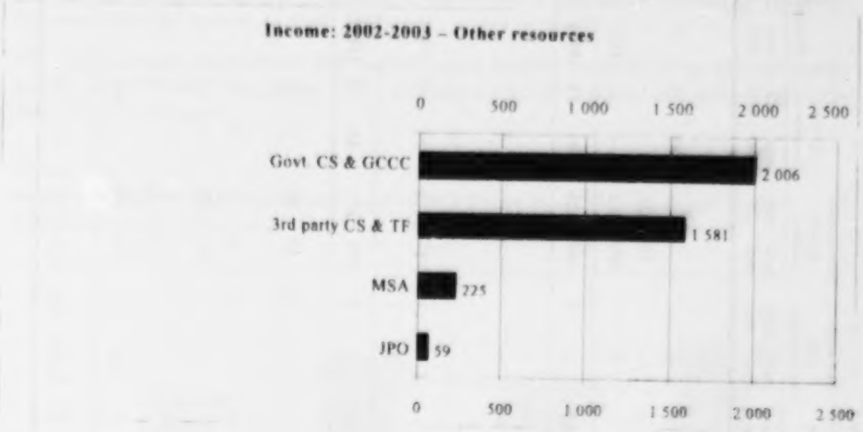
14. There was a significant increase in unexpended regular resources, to $155 million as at 31 December 2003, about 2.6 months of total expenditure. This compares to $45 million as at 31 December 2001, about 1 month of expenditure, in the previous biennium. Of the $155 million in unexpended resources, $9.6 million is set aside for funding of security measures and $0.8 million for the transitional reserve for information and communications technology (ICT).

Other resources activities

Figure I.4

Income for other resources activities for the biennium ended 31 December 2003

(Millions of United States dollars)



Abbreviations: CS, cost-sharing; GCCC, government cash counterpart contributions; TF, trust fund; MSA, management service agreements, JPO, Junior Professional Officers.

15. Other resources income overall increased by 22.3 per cent. Contributions to trust funds increased by $574.8 million (64.8 per cent). Cost-sharing contributions increased by $277.5 million (11.7 per cent).

Table I.2

Other resources activities: statement of income and expenditure for the biennium ended 31 December 2003

(Millions of United States dollars)

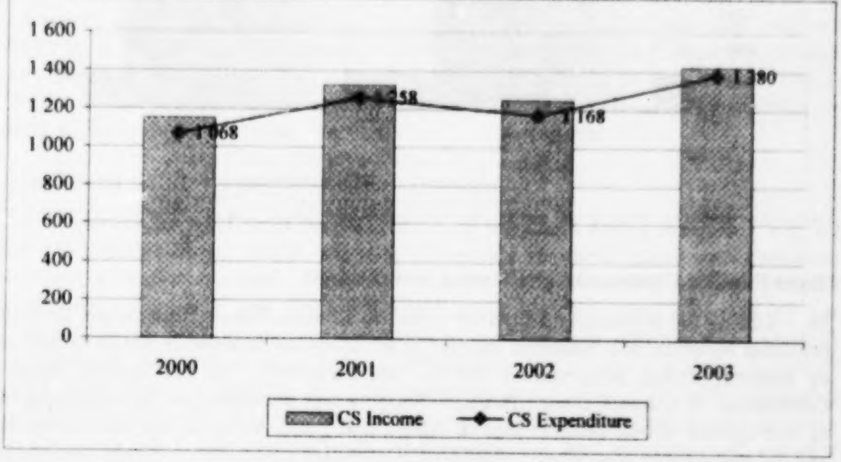
	UNDP cost-sharing		*Government cash counterpart contributions*		*Trust funds established by UNDP*		*Management service agreements*		*Junior Professional Officers*		*Reserve for field accommodation*		*Reimbursable support services*		*Special activities*		*Eliminations*		*Total*	
	2002-2003	*2000-2001*	*2002-2003*	*2000-2001*	*2002-2003*	*2000-2001*	*2002-2003*	*2000-2001*	*2002-2003*	*2000-2001*	*2002-2003*	*2000-2001*	*2002-2003*	*2000-2001*	*2002-2003*	*2000-2001*	*2002-2003*	*2000-2001*	*2002-2003*	*2000-2001*
Income																				
Contributions	2 652	2 375	–	9	1 462	887	225	230	59	52	–	–	–	–	88	18	–	–	4 485	3 571
Interest income	29	99	–	–	12	43	7	18	–	–	–	–	10	21	–	–	–	–	58	182
Other income	3	1	–	–	4	3	–	–	–	–	2	4	299	202	–	–	(103)	(80)	205	131
Total income	**2 684**	**2 475**		**9**	**1 478**	**933**	**232**	**248**	**59**	**52**	**2**	**4**	**309**	**223**	**88**	**18**	**(103)**	**(80)**	**4 748**	**3 884**
Expenditure																				
Programme	2 474	2 237	1	9	1 180	849	249	231	54	46	–	–	–	–	5	–	–	–	3 963	3 379
Programme support to resident coordinator	–	–	–	–	–	–	–	–	–	–	–	–	–	–	18	3	–	–	18	3
Biennial support budget: net	72	80	–	–	79	55	–	–	–	–	–	1	251	173	58	9	(103)	80	357	238
Other expenditure	2	–	–	–	2	4	–	–	–	–	1	1	–	–	–	–	–	–	5	5
Total expenditure	**2 548**	**2 317**	**1**	**9**	**1 261**	**908**	**249**	**231**	**54**	**52**	**1**	**2**	**251**	**173**	**81**	**12**	**(103)**	**80**	**4 343**	**3 625**
Excess (shortfall) of income over expenditure	**136**	**158**	**(1)**	–	**217**	**25**	**(17)**	**17**	**5**	–	**1**	**2**	**58**	**50**	**7**	**6**	–	–	**405**	**259**
Savings on obligations of prior biennium	–	–	–	–	–	–	–	–	–	–	–	–	2	3	2	–	–	–	4	3
Transfer (to)/from reserves	–	–	–	–	–	–	–	–	–	–	–	–	(3)	(11)	–	–	–	–	(4)	(11)
Refunds to donors and transfers (to)/from other funds: net	(16)	(10)	–	–	(31)	–	(9)	(6)	–	–	–	–	2	2	–	3	–	–	(52)	(11)
Fund balances, 1 January 2001	848	700	20	20	417	392	83	72	5	5	(4)	(6)	113	69	8	(1)	–	–	1 490	1 251
Fund balances, 31 December 2003	968	848	19	20	603	417	57	83	10	5	(3)	(4)	172	113	17	8	–	–	1 843	1 490

Cost-sharing

16. The cost-sharing funding modality remained the largest modality for UNDP. Of the total $2.65 billion received in 2002-2003, $119 million was attributable to third party cost-sharing ($377 million in 2000-2001) and $2.53 billion to recipient Governments ($2 billion in 2000-2001).

17. Programme expenditure and support costs paid to implementing and executing agents in 2002-2003 increased $237 million, to $2.47 billion, compared to 2000-2001 ($2.24 billion).

Figure I.5
Summary of cost-sharing income and expenditure as at 31 December 2003
(Millions of United States dollars)



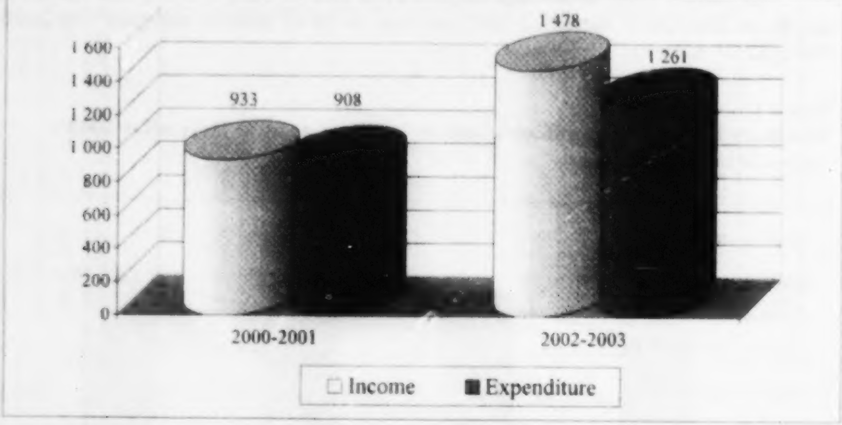
Trust funds established by the United Nations Development Programme

18. The detailed financial results of the trust funds are in schedules 5 to 5.3. A total of 117 trust funds and 15 sub-trust funds were established during the biennium 2002-2003. Twenty trust funds and 19 sub-trust funds were closed during the biennium. As at 31 December 2003, there were a total of 315 trust funds (288 as at 31 December 2001) and 258 sub-trust funds (269 as at 31 December 2001). The environmental sector and countries/territories in post-conflict circumstances received the most resources under the trust funds category.

19. Under trust funds dealing with the environment, in 2002-2003 the Global Environment Facility (GEF), the Montreal Protocol, "Capacity 21" and the United Nations Office to Combat Desertification and Drought received $438 million — 30 per cent of total trust funds contributions. GEF alone received $376 million. Countries and territories in post-conflict circumstances, such as Iraq, Afghanistan, Rwanda, Angola, the Palestine territory, etc., were also an important sector for trust

fund activities. The UNDP Trust Fund for the Iraq programme received $262 million during 2002-2003.

Figure I.6
Summary of trust fund income and expenditure as at 31 December 2003
(In millions of United States dollars)



Trust Fund to Combat Desertification and Drought

20. During the biennium, the UNDP Office to Combat Desertification and Drought provided technical and financial support to 60 countries worldwide for development of national action programmes for the implementation of the United Nations Convention to Combat Desertification. Support was provided for the development of subregional action programmes in Africa and Latin America and the Caribbean and for partnership and capacity-building to mobilize resources in Africa. Technical, strategic policy and capacity-building support was provided for the mainstreaming and integration of drylands issues into national development planning and other macro-economic frameworks and for building and broadening the knowledge base on drylands issues.

21. At the end of June 2001, the Office was relocated from New York to Nairobi as part of the Administrator's goals to bring services closer to programme countries. It continues to provide core global support for drylands development to affected countries worldwide. In early 2002, UNDP established the Drylands Development Centre in Nairobi. The Centre is one of the three Bureau for Development Policy thematic centres around the world. The new Centre incorporates the Office as part of the Bureau's decentralized network of policy advisers. In line with the overall management changes within UNDP, the Drylands Development Centre now provides policy level advice and programme support to countries through country offices.

22. UNDP recognizes that rural development and poverty alleviation in the rural drylands requires action on many fronts, including legislation, capacity strengthening, water management, gender issues, health provision and education.

There is a real challenge to ensure that policy and legislation favour people in the drylands and help to end their social and economic exclusion. At the same time, action is needed on the ground to help farmers and pastoralists increase their production of crops and livestock and begin to climb out of poverty. The Centre has developed the Integrated Drylands Development Programme, piloted in 16 countries in Africa and the Arab States, to help to meet these challenges.

23. The Centre has always focused on bringing important issues to the attention of the Conference of the Parties to the Convention to Combat Desertification. Recently the Centre played a central role in the establishment of the Global Drylands Imperative, an informal group of donor representatives, non-governmental organizations (NGOs) and individuals working in the field of desertification and drylands development. The Centre, on behalf of the group, has commissioned a series of "challenge papers" on important topics, which challenge conventional ideas relating to drylands development and seek new solutions to problems.

24. The Drylands Development Centre depends on voluntary contributions for its operating expenses. It is important to mention that the Centre has only received $28,500 in voluntary contributions in 2003. While the total programme expenditure has increased marginally from $5 million in 2000-2001 to $5.1 million in 2002-2003, unexpended resources declined by 59 per cent from $8.8 million to $3.6 million.

Trust Fund for the Global Environment Facility

25. Four formal meetings of the GEF Council were held during the spring and fall of 2002-2003, during which the GEF corporate business plans and corporate budgets, as well as the individual work programme allocation targets and associated implementing agency fees for UNDP/GEF, were reviewed and approved by the Council for the fiscal years 2003 and 2004. In addition, four informal intersessional meetings of the Council were held in the summer and winter for the approval of work programme allocations and implementing agency fees. The GEF secretariat and UNDP/GEF also conducted a separate project implementation review exercise in 2002 and 2003 with respect to all GEF-funded full- and medium-sized projects that were under implementation.

26. During the 2002-2003 biennium, GEF's approved work programmes, corporate budgets and implementing agency fees totalled $395.8 million, 8.9 per cent less than the 2000-2001 work programme ($434.3 million). Total programme expenditure amounted to $252.7 million in 2002-2003, compared to $200.1 million in 2000-2001 (an increase of 26.3 per cent).

27. Income from replenishments received from the GEF trustee of the World Bank in 2002-2003 amounted to $376 million ($223 million in 2000-2001). In addition, GEF has received $12 million in cost-sharing, sub-trust fund and other contributions ($11 million in 2000-2001).

Multilateral Fund for the Implementation of the Montreal Protocol

28. The Multilateral Fund for the Implementation of the Montreal Protocol was established in 1991 with a mandate to implement national programmes to phase out chlorofluorocarbons, halons and other ozone-depleting substances. Four implementing agencies have been designated to implement this programme: UNDP,

the United Nations Environment Programme, the United Nations Industrial Development Organization and the World Bank.

29. To achieve this objective, UNDP's activities include:

(a) Formulation of national country programmes for the Montreal Protocol;

(b) Data surveys, national and sectoral plans (performance-based, multi-year programmes);

(c) Technical training and demonstration projects;

(d) Institutional strengthening/national capacity-building;

(e) Technology transfer investment projects.

30. Contributions received for 2002-2003 amounted to $62 million ($61 million in 2000-2001). Total programme expenditure amounted to $51 million in 2002-2003 ($83 million in 2000-2001).

"Capacity 21" Trust Fund

31. After a global evaluation of the pilot phase of Capacity 21 (1992-2003) by a team of independent consultants in 2001, it was recognized that, while Capacity 21 was successful, it did not reach enough countries or communities and needed to be expanded with a broader mandate. After intense consultation within UNDP senior management, Capacity 2015, the successor to Capacity 21, was developed. Capacity 2015 has a wider community-based approach, which is not limited to Agenda 21, but also develops synergies with other capacity-building initiatives, particularly poverty reduction strategies, multilateral environmental agreements and sustainable development strategies. The Capacity 21 Trust Fund remains the financial instrument for Capacity 2015.

32. Total programme expenditure declined by 14.6 per cent to $13.2 million in 2002-2003 compared to $15.5 million in 2000-2001.

UNDP Energy Account

33. Energy Account activities, which are financed from extrabudgetary resources, focus on FINESSE (financing energy services for small-scale energy users), which supports policy dialogue, institutional strengthening, regulatory framework and capacity development to provide technically feasible and economically viable renewable energy and energy efficiency services to residential, commercial and industrial energy users. These activities are designed to create the conditions and mechanisms for the credit sector to on-lend capital to small-scale energy users. FINESSE is in line with the UNDP Initiative for Sustainable Energy, which is based on the fact that traditional approaches to energy will make energy a barrier to socio-economic development and are not sustainable. FINESSE activities are presently being implemented in selected countries in Asia, in partnership with the World Bank. Activities in the Southern African Development Community region have been completed, and follow-up will soon be initiated in partnership with the African Development Bank. The Energy Account received contributions and other income of $0.8 million in 2002-2003 ($1.7 million in 2000-2001) against total expenditure of $1.6 million ($1.8 million in 2000-2001).

UNDP Fund for the Programme of Assistance to the Palestinian People

34. The programming strategy of the UNDP Fund for the Programme of Assistance to the Palestinian People is based on two objectives:

(a) To utilize the Fund's limited core resources in a catalytic manner so as to launch high-priority capacity-building programmes that are subsequently sustained and expanded largely through voluntary bilateral donor contributions;

(b) To ensure the sustainability of these capacity-building programmes through the utilization of joint implementation structures, ensuring the long-term viability and local accountability of the Palestinian counterparts.

35. Total contributions of $59 million was received in 2002-2003, compared with $62 million in 2000-2001, a decline of 3.5 per cent. Programme expenditure in 2002-2003 amounted to $70 million ($61.7 million in 2000-2001) making UNDP one of the largest implementers of donor-funded projects in the Occupied Palestinian Territory. Pursuant to the strategies and initiatives identified in its programme framework, during the biennium the Fund continued its focus on the expansion of its advocacy role in the promotion of sustainable human development themes, including poverty elimination, sustainable livelihoods, gender in development and environmental management, as well as a number of infrastructure activities.

36. During 2002-2003, the Fund continued its activities to enhance governance at the local, municipal and central level of the Palestinian Authority, taking full advantage of the considerable local expertise available in the area.

UNDP Trust Fund for Rwanda

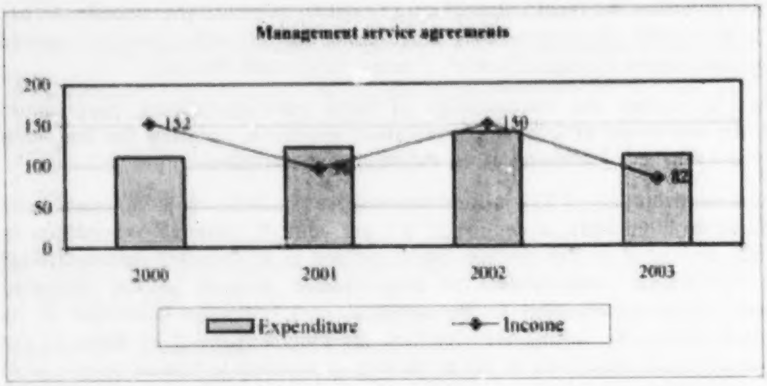
37. The UNDP Trust Fund for Rwanda was established in April 1995 to enhance programme activities in support of the Government of Rwanda's programme of national reconciliation, reintegration, socio-economic rehabilitation and recovery.

38. In 2002-2003, the UNDP Trust Fund for Rwanda mobilized $3 million in contributions, compared to $9 million in the 2000-2001 biennium. Programme expenditures in 2002-2003 were $11 million compared to $29 million in 2000-2001.

Management Service Agreements

39. Management service agreements signed by UNDP with various donors (detailed on schedule 6.1) are executed by the United Nations Office for Project Services on behalf of UNDP. During the biennium 32 new agreements were implemented, 119 agreements were financially completed and 54 were operationally completed. Total income declined 6.5 per cent in 2002-2003 to $232 million compared to $248 million in 2000-2001. Total expenditure increased by 7.9 per cent in 2002-2003 to $249 million, from $231 million in 2000-2001 (see figure I.7).

Figure I.7
Summary of income and expenditure for management service agreements as at 31 December 2003



Junior Professional Officers programme

40. UNDP currently has 266 Junior Professional Officers in active service under this programme, financed by 21 countries and one international organization. Of these Junior Professional Officers, 219 are in country offices and 47 in New York and at other headquarters locations. As at 31 December 2003, there were 289 Junior Professional Officers — 239 in country offices and 50 in New York and other headquarters locations.

41. UNDP received $58 million in contributions for the programme in the biennium 2002-2003 compared to $52 million in 2000-2001. Total expenditure decreased to $52 million in 2002-2003 from $56 million in 2000-2001.

Reserve for field accommodation

42. With the support of the Executive Board, UNDP continues to move towards the disposal of houses and offices it owns in the field and has established provisions for asset write-downs as deemed necessary.

43. Total income in the 2002-2003 biennium for the reserve for field accommodation activities, which consists almost entirely of rental income, amounted to $2.3 million, a drop of $1.6 million from the $3.9 million received in 2000-2001. The reserve for field accommodation activity recorded an overall surplus of $1.2 million in 2002-2003 compared to a surplus of $1.4 million in 2000-2001.

Funds established by the General Assembly and administered by the United Nations Development Programme

44. The funds established by the General Assembly are: UNCDF, UNV, UNIFEM, UNRFNRE and UNFSTD. Their financial results are detailed in schedules 7 to 7.3. UNRFNRE and UNFSTD were closed during the biennium.

United Nations Capital Development Fund

45. The overall goal of the United Nations Capital Development Fund is to help reduce poverty, first and foremost in the least developed countries, thereby contributing to the achievement of the Millennium Development Goals. In line with Executive Board decision 99/22, UNCDF activities are concentrated in two service lines: local governance; and micro-finance. Through its programmes, the Fund aims to build productive capacity self-reliance in poor communities by increasing their access to essential local infrastructure and services and by building inclusive financial sectors that serve low-income people.

46. In a follow-up to decision 99/22, in 2003, UNCDF carried out an independent evaluation of impact of the Fund's programmes and activities, on which it will report to the annual session of the Board in 2004. The independent evaluation found the Fund to be an effective organization that had successfully aligned its programmes and activities with its policies. It concluded that the Fund's operations contributed to significant results through both its microfinance and local governance programmes in poverty reduction, policy impact and replication of its projects by donors. UNCDF's areas of expertise were found to be very much in demand in the least developed countries and to respond to the Millennium Development Goals as well as to country needs. The independent evaluation also found that the UNCDF business model was flawed and recommended its urgent revision to ensure the future financial viability of the organization.

47. In the 2002-2003 biennium, voluntary contributions increased 2 per cent, from $48 million to $49 million. Programme expenditures in the biennium 2002-2003 were $46 million compared to $78 million in 2000-2001. At the end of the 2002-2003 biennium, UNCDF had a regular resources fund balance of $32 million (over and above the $22.6 million operational reserve) available to fund outstanding commitments of $47 million.

United Nations Volunteers

48. For the United Nations Volunteers programme the biennium 2002-2003 was marked by continued dynamic growth, an evolution of the culture of partnership and networking and a strategic decision to reinforce the added value of volunteerism in all its operations, building on the momentum created by the International Year of Volunteers in 2001. The contribution of the United Nations Volunteers is articulated through the Millennium Development Goals and the UNDP multi-year funding framework.

49. With its mission of promoting volunteerism, including the mobilization of volunteers, UNV continued to build on its added value by stimulating national policy development on volunteerism, international advocacy and volunteer assignments.

50. The UNV programme, in terms of the number of volunteer assignments and individual volunteers involved, continued to grow in 2002 and 2003 with the financial equivalent of all activities in the broader United Nations system context surpassing $100 million per year.

51. A total of 5,635 United Nations volunteers carried out 5,832 assignments in 2003. This reflects a 7 per cent increase in assignments over 2001 (the last year of the previous biennium), while the number of individual volunteers grew by 10 per cent.

52. During the biennium, United Nations volunteers worked in more than 150 countries and represented more than 160 nationalities. The majority of volunteers (72 per cent in 2003) were nationals of developing countries, nearly half serving outside their home countries. UNV thus continues to be a concrete expression of South-South cooperation.

53. In the 2002-2003 biennium, there were increases in funding to the UNV Special Voluntary Fund and for the fully funded, United Nations joint venture and cost-sharing modalities, and a slight reduction to sub-trust funds. Full funding arrangements represent UNV assignments directly funded by donor Governments. United Nations joint ventures represent volunteers participating in United Nations peace operations. Total income in 2002-2003 was $63 million, at about the same level as in the previous biennium ($64 million).

54. Total programme expenditure in 2003 covered by direct contributions decreased slightly compared to 2002. The decrease under United Nations joint ventures (peacekeeping operations) of $1.7 million is mainly attributable to adjustments of $1.5 million recorded in 2002-2003 relating to prior bienniums.

55. During 2002-2003, a total of $14.1 million was approved under the SVF for new pilot and experimental projects. Total expenditures during the period reached $14.7 million, an increase of 22 per cent compared to the previous biennium. The balance as at 31 December 2003 was $24 million, out of which $19 million was fully committed.

United Nations Development Fund for Women

56. The strategy and business plan of the United Nations Development Fund for Women, which cover the four-year period from 2000-2003, aimed to expand the Fund's donor base and increase the amount of contributions to UNIFEM. During the biennium 2002-2003, UNIFEM continued to focus its efforts on its three thematic areas and to refine the principles of results-based management.

57. Total contributions for UNIFEM increased by $14.1 million or 26 per cent to $68.7 million in the biennium 2002-2003 from $54.6 million in the 2000-2001 biennium. Voluntary contributions increased by $2.1 million, cost-sharing by $10.4 million and sub-trust funds by $1.6 million.

58. Programme expenditure increased by $14.4 million or 34.5 per cent to $56.2 million in the 2002-2003 biennium from $41.8 million in 2000-2001. Regular resources expenditure rose to $35 million in 2002-2003 from $28 million in 2000-2001, an increase of $6.5 million or 23 per cent. Cost-sharing expenditure increased by $8.5 million to $14.7 million in 2002-2003, from $6.2 million in 2000-2001.

Sub-trust fund expenditure increased by $0.5 million, or 7 per cent, to $6.9 million from $6.4 million in 2000-2001.

59. Unexpended resources at 31 December 2003 were $25.1 million, an increase of $0.8 million from $24.3 million on 31 December 2001. The level of the operational reserve was reviewed in accordance with Executive Board decision 97/4 of January 1997, and the reserve was increased to $8.1 million as at 31 December 2003, up from $7.4 million at 31 December 2001.

United Nations Revolving Fund for Natural Resources Exploration

60. As noted at its third regular session in September 1999 (see DP/1999/42), the Executive Board endorsed the plans to phase out the activities of UNRFNRE by the end of 2000. The Fund was closed in 2003 after ensuring that all existing projects and contractual commitments had been accomplished in a responsible manner.

United Nations Fund for Science and Technology for Development

61. The United Nations Fund for Science and Technology for Development was closed in 2003 after ensuring that all existing projects and contractual commitments had been accomplished in a responsible manner.

Chapter II

Report of the Board of Auditors

Summary

The Board of Auditors has reviewed the operations of the United Nations Development Programme (UNDP) and has also audited its financial statements for the biennium ended 31 December 2003.

The Board's main findings are as follows:

(a) The Board was unable to obtain adequate assurance on the information on accuracy and completeness of non-expendable equipment as disclosed in note 3 (d) to the financial statements at a total of $149.3 million;

(b) UNDP's end-of-service and post-retirement benefits liabilities of $307.84 million were not fully funded, although UNDP did build up a reserve of $108 million in this regard;

(c) The Board noted differences of $24.1 million between the amounts reported by the executing agencies and the amounts recorded by UNDP;

(d) Although UNDP made significant efforts, further improvements are needed on the internal control measures and procedures for nationally executed expenditures in order to ensure that adequate assurance is obtained regarding the effective utilization of funds;

(e) UNDP implemented a new enterprise resource planning system in January 2004, with which the Board noted several control deficiencies, especially the lack of an independently validated internal control framework;

(f) Internal audits focused mainly on management and performance related issues and not on financial procedures and controls;

(g) UNDP's existing framework and structure did not cater to an integrated approach to risk management as required by best practices;

(h) Treasury policies and procedures documents did not contain procedures such as dealing and authorization limits for treasury personnel; setting and reviewing counterparty limits; and reconciliation procedures in line with best practices. Furthermore, the policies and procedures did not include management reporting policies and procedures;

(i) The last internal audit on Treasury was performed in 1985, although no report on that audit was issued;

(j) The Board noted weaknesses in the monitoring of the financial and physical/technical implementation of projects at country offices;

(k) Some 668 projects with a programme expenditure value totalling $1.3 billion were operationally completed on or before 31 December 2002 but not closed within the prescribed period of 12 months in terms of UNDP Programming Manual;

(l) UNDP headquarters and country offices did not formally evaluate supplier performance in terms of chapter 19.2 of the Procurement Manual.

The Board made recommendations to: maintain accurate non-expendable records; review the funding mechanisms for end-of-service and post-retirement benefits; improve controls and procedures for nationally executed expenditure; initiate actions to ensure that an internal control framework is compiled, validated, approved and disseminated for the newly implemented enterprise resource planning system; update the current treasury policies and procedures; improve the measurement processes for project performance in order to monitor technical implementation in comparison to financial implementation; finalize all outstanding activities of operationally completed projects; and improve the procurement evaluation process. By July 2004, the Administration planned to implement a number of appropriate remedies.

A list of the Board's main recommendations is provided in paragraph 12 of the present report.

A. Introduction

1. The Board of Auditors has audited the financial statements and reviewed the operations of the United Nations Development Programme (UNDP) for the period from 1 January 2002 to 31 December 2003, in accordance with the General Assembly resolution 74 (I) of 7 December 1946. The audit was conducted in conformity with article VII of the Financial Regulations and Rules of the United Nations and the annex thereto (see ST/SGB/2003/7), the common auditing standards of the Panel of External Auditors of the United Nations, the specialized agencies and the International Atomic Energy Agency and the International Standards on Auditing. Those standards require that the Board plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free of material misstatement.

2. The audit was conducted primarily to enable the Board to form an opinion as to whether the expenditures recorded in the financial statements for the biennium ended 31 December 2003 had been incurred for the purposes approved by the governing bodies, whether income and expenditures had been properly classified and recorded in accordance with the Financial Regulations and Rules and whether the financial statements of UNDP presented fairly its financial position at 31 December 2003 and the results of the operations for the biennium. The audit included a general review of the financial systems and internal controls and a test examination of accounting records and other supporting evidence to the extent the Board considered necessary in order to form an opinion on the financial statements.

3. In addition to the audit of the accounts and financial transactions, the Board carried out reviews under financial regulation 7.5. The reviews primarily focused on the efficiency of financial procedures, the internal financial controls and, in general, the administration and management of UNDP. The audit was carried out at UNDP headquarters and eight field offices (Argentina, Brazil, China, Colombia, Honduras, Mozambique, Nigeria and Panama).

4. The Board modified its audit report (chap. III, Audit opinion) to emphasize its concerns, summarized as follows:

(a) The Board was unable to obtain adequate assurance to verify the validity, accuracy and completeness of the figure for non-expendable equipment, valued at $149.3 million in note 3 (d) to the financial statements;

(b) Although the Board noted improvements, the effectiveness of internal controls and procedures as well as the adequacy of the assurance obtained by UNDP that nationally executed expenditure funds provided had been properly used for the purpose intended could be further improved;

(c) UNDP implemented a new enterprise resource planning system, the "Atlas" system, in January 2004. The Board noted control deficiencies with the system, especially the lack of an independently validated internal control framework. The introduction of the system, which took place after the balance sheet date, is regarded as posing a significant risk to UNDP's operations. While this has not had an impact on the 2002-2003 financial statements, unless corrected, control deficiencies may cause errors in the 2004-2005 financial statements.

5. The General Assembly in paragraph 6 of its resolution 57/278 of 20 December 2002, requested the Secretary-General and the executive heads of the funds and

programmes of the United Nations to examine corporate governance structures, principles and accountability throughout the United Nations system and to make proposals on the future format and consideration of the reports of the Board of Auditors by the respective executive boards and the General Assembly. The Board noted that UNDP has not taken any specific action in this regard. In response, UNDP expressed its intention to take the matter forward by requesting the High-Level Committee on Management to address the resolution.

6. The Board continued its practice of reporting to UNDP the results of specific audits in management letters containing detailed observations and recommendations. This practice allowed for an ongoing dialogue with UNDP.

7. The present report covers matters that, in the opinion of the Board, should be brought to the attention of the General Assembly. The Board's observations and conclusions were discussed with the Administration, whose views have been appropriately reflected in the report.

8. A summary of the Board's main recommendations is contained in paragraph 12. The detailed findings are reported in paragraphs 14 to 379.

1. Previous recommendations not fully implemented

Biennium ended 31 December 1999[1]

9. In accordance with section A, paragraph 7, of General Assembly resolution 51/225 of 3 April 1997, the Board has reviewed the measures taken by UNDP to implement the recommendations made in its report for the biennium ended 31 December 1999. There are no significant outstanding matters.

Biennium ended 31 December 2001[2]

10. In accordance with General Assembly resolution 48/216 B of 23 December 1993, the Board also reviewed the measures taken by UNDP to implement the recommendations made in its report for the biennium ended 31 December 2001.[3] Details of action taken and the comments of the Board are included in the report and have been summarized in the annex to the present chapter. Out of a total of 46 recommendations, 21 (47 per cent) were implemented, 24 (52 per cent) were under implementation and 1 (1 per cent) was not implemented.

11. The Board has reiterated, in paragraphs 26, 59, 70, 73, 77, 89, 97, 103, 107, 114, 236, 309 and 352 of the present report, previous recommendations that have not yet been implemented. The Board invites the Administration to assign specific responsibility and establish an achievable time frame to implement them.

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[1] *Official Records of the General Assembly, Fifty-eighth Session, Supplement No. 5A* (A/55/5/Add.1).

[2] Ibid., *Fifty-seventh Session, Supplement No. 5A* and corrigendum (A/57/5/Add.1 and Corr.1).

[3] Ibid., chap. II.

2. Main recommendations

12. The Board's main recommendations are that UNDP:

(a) **Complete the write-off process of all non-expendable equipment records at country offices and effect the necessary adjustments to bring the value in line with the revised non-expendable policy (para. 33);**

(b) **Implement measures to ensure that country offices comply with the financial regulations and rules and other directives in respect of inventory control (para. 40);**

(c) **In conjunction with the administrations of the United Nations and other funds and programmes, review the funding mechanism and targets for liabilities for end-of-service and post-retirement benefits (para. 77);**

(d) **In conjunction with other United Nations organizations, develop mechanisms to effectively control inter-agency transactions in an efficient manner and clear outstanding reconciling items (para. 86);**

(e) **Quantify the financial effect of qualified audit opinions on nationally executed expenditure and evaluate such qualifications against the action plans for reasonableness (para. 114);**

(f) **Revise its programme of internal audit work to include an appropriate level of coverage on financial procedures and controls at headquarters (para. 236);**

(g) **Consider establishing a risk management framework, based on best practices, in the context of its review of governance structures as requested by the General Assembly in paragraph 6 of its resolution 57/278 (para. 252);**

(h) **Update the current treasury policies and procedures to bring them into line with best practices, taking into account the restructuring process and the implementation of the Atlas system; and incorporate all management reporting policies and procedures into the treasury policy and procedures (para. 256);**

(i) **Perform adequate internal audit reviews based on the outcome of a Treasury risk assessment and bearing in mind specialist areas (para. 290);**

(j) **Provide guidance to country offices in its efforts to monitor the correlation between reported expenditures and the level of project implementation and improve its performance measurement process in this regard (para. 303);**

(k) **Evaluate the causes for the delays in closing off projects and take appropriate action to rectify the situation (para. 306);**

(l) **Evaluate supplier performance in terms of the guidance provided in the UNDP Procurement Manual (para. 312).**

13. The Board's other recommendations appear in paragraphs 36, 54, 57, 63, 111, 118, 122, 131, 133, 136, 141, 144, 147, 150, 157, 160, 164, 168, 173, 178, 180, 183, 185, 189, 193, 196, 199, 204, 210, 212, 216, 219, 223, 229, 240, 246, 260, 267, 274, 277, 279, 282, 285, 288, 297, 315, 320, 326, 328, 331, 333, 335, 340, 347, 358, 362, 371 and 379 of the present report.

B. Financial issues

1. Financial overview

14. UNDP's financial statements cover regular resources (un-earmarked), other resources (earmarked) and funds administered by UNDP (United Nations Volunteers, the United Nations Capital Development Fund, the United Nations Development Fund for Women (UNIFEM), the United Nations Revolving Fund for Natural Resources Exploration and the United Nations Fund for Science and Technology for Development). The Board performed an analysis of UNDP's financial position as at 31 December 2003. The results of some key financial indicators are set in table 1 below.

Table 1
Ratios of key financial indicators

Description of ratio	*Regular resources*		*Other resources*		*Funds administered by UNDP*	
	2000/01	*2002/03*	*2000/01*	*2002/03*	*2000/01*	*2002/03*
Assets/liabilities[a]	1.12	1.15	5.04	7.02	8.26	11.38
Cash/liabilities[b]	0.99	1.04	0.69	1.11	5.36	7.44

[a] A high indicator reflects a positive solvency position.

[b] A high indicator reflects the extent of cash available to settle debts.

Regular resources

15. UNDP's income of $1.517 billion from regular resources during the biennium 2002-2003 exceeded its expenditures of $1.411 billion by $106 million. This surplus of income over expenditures, together with other adjustments and transfers, increased the fund balances by $109 million, from $45 million to $154 million. During the biennium 2000-2001, UNDP's regular resources expenditures exceeded its income by $91 million.

16. This increase in fund balances was mainly due to an increase of $134 million (10 per cent) in voluntary contributions, from $1.306 billion in the biennium 2000-2001 to $1.440 billion in the biennium 2002-2003. The regular resources expenditures for the biennium, however, only increased by $5 million (0.4 per cent) from $1.406 billion. The surplus income allowed UNDP to transfer $4.45 million to reserves, unlike the situation during the biennium 2000-2001, when $28.4 million was transferred from reserves.

Other resources

17. UNDP's income of $4.748 billion from other resources in 2002-2003 exceeded its expenditures of $4.343 billion by $405 million. This surplus of income over expenditure, together with adjustments and transfers, increased the fund balance by $353 million (24 per cent), from $1.490 billion to $1.843 billion. During 2000-2001, UNDP income from other resources exceeded its expenditures by $259 million. The increase was mainly due to the increase in contributions to trust funds and to cost-sharing. During 2002-2003, contributions to trust funds increased by $575 million from 2000-2001, to $1.462 billion, while contributions to cost-sharing increased by $277 million to $2.652 billion.

18. While total other resources income increased by 22 per cent in 2002-2003 compared with the previous biennium, total expenditures increased by 20 per cent. UNDP transferred $3.4 million of its surplus to reserves.

19. The Board was pleased to note that UNDP had again generated an increasing level of other resources income, which enabled it to further increase its programme delivery to achieve its business plan objectives.

Funds administered by the United Nations Development Programme

20. UNDP administers three active funds: the United Nations Volunteers, UNIFEM and the United Nations Capital Development Fund. Following a UNDP Executive Board decision during the biennium 2002-2003, UNDP closed two other inactive funds that it administered, namely, the United Nations Revolving Fund for Natural Resources Exploration and the United Nations Fund for Science and Technology for Development. UNDP-administered funds manage their own resources and operate under procedures described in the UNDP Financial Regulations and Rules and in their respective operational guidelines. The Administrator reports on such funds to the Executive Board.

21. During the biennium 2002-2003, the total income for the funds administered by UNDP was $204.8 million, which exceeded its total expenditure of $195.3 million by $9.5 million. In comparison, during the biennium 2000-2001, the total expenditures of the funds exceeded its total income by $23.9 million. This surplus in income led to an increase of $17.9 million in fund balances, compared to a decrease of $18.2 million in fund balances in the biennium 2000-2001. Total income for funds administered by UNDP increased by $20.1 million, from $184.6 million in the biennium 2000-2001, while total expenditures decreased by $13.3 million, from $208.6 million in the prior biennium. The decrease of 7 per cent in expenditures was largely attributable to the decrease in expenditures by the United Nations Capital Development Fund.

United Nations Capital Development Fund

22. The Board recommended, in paragraph 23 of its previous report,[2] that UNDP monitor the financial position of the funds it administered to ensure that healthy fund balances are maintained. During the biennium 2000-2001, expenditures of the Development Fund totalled $92 million, exceeding its total income of $61 million by $31 million. During the 2002-2003 biennium, the Fund's total income of $69 million exceeded its total expenditures of $62 million by $7 million. This surplus income over expenditures, together with other adjustments and transfers ($14.7 million), increased the fund balance by $22 million (105 per cent), to $43 million as at 31 December 2003.

23. The increase was mainly due to the 33 per cent ($30 million) decrease in expenditures, resulting in the reduction of programme delivery. Voluntary contributions only increased marginally, by 2 per cent, from $48 million in 2000-2001 to $49 million in 2002-2003.

24. The Board also noted that two of the 12 current contributors to the Fund indicated that they would either discontinue or reduce their contributions for 2004. These contributors contributed $15 million (31 per cent) of the total contributions during the biennium 2002-2003.

25. By May 2004, only $8.8 million in voluntary contributions had been pledged to the Fund for 2004. No pledges had yet been received from six contributors who had contributed $13.9 million during the biennium 2002-2003 (28 per cent of the total voluntary contributions).

26. **UNDP agreed with the Board's reiterated recommendation to closely monitor the financial position of the United Nations Capital Development Fund to ensure that it maintains a healthy fund balance and further recommends that UNDP evaluate project implementation with a view to ensuring that programming objectives can be efficiently achieved with limited funding.**

27. The United Nations Capital Development Fund informed the Board that it had taken a number of measures to ensure its financial integrity by prudently reducing programming levels with outstanding commitments against core resources, bringing the outstanding programme commitments against core resources to less than half of the level of the allowed outstanding commitments ceiling using the partial funding formula.

2. United Nations system accounting standards

28. The Board assessed the extent to which the financial statements of UNDP for the biennium ended 31 December 2003 conformed to the United Nations system accounting standards. The review indicated that the financial statements were consistent with the standards.

3. Non-expendable equipment

Headquarters non-expendable equipment

29. The Board reported, in paragraph 30 of its previous report,[2] that it was unable to obtain adequate assurance that the value of non-expendable equipment ($25.1 million) was reasonable, as disclosed in the notes to the financial statements as at 31 December 2001. The Board had therefore recommended that UNDP review its headquarters non-expendable equipment inventory in a cost-effective manner in order to ensure that it provides a realistic valuation, in accordance with United Nations system accounting standards.

30. UNDP embarked on a revaluation exercise of all non-expendable equipment between November 2002 and January 2003. As part of this exercise, it conducted physical inventory verifications at headquarters. The inventory data (item description, make and location) was entered in the UNDP's Aperture system and corrections to previous data were made.

31. UNDP subsequently revalued all non-expendable equipment, which was mainly comprised of furniture and information technology equipment. It found that the values of desktop computers and air conditioners were overstated, as the prices had dropped drastically over the years, and noted that the number of air conditioners were undercounted. Furniture and information and technology equipment were revalued based on the average current prices of the equipment, while computer servers, which had the highest value of the equipment, were valued at their actual purchase price. The air conditioners were revalued to replacement cost.

Change in estimate

32. In 2003, UNDP only included non-expendable equipment with a cost of $1,000 or more (previously $500 or more) in inventory records. As a result, all items with a value of less than $1,000 were to be removed from the inventory records since they would no longer be tracked and reported as inventory. However, this process was only completed at headquarters and not at all country offices. Therefore, the value of non-expendable equipment at country offices disclosed in note 3 (d) included items within the range of $500 to $1,000 as at 31 December 2003. The value of this overstatement resulting from the change in the threshold could not be determined by May 2004.

33. **The Board recommends that UNDP complete the adjustment process of all non-expendable equipment records at country offices to bring the value in line with the revised non-expendable policy.**

34. UNDP informed the Board that it would take action to ensure that country offices amend their inventory records to reflect only items with values of $1,000 or more and to document the adjustments made, which it expects to be completed by October 2004.

Recording of non-expendable equipment

35. The Board noted that the inventory records were not continuously updated with purchases and disposals made during 2003. This was due to the independent operation of the inventory management system (Aperture) system and the procurement/general ledger (Integrated Management Information System) system. Following the Board's audit in May 2004, UNDP updated the inventory records on the Aperture system to include the 2003 movements.

36. **UNDP agreed with the Board's recommendation that it update its inventory records on a regular basis to ensure that all additions and disposals are accounted for.**

37. UNDP informed the Board that the newly implemented electronic resource planning system, the Atlas system, would address this weakness. All non-expendable equipment items acquired from January 2004 would be capitalized in the assets module of the Atlas system. Training and guidelines on the assets module was already provided to the country offices.

Country offices non-expendable equipment

38. The Board noted, in paragraph 34 of its previous report,[2] that UNDP was unable to provide the Board with an accurate value of non-expendable equipment of country offices as at 31 December 2001 because 56 of the 137 country offices had not submitted their annual inventory returns to headquarters. UNDP managed to obtain majority of the country office returns for the biennium 2002-2003, with the exception of 2 out of 142 country offices, which did not submit their annual inventory returns to headquarters by May 2004. The value of non-expendable equipment at the country offices was disclosed at $129.2 million in note 3 (d) of the financial statements as at 31 December 2003.

39. **Although there had been an improvement in the submission of the country offices inventory returns to headquarters, the validity, accuracy and**

completeness of the returns submitted by the country offices were questionable owing to the weaknesses noted by the Board during its country office audits. The following are some of the weaknesses noted:

(a) Resident representatives did not always certify the accuracy of the annual inventory reports submitted to headquarters; inventory lists were not always reviewed by senior officials;

(b) Inventory records were not always continuously updated with purchases and disposals of non-expendable property items and were therefore incomplete;

(c) The physical existence of non-expendable property items recorded in the inventory report could not always be verified because the location listed on the report was incorrect and some items did not have visible identification tags;

(d) Inventory records were not always complete;

(e) Obsolete inventory was reflected in the physical inventory report.

40. **UNDP agreed with the Board's recommendation that it implement measures to ensure that country offices comply with the financial regulations and rules and other directives in regard to inventory control.**

41. UNDP informed the Board that it would issue a directive to all country offices by mid-July 2004 on the issue of compliance with financial regulations and rules with respect to inventory control.

Conclusion

42. **While the situation has improved, the Board remains concerned that the value of non-expendable equipment, which is disclosed at $149.3 million in note 3 (d) to the financial statements as at 31 December 2003, may not be fairly stated. Accordingly, the Board has modified its audit report (chap. III, Audit opinion) to emphasize its concerns.**

4. Presentation and disclosure of financial statements

43. The General Assembly, in its resolution 55/220 of 23 December 2000, requested the Secretary-General and executive heads of funds and programmes of the United Nations, in conjunction with the Board of Auditors, to continue to evaluate what financial information should be presented in the financial statements and schedules and what should be presented in the annexes to the statements. In line with the resolution, the Board has reviewed the general presentation and disclosure of UNDP's financial statements for the biennium 2002-2003.

44. The Board is of the view that the financial report and the financial statements should contain sufficient combined information to enable all users to have a good understanding of the operations and performance of the organization for the financial period concerned. Users should be able to obtain this understanding without having to put pieces of information together themselves.

45. Owing to the numerous reports required by the General Assembly and the Executive Board of UNDP, the Board is aware that, in some instances, the governance principles discussed below may be applied in documents issued to these governing bodies as part of UNDP's normal reporting process. These documents

include the annual financial review of UNDP, the annual report, the biennial budget document and the multi-year funding framework.

Financial reporting

46. In terms of governance principles and best practices, the following governance issues are normally reported on in a medium such as the financial report (chap. I) that precedes the financial statements:

(a) Governance and other regulatory bodies;

(b) Performance reporting and non-financial information;

(c) Social accounting issues;

(d) Risk management, continuity and internal control.

Governance and other regulatory bodies

47. In terms of its reporting structures, UNDP reports to the General Assembly through its Executive Board. However, the financial report of UNDP did not contain information about its Executive Board; Management Committee; internal code of ethics and conduct and enforcement thereof; or its communication policy.

Performance reporting and non-financial information

48. UNDP's financial report did not mention its performance in terms of its organizational objectives and mandate. While programme expenditures were presented in financial terms in schedule 2, non-financial information has been overlooked in the preparation of the current and prior reports. No mention was made of UNDP's key objectives or the alignment of the organization to the Millennium Development Goals. Such information, which is over and above the mandatory financial information disclosures, would be of value to stakeholders.

Social accounting issues

49. Social accounting issues could be useful and consideration should be given to the desirability of incorporating such information into UNDP's financial reports. Matters that could be addressed include:

(a) Environmental reporting;

(b) Employee and/or human resources reporting, including an analysis of the composition of staff and the skills of current staff compared to the skills needed and details on future staff requirements (such as the continuity plan/rotation policy);

(c) Health and safety issues;

(d) Social reporting.

Risk management, continuity and internal control

50. The constant identification of risks and continuous development of systems and controls to address those risks is critical to most organizations. As such, risk information disclosures are relevant to the needs of users of financial statements. Disclosures could deal with the measures in place to address financial risks, safeguard assets and financial records and ensure continuity in the event of a

disaster. No such disclosures were included in UNDP's current or prior period financial report.

51. UNDP's financial report provides a summary of the financial statements, although no key indicators/ratios were included, such as the current ratio (current assets to current liabilities) or current liabilities as a percentage of total liabilities.

52. In addition the financial report did not contain:

(a) Details regarding the existence of a disaster management and recovery plan;

(b) Internal measures to manage risks, an internal code of ethics and conduct and enforcement thereof among employees;

(c) Details regarding the internal audit function;

(d) Details of any oversight committee reviewing the work of internal audit;

(e) Measures in place to safeguard the integrity of management and financial information.

53. The provision and disclosure of any such information would be subject, inter alia, to an examination of the benefits of providing information over the cost thereof and also whether such information meets the general qualitative characteristics of relevance, reliability, comparability and understandability, as stated in the United Nations system accounting standards.

54. **UNDP agreed with the Board's recommendation that it consider the disclosure of items in the financial report in terms of best governance principles relating to oversight, performance reporting, social accounting issues, risk management, continuity and internal control issues. In this regard, UNDP should revert to paragraph 6 of resolution 57/278 of 20 December 2002, in which the General Assembly requested the Secretary-General and the executive heads of the funds and programmes of the United Nations to examine governance structures, principles and accountability throughout the United Nations system, since better disclosure would be a step towards taking a proactive approach to the review requested by the Assembly.**

55. UNDP informed the Board that this review would have to take into account the reporting needs of stakeholders who make use of the financial statements and the content and audience for other financial reports that UNDP prepares for its Executive Board and that it would consider these disclosures as part of the financial report (chap. I) to the financial statements for the biennium 2004-2005. UNDP further informed the Board that such a review should be spearheaded by the High-Level Committee on Management in order to ensure that it is consistent with efforts towards simplification and harmonization within the United Nations system and that it would take up the overall matter on governance at the meeting of the High-Level Committee in October 2004.

Financial statements

56. The Board noted the following aspects that could be improved by UNDP in its review of the presentation of the financial statements for the biennium ended 31 December 2003:

(a) In schedule 8, investments: UNDP disclosed the different types of securities held and the portion attributable to each fund/reserve. However, no indication was provided in the financial statements or financial report regarding the extent to which UNDP could maintain its operations with the current level of securities, totalling $3.5 billion as at 31 December 2003. Furthermore, no disclosure was provided on the liquidity of the investments that are current or fixed. There was also no analysis drawn between the total cash and investments available and the cash resources that would be needed in future;

(b) While the closing value of investments (book and market values) was disclosed in note 9, no reconciliation was provided for the movement of these balances such as opening balances, purchases, disposals and closing balances. Information on movements had also not been disclosed for non-expendable equipment in note 3 (d);

(c) Schedule 7 discloses the funds established by the General Assembly and administered by UNDP. These funds do not form part of UNDP and, as such, are not included as part of statements I to IV. The Board is of the opinion that schedules are supposed to support statements I to IV and considers it inappropriate therefore to disclose these funds in the schedules.

57. **UNDP agreed with the Board's recommendations that it: (a) consider reviewing schedule 8 as well as note 3 (d) and note 9 to the financial statements with a view to improving its disclosure and presentation; (b) consider preparing separate statements for funds administered by UNDP; and (c) disseminate improvements made to other United Nations organizations through inter-agency mechanisms such as the High-Level Committee on Management.**

5. Bank and investments

58. The Board reported, in paragraph 45 of its previous report,[2] that the six payroll bank accounts in the name of UNDP had not been reconciled by UNDP on a monthly basis. UNDP payroll accounts for the biennium 2002-2003 were reconciled by the United Nations Secretariat and were reviewed by UNDP. The Board, however, noted long outstanding items in these reconciliations that have not been cleared by UNDP.

59. **UNDP agreed with the Board's reiterated recommendation to expedite clearance of the outstanding reconciling items and effect the appropriate adjusting entries in a timely manner.**

60. UNDP informed the Board that the United Nations Secretariat follows up and clears the reconciling items and that it would ensure that reconciliations are done on a timely basis and effect the adjusting entries accordingly.

6. Unidentified receipts

61. Unidentified receipts, as disclosed under accounts payable in the balance sheet and note 4 to the financial statements, increased by $7 million, to $17.1 million, at 31 December 2003. These receipts represented contributions and other amounts received in UNDP bank accounts, for which UNDP had not yet identified the source of the funds or the specific purpose thereof. The Board, in paragraph 49 of its previous report, expressed its concern about the increase in unidentified receipts and the corresponding delay in applying these amounts for the purposes intended by the

donors. The risk exists that income for the biennium 2002-2003 is understated in an amount of up to $17.1 million as at 31 December 2003.

62. UNDP informed the Board that amounts recorded as unidentified receipts were items that could not be appropriately applied because the purpose of the deposits could not be determined. Such amounts included funds received on behalf of other United Nations agencies, which, until identified, cannot be classified as UNDP income or agency funds. The main reason for the increase in unidentified receipts was the closing of the accounts on 15 December 2003 due to the late implementation of Atlas.

63. **The Board recommends that UNDP continue to improve its mechanism to identify contributions and clear such receipts in a timely manner.**

64. UNDP informed the Board that it had selected a position at headquarters dedicated to the follow-up of these unidentified amounts. In addition, the recently implemented Atlas system supports the ability of country offices to apply income received directly into their own accounts rather than having it applied by headquarters after monthly batch processes are run.

7. Unliquidated obligations

65. Unliquidated obligations decreased by 52 per cent, to $34 million, in respect of regular resources and by 51 per cent, to $96 million, in respect of other resources. Unliquidated obligations increased by 34 per cent, to $7.7 million, in respect of the funds administered by UNDP. Unliquidated obligations represented 2.4 per cent of total expenditure for regular resources, 2.2 per cent for other resources and 3.9 per cent for funds administered by UNDP. UNDP could not, however, provide the Board with an age analysis of these unliquidated obligations.

66. The Comptroller's Division provided all organizational units with a schedule detailing their unliquidated obligations. A total of 144 committing officers were required to certify the accuracy and completeness of the outstanding obligations. By May 2004, 20 (14 per cent) of the certifications were outstanding, representing less than $2.5 million as at 31 December 2003.

67. For the certifications received, the Board noted instances where organizational units have indicated obligations that were no longer valid. UNDP did not, however, follow up on these differences and no adjustments were made to the financial records, although the amounts noted in the audit sample were not material, $67,000 in total.

68. Weaknesses in respect of unliquidated obligations were also identified during the audit of the United Nations Capital Development Fund and during country office audits in Brazil, Colombia, Argentina and Honduras. In certain instances, country offices could not provide the Board with valid obligating documents for the unliquidated obligations created by them. The Board was, therefore, unable to determine the validity of these unliquidated obligations or to confirm whether any financial liability had occurred at the time that the obligations were created.

69. In other instances, country offices did not record all valid obligations at the time that the obligation was created (purchase order issued/contract concluded), but only recorded the expense when the obligation was paid. This was contradictory to UNDP accounting policies, which state that "all expenditure of UNDP is accounted

for on an accrual basis, except for that relating to staff entitlements and project components implemented by Government and non-governmental organizations (NGOs) and through direct execution, which are accounted for on the basis of cash disbursements only". Therefore, the risk exists that UNDP expenditures are understated, as they do not include all obligations raised.

70. **The Board reiterates its previous recommendation that UNDP: (a) ensure that all organizational units review unliquidated obligations on a monthly basis and provide the required certification of valid obligations in a timely manner; and (b) follow up on any differences in unliquidated obligations reported by organizational units and make the necessary adjustments to the financial records.**

71. UNDP informed the Board that it would issue revised guidance to all staff to review unliquidated obligations on a regular basis and to close those that are no longer needed. To facilitate this, UNDP would continue to obtain written confirmations of unliquidated obligations reported by organizational units and make the necessary adjustments to the financial records.

8. Accounts receivable

72. UNDP's total accounts receivable and deferred charges for regular resources amounted to $136 million as at 31 December 2003 (2001: $152.7 million). The Board stated, in paragraph 58 of its previous report,[2] that UNDP could not provide the Board with a complete age analysis of its accounts receivable. By May 2004, UNDP could still not provide the Board with a complete ageing of its accounts receivable for the biennium 2002-2003.

73. **UNDP agreed with the Board's reiterated recommendation to review regularly the complete ageing of accounts receivable with the view to collecting long-outstanding amounts.**

74. UNDP informed the Board that the Atlas system would make it easier to regularly analyse the accounts receivable data, verify the ageing of outstanding items on a worldwide basis and follow up on long-outstanding items.

9. Liabilities for annual leave, end-of-service benefits and post-retirement benefits

75. The Board noted that the General Assembly had requested, in its resolution 58/249 of 23 December 2003, that the Secretary-General report to the Assembly on the full extent of unfunded staff termination and post-service liabilities in the United Nations and its funds and programmes and to propose measures that would ensure progress towards fully funding such liabilities. The Board noted that UNDP provided $54 million for the biennium ended 31 December 2003 ($54 million in 2000-2001) in respect of after-service health insurance. This was the second biennium that UNDP accrued for this liability. The accumulated accrual at the end of the biennium was therefore $108 million, representing 41 per cent of the accrued after-service health insurance benefits liability. In note 17 (c) "Post-retirement benefits", UNDP disclosed that the value of the liability estimated on the basis of an actuarial valuation as at 31 December 2003. UNDP estimated that the after-service health insurance liability of $263.17 million would be fully funded between 10 and 18 years.

76. In addition to the after-service health insurance benefits, in note 17 (d) UNDP also disclosed accrued annual leave of $21.53 million and other termination benefits totalling $22.84 million. UNDP's total reserves and fund balance of $297.4 million from regular resources could cover the total unfunded liability of $199.54 million shown in table 2 below.

Table 2

Liabilities for annual leave, end-of-service benefits and post-retirement benefits

(In millions of United States dollars)

Description	*2000-2001*	*2002-2003*
After-service health insurance net liability[a]	188.88	263.17
Accrued annual leave	21.95	21.53
Other termination benefits	22.64	22.84
Provision for after-service health insurance	(54.00)	(108.00)
Total unfunded portion	**179.47**	**199.54**

[a] Present value of future benefits at 31 December 2003 is $340.57 million

77. **UNDP agreed with the Board's reiterated recommendation, in conjunction with the administrations of the United Nations and other funds and programmes, to review the funding mechanism and targets for liabilities for end-of-service and post-retirement benefits.**

78. UNDP informed the Board that it would continue to work together with the United Nations Population Fund (UNFPA) and the United Nations Office for Project Services (UNOPS) as well as with the High-Level Committee on Management finance network to formulate formal funding policies for after-service health insurance.

10. Write-off of losses of cash, receivables and property

79. During the biennium 2002-2003, UNDP informed the Board that it had written off a total of $8.3 million (2000-2001: $0.8 million). The main reason for the significant increase in write-offs was to the data clean-up process that took place for the preparation of the implementation of the Atlas system. Of the total write-offs, $4,984,775 and $264,037 related to receivables and cash write-offs, respectively, in terms of UNDP financial rule 126.16, while a further $3,020,306 related to write-offs of other adjustments to the records in terms of financial rule 126.13. UNDP informed the Board that it had spent considerable time in trying to identify and investigate the amounts, some for as long as 18 months. It had decided, therefore, that the cost outweighed the benefit of trying to investigate these matters further.

11. Ex gratia payments

80. During the biennium 2002-2003, UNDP reported two ex gratia payments, totalling $4,867 (2000-2001: $16,640), in respect of an "old age" supplementary payment and a humanitarian payment with regard to its financial rule 126.17.

C. Management issues

1. Programme expenditure

81. Programme expenditure during the biennium 2002-2003 amounted to $4.9 billion, compared to $4.2 billion in the previous biennium. Of this amount, $715.8 million was funded from regular resources, $4 billion from other resources and $146.9 million from funds administered by UNDP. Of the total amount of $4.9 billion, nationally executed expenditure implemented by Governments amounted to $2.9 billion and by non-governmental organizations to $61 million; expenditures implemented by other United Nations agencies amounted to $620 million; and directly executed expenditure amounted to $1.3 billion.

82. The Board, in paragraphs 66 to 121 of its previous report,[2] extensively outlined UNDP's control over programme expenditure. The Board followed up on its previous recommendations, as reflected below. The United Nations Development Group's task force on simplification and harmonization on resource mobilization was researching better ways to manage programme expenditure. The Board's recommendations made below should be implemented taking into consideration any future proposals by the task force on resource mobilization.

Programme expenditure incurred by United Nations executing agencies

83. In schedule 2 of the financial statements, UNDP reported expenditure of $315 million ($486 million in 2000-2001) implemented by United Nations executing agencies on its behalf for the biennium 2002-2003, representing a decrease of 35 per cent compared with the previous biennium. The Board, in paragraph 69 of its previous report, recommended that UNDP intensify its efforts to clear the remaining long-outstanding differences with executing agencies and make the necessary adjustments to the records. The Board also recommended that UNDP follow up in a timely manner on any differences in the quarterly reconciliations and apply a consistent basis of comparison.

84. Outstanding advances to United Nations executing agencies had increased by some $46 million, to $159 million, as at 31 December 2003. By the end of April 2004, 6 of the 32 (13 of the 32 in 2000-2001) executing agencies had not provided UNDP with reconciliations of the expenditure incurred by them. For these six agencies, differences between the UNDP balance and the agencies' status of funds amounted to a net of $6.4 million. For the reconciliations received, the Board noted differences of $24.1 million ($42.2 million in 2000-2001) between the amounts reported by the executing agencies and the amounts recorded by UNDP. These differences were partially attributable to timing, since the agencies, in many instances, had not accounted for these transactions in inter-office vouchers. **The Board is concerned that expenditure and advances may be misstated in the financial statements as it was not always possible to verify items with the supporting documentation.**

85. UNDP informed the Board that steps had been put in place to encourage agencies to provide the statements and reconciliation information required from them, which included establishing weekly meetings with the United Nations to maintain the momentum for clearing outstanding amounts. This has resulted in increasing the number of reconciliations received, up from 15 for 2002 to 26 for

2003. UNDP also expected the Atlas system to improve the data flow and reconciliations with agencies.

86. **The Board recommends that UNDP, in conjunction with other United Nations organizations, develop mechanisms to effectively control inter-agency transactions in an efficient manner and clear outstanding reconciling items.**

Programme expenditure incurred by Governments

Advances: operating funds provided to Governments

87. In paragraph 81 of its previous report,[2] the Board expressed concern regarding the level of advances to Governments that were outstanding for more than a year. During the biennium 2002-2003, UNDP reviewed all outstanding advances issued prior to 31 December 2000 as part of the data cleaning process for the implementation of the Atlas system. As a result of this process, long-outstanding advances of $19.7 million were cleared. UNDP did not, however, gain assurances that the advances of $7.6 million, outstanding for more than a year, had been utilized for the purpose intended.

88. UNDP informed the Board that this balance of advances did not contain any amounts dating back further than 2001. UNDP headquarters had also written to the resident representatives of each country office requesting them to take appropriate action on these advances. With the ongoing implementation of the Atlas system, UNDP anticipated significant improvement in the way individual nationally executed expenditure advances were tracked.

89. **UNDP agreed with the Board's reiterated recommendation to intensify its efforts to complete the review of outstanding advances provided to Governments and non-governmental organizations and to provide information on amounts considered doubtful.**

Appointment of auditors of nationally executed expenditure

90. The Board recommended, in paragraph 85 of its previous report,[2] that the details of the appointment of nationally executed expenditure auditors be included in UNDP monitoring tools and that such details be used to verify compliance with the UNDP Programming Manual. UNDP revised its Programming Manual in November 2003. It is no longer mandatory for designated institutions to appoint nationally executed expenditure project auditors, and such an appointment may also be done by UNDP. Owing to the change in the Programming Manual, UNDP did not see the value added by including the details of who had appointed the nationally executed expenditure auditors in its monitoring database.

Terms of reference and audit scope of auditors of nationally executed expenditure

91. The Board recommended, in paragraph 92 of its previous report,[2] that UNDP:

(a) Ensure that standard terms of reference are agreed upon between the government implementing partners and the country office as well as the nationally executed expenditure auditor and that the scope and format of the audit report is consistent;

(b) Compile a mandatory checklist of the standard requirements to assist country offices in adhering to the requirements of the UNDP Programming Manual.

92. UNDP's Office of Audit and Performance Review performed a review on the adequacy of the audit scope coverage as stated in audit reports of the nationally executed expenditure audits performed at 93 country offices during 2002. The result of this review indicated that the audit scope coverage was deficient for 5 (5 per cent) of the country offices and only partially satisfactory for 18 (19 per cent) of the country offices. The Office of Audit and Performance Review had subsequently implemented and issued a technical guideline "Specimen terms of reference for audits of nationally executed expenditure or NGO" covering aspects with regard to the audit scope, reporting and the follow-up of prior year recommendations to all country offices, which was effective from the middle of 2003.

93. The Board also noted that UNDP revised section 6.8 of the Programming Manual in November 2003 so that it provides clearer guidance to country offices in interpreting the nationally executed expenditure audit requirements. The web site of the Office of Audit and Performance Review also provides extensive guidance to country offices and outlines in detail the criteria that the Office would use to assess nationally executed expenditure audit exercises. The web site also included the revised section 6.8 of the Programming Manual. UNDP did not, therefore, consider the above-mentioned checklist to be necessary.

94. The Board recommended, in paragraph 94 of its previous report,[2] that UNDP include audit clauses in project agreements and that their implementation be monitored.

95. During 2003, the Board's review of nationally executed expenditure project agreements concluded that not all project agreements included an audit clause as required by UNDP's Programming Manual. Furthermore, project agreements were not reviewed by the Office of Audit and Performance Review to determine whether audit clauses were included in project agreements. The Office has since included procedures to test compliance with section 6.8 of the Programming Manual in its country office audit guide.

96. The Office of Audit and Performance Review informed the Board that, although no audit clauses were included in some of the project agreements, the Governments concerned did not refuse to have projects subjected to an audit. The Office also informed the Board that it considered this to be a low risk area since they had not noted any instances where implementing Governments were not fully aware of the audit requirements. The Board, however, considers that including a clause that projects would be audited or subject to audit would promote the understanding and acceptance by implementing partners of the requirements for nationally executed expenditure audit process.

97. UNDP agreed with the Board's reiterated recommendation to include audit clauses in all project agreements and that their implementation be monitored.

Plans for audit coverage of nationally executed expenditure

98. The Board recommend, in paragraph 97 of its previous report,[2] that UNDP devote special attention to those country offices that had not submitted plans for audit on time by requesting such offices to commence planning exercises well in advance of the prescribed deadline. The Board also recommended that UNDP

headquarters should intensify its follow-up action with respect to country offices that have defaulted in adhering to requirements.

99. The Office of Audit and Performance Review performed a review of the adequacy of the audit plan coverage for nationally executed expenditure audits at the required 120 country offices during 2002. The review indicated that the adequacy of audit plan coverage was deficient in the case of 7 (6 per cent) of the 120 country offices and was only partially satisfactory for 13 (11 per cent) of the country offices.

100. The Board further noted that a total of 29 (23 per cent) of the 126 country offices required to submit their audit plans for 2003 did not do so by the stipulated target date of 15 January 2004. **The Board was pleased to note, however, that by the end of April 2004, all the required audit plans had been received from the country offices and commended UNDP for this achievement.**

Country office follow-up action plans

101. The Board recommended, in paragraph 100 of its previous report,[2] that UNDP actively follow-up and investigate the reasons for the non-submission of country office action plans. An analysis of the action plan database maintained by the Office of Audit and Performance Review indicated that 40 (36 per cent) of the 111 country offices required to submit their follow-up action plans for 2001 did not do so. Furthermore 20 (28 per cent) of the 71 country office action plans submitted were regarded as inadequate due to the fact that either the follow-up letter or the cost of the audit had not been placed in the files. The Office sent out reminders in October 2003 and February 2004 to the country offices requesting them to provide the reasons for the non-submission of the country office follow-up action plans. However, as at 30 April 2004, the country offices had not yet responded to these reminders.

102. UNDP utilizes the comprehensive audit and recommendation database system to track the status of implementation of internal audit recommendations made in the audit reports of the Office of Audit and Performance Review. The Board considers that the functionality of this monitoring tool could also be extended to monitor the status of implementation of audit recommendations made by the nationally executed expenditure project auditors, enabling UNDP to centrally monitor the status of implementation of all recommendations made by the Office and the nationally executed expenditure project auditors.

103. **UNDP agreed with the Board's reiterated recommendation to continue to devote special attention to those country offices that do not submit their follow-up action plans and obtain and evaluate the reasons for non-submission. The Board further recommended, and UNDP agreed, that it evaluate the feasibility of extending the comprehensive audit recommendation database system to include the monitoring of the status of implementation of audit recommendations made by the nationally executed expenditure project auditors.**

104. The Office of Audit and Performance Review informed the Board that it would explore the possibility of extending the comprehensive audit recommendation database system to country offices and project staff to assist them with follow-up of the recommendations made by the nationally executed expenditure project auditors.

Audit coverage of nationally executed expenditure

105. The Board noted an improvement in the actual nationally executed expenditure audit coverage from 64 per cent for the biennium 2000-2001 to 70 per cent for the biennium 2002-2003. According to the database information provided by UNDP, an amount of approximately $2.9 billion (excluding United Nations agency implemented projects) was incurred as nationally executed expenditure. UNDP headquarters planned to have approximately $2.4 billion (83 per cent) of this expenditure subjected to nationally executed expenditure audits. UNDP succeeded in auditing approximately $2.016 billion of nationally executed expenditure in the biennium 2002-2003. At the time of the audit, UNDP had managed to increase its coverage of the biennium 2000-2001 expenditures to a level of 88 per cent.

106. With regard to UNDP's nationally executed expenditure audit plan guidelines, all of its nationally executed expenditure projects with estimated expenditure of over $100,000 and Global Environment Fund projects with estimated expenditure of over $20,000 are subject to audit. The Board noted, however, that a number of projects, totalling $24.7 million, were not included in the 2003 nationally executed expenditure audit plans and were not subjected to an audit, although they met the criteria as stated in UNDP's audit plan guidelines. The Office of Audit and Performance Review requested that country offices provide reasons for not auditing those nationally executed expenditure projects. At the time of our audit, responses had not yet been received from the country offices.

107. **The Board reiterated its recommendation that UNDP carry out its planned audit coverage of nationally executed expenditure projects based on the criteria stated in its audit plan guidelines. UNDP agreed. The Board further recommends that UNDP continue to explore the reasons why certain nationally executed expenditure projects are not being audited by the country offices, in accordance with UNDP guidelines.**

108. UNDP informed the Board that the follow-up with country offices is ongoing and that, as a result, country offices have included additional projects for audit and/or have provided reasons for excluding projects from audit.

Risk-based nationally executed expenditure database

109. The Board recommended, in paragraph 117 of its previous report,[2] that UNDP create a comprehensive database to facilitate implementation of a risk-based assessment model. The Board considered that this comprehensive database could be used by the Office of Audit and Performance Review as a tool for enhancing country office risk assessments. The Board further considered that the database could assist UNDP in implementing a risk-based assessment model, which may enable it to establish requirements for nationally executed expenditure audits based on risks rather than quantitative thresholds only.

110. UNDP informed the Board that it was still in the process of completing the comprehensive database to facilitate implementing a risk-based assessment model. The Board noted that UNDP was chairing the "resource transfer modality working group", which included representatives from the United Nations Children's Fund (UNICEF), the United Nations Population Fund (UNFPA), the World Food Programme (WFP) and UNDP. The working group is to prepare guidelines on auditing towards the middle of 2004 and technical notes on risk assessment at the

end of 2004, in order to provide guidance to country offices on how to conduct risk assessments and select a project for annual audits. Once these guidelines are completed, UNDP will assess the implications for the risk-based assessment model.

111. **UNDP agreed with the Board's recommendation that it intensify its efforts to complete the comprehensive database to facilitate the implementation of a risk-based assessment model.**

Evaluation of nationally executed expenditure audit reports

112. The Board noted, in paragraph 104 of its previous report,[2] that the database used to monitor the nationally executed expenditure audits did not specifically indicate which audit reports were qualified and the impact of such qualifications in quantifiable terms. This situation prevailed during the biennium 2002-2003. It was apparent from the observations made by the Office of Audit and Performance Review that there could well be a number of qualified nationally executed expenditure audit opinions. Qualified audit opinions have an impact on UNDP's ability to obtain assurance as to the performance of the funds, that is to say, that funds have been used properly for the purpose intended.

113. UNDP informed the Board that there were certain nationally executed expenditure audit reports that indicated a limitation of scope, however, the impact of the limitation was not always quantified in the auditors' reports. This was partly due to the inconsistent audit reporting formats. UNDP further informed the Board that the technical guideline, "Specimen terms of reference for audits of nationally executed expenditure or non-governmental organizations", would be revised to clarify these requirements and address inconsistencies.

114. **UNDP agreed with the Board's reiterated recommendation to: (a) quantify the financial effect of qualified audit opinions on nationally executed expenditure; and (b) evaluate such qualifications against the action plans for reasonableness.**

Conclusion

115. The Board has noted significant efforts made by UNDP that have resulted in further improvements in audit coverage of nationally executed project expenditure; the issuance of technical guidelines on the terms of reference for audits of nationally executed expenditure; and the revision of the UNDP Programming Manual to provide clearer guidance on nationally executed expenditure audits. **However, internal controls measures and procedures in respect of nationally executed expenditure could be further improved to ensure that adequate assurance is obtained regarding the effective utilization of funds in respect of nationally executed expenditure.**

2. Information and communications technology

Information and communications technology strategy

116. An information and communications technology (ICT) strategy provides a road-map of the ICT required to support and enhance the organizational direction, outlining the resources required and the benefits that would be realized with the implementation of the plan. The ICT strategy should include:

(a) Aims and objectives pertaining to ICT for all groups;

(b) Extent to which business operations and ICT would be integrated;

(c) Structure and standards of the ICT environment;

(d) Purpose of the ICT environment;

(e) Services the ICT environment will deliver;

(f) Facilities used by ICT;

(g) Resource requirements.

117. UNDP provided the Board with a revised ICT strategy document for the biennium 2004-2005. The Board's review highlighted the following:

(a) Although the strategy was reviewed by the UNDP management practice network and the executive team, and subsequently presented to the senior management team, it was still in draft form and not yet approved;

(b) The strategy only covered a two-year period;

(c) The strategy did not mention potential constraints, with the exception of establishing an ICT budget that needs to be addressed for a successful implementation of the strategy;

(d) A comprehensive strengths, weaknesses, opportunities and threats assessment and risk analysis was not included;

(e) There was no mention of UNDP's disaster recovery and business continuity plans.

118. **UNDP agreed with the Board's recommendation that it compile a comprehensive information and communications technology (ICT) strategy that addresses the short, medium and long-term objectives, risks and constraints.**

119. UNDP informed the Board that it would ensure that in subsequent revisions of the 2004-2005 strategy and in future documents the above matters would be addressed. Risk issues would be included in the next release, scheduled for July 2004.

120. According to the ICT strategy document, UNDP estimated an increase in its ICT budget for the biennium 2004-2005, from an approved amount of $37.6 million to a range of $69 to $79 million.

121. UNDP had not formally adopted the control objectives for information technology guidelines or frameworks such as ISO 9001. While the Board acknowledges that UNDP was in the process of fully implementing the Atlas system, these guidelines provide useful tools for the self-evaluation and control, inter alia, of quality standards and risk analysis.

122. **UNDP agreed with the Board's recommendation that it consider the benefits of adopting international standards and best practices to be applied to its ICT environment.**

123. UNDP informed the Board that it was considering appropriate international standards in the context of stabilizing aspects related to the implementation of the Atlas system.

Electronic resource planning system

Background

124. UNDP, in partnership with the United Nations Office of Project Services (UNOPS) and UNFPA, decided to implement the Atlas system, effective January 2004. This implementation stage, which started in January 2003, was meant to introduce new technology, streamline processes and introduce a changed environment for managing content throughout the organizations. This new system replaced home-grown "legacy" systems (for example, the Integrated Information System, the Project Management Information System, the field office accounting system for Windows (WINFOAS) and FIM), creating an integrated environment to make tools available to enhance UNDP's ability to manage financial, project, human resources and information.

125. The Board considered the implementation of the Atlas system to be a significant event "after the balance-sheet date" and therefore performed a limited review in this regard. UNDP was the principal implementing partner. UNDP followed a "fast-track" methodology to implement the system, which necessitated planning and execution of the various phases to be done concurrently and rendered the project vulnerable to a high risk of error, omission and possible failure. The project risk increased as a result of the high number of legacy systems (25) and global sites (160) that consolidated and integrated with the introduction of Atlas.

126. UNDP introduced wave 1 of the Atlas system from 2 January 2004 at all country offices and headquarters units, with the exception of the Brazil country office. This was the largest system implementation project ever undertaken by UNDP in its 50 years of existence.

Selection and acquisition of the Atlas system software

127. UNDP appointed a consulting firm to assess the overall suitability of the Integrated Management Information System (IMIS). During the assessment, the consultant recommended a move to an enterprise resource planning strategy. UNDP also appointed another leading ICT group to perform an independent review of the assessment done by the consulting firm regarding the suitability of IMIS and the recommended direction to move to an enterprise resource planning strategy. This second group concurred with the proposal to implement such a strategy.

128. An invitation to tender was sent out by UNDP. The tenders submitted were evaluated based on the factors listed in the invitation to tender according to the Procurement Manual. UNDP considered various enterprise resource planning systems, taking various criteria into account, including cost, functionality and post-implementation support and services. The selection was narrowed down to three reputable systems.

129. UNDP followed a scoring methodology using which all the members of the core evaluation team scored components of the request for information and the vendor-scripted demonstrations for each of the above-mentioned systems. Based on an approved model, the Atlas system received the highest score and was selected as the preferred system.

Project management

130. The Board noted that the decision to adopt a new enterprise resource planning system was the direct result of a strategic refocus for UNDP and that it formed part of the approved 2002-2003 UNDP ICT strategy. Expected benefits and advantages were clearly identified and tabulated in an appropriate matrix or benefit log. The Board noted, however, that benefits and outcomes were not always defined at a quantifiable and measurable level. This was mainly due to a lack of benchmark or baseline information. UNDP informed the Board that the impact would be assessed through a centrally maintained benefits log, which would only be revised and updated after the Atlas system had been stabilized and the results of its implementation captured through UNDP's results-based management practices.

131. **UNDP agreed with the Board's recommendation that it translate the benefits of the project into appropriate quantifiable and measurable targets to be measured and reported on at appropriate intervals.**

132. UNDP had an approval from its Executive Board to incur ICT costs of $47 million from regular resources (excluding extrabudgetary resources, which did not require Executive Board approval) for the biennium 2002-2003. It spent $56.2 million for ICT, of which $38.9 million was from regular resources; $10.6 million from operational reserves and $6.7 million from extrabudgetary resources. UNDP had budgeted $25.3 million out of the $47 million for the biennium 2002-2003 under the ICT regular resources budget for business process re-engineering and the development of the Atlas system. UNDP had incurred direct costs of $24.5 million as at 31 December 2003. Training of staff on the use of the Atlas system cost the organization $2.7 million. The total indirect cost relating to the implementation of the system was not readily available. The Board was, therefore, unable to determine the total cost of the implementation of the Atlas system to date.

133. **UNDP agreed with the Board's recommendation that it continuously monitor the expenditures for the implementation of the Atlas system in order to remain within the allocated budget.**

Project implementation

134. The Board noted that the project for the implementation of the Atlas system had been staffed with project managers with appropriate experience, contracted specifically by UNDP. The technical implementation phase of the project was contracted to an experienced systems integrator with appropriate product knowledge and experience. A well-defined and structured methodology with appropriate work plans and milestone monitoring had been used.

135. The Board noted that contingency planning had been done at the critical-events level (for example, first payroll run and first month end), as well as at the disaster level. There was no contingency plan, however, to cover for critical system failures after the implementation date. UNDP informed the Board that it recognized that the nature of its business and the geographic range of its operations would result in the inability of business units to access the Atlas system from time to time.

136. **UNDP agreed with the Board's recommendation that it expand contingency measures to ensure that it has the ability to provide information system processing capabilities on a continuous basis.**

137. UNDP informed the Board that the outsourcing company has provided a total disaster recovery guarantee, promising to repair the system within 24 hours of any malfunction, with a maximum loss of four hours of data. A procedure was in place to manage "off-line" payments that may be necessary on an emergency basis.

Infrastructure and connectivity

138. Infrastructure and connectivity relates to the stability of the system and the ease with which it can be accessed. The global operations of UNDP also require a stable and efficient communications infrastructure to provide optimal access to the Atlas system for its identified users. UNDP, which elected to outsource the establishment, hosting and maintenance of the entire infrastructure platform to established service providers, entered into a "hosting contract" and a service-level agreement to govern the relationship.

139. The Board noted that a contract manager had been assigned to oversee the "hosting contract" during the implementation phase, but that a contract manager was yet to be assigned for the "post-implementation" phase (after 2 January 2004). UNDP informed the Board that the Chief Information Office was temporarily managing the contract with the support of the enterprise resource planning manager and the Chief of the Chief Information Office until a suitable candidate was identified to take over this function. An appropriate manager would be delegated with this responsibility subsequent to the completion of the reorganization of the Office of Information Systems and Technology, which was expected to be completed in September 2004.

140. UNDP conducted a number of load, connectivity and bandwidth tests, on limited sites only, in order to determine the optimal bandwidth and acceptable response time for the system. UNDP informed the Board that 30 process monitors were being activated on a pilot basis and that its present plan was for the final monitors to be in place by July 2004.

141. **UNDP agreed with the Board's recommendation that it deploy appropriate monitoring tools to monitor the performance of the system.**

Data cleaning and conversion

142. UNDP had developed a structured process for data cleaning and conversion. The Board noted:

(a) Subsequent key decisions relating to data cleaning and conversion processes were taken by UNDP, but the data conversion strategy was not updated to reflect these decisions. By May 2004, UNDP was still busy with the data cleaning and conversion processes. Furthermore, UNDP's internal audit section did not verify the accuracy and validity of journals to be posted as a result of the data clean-up;

(b) The data conversion strategy for the storage and availability of data was provided for in enterprise performance management data warehouse implementation plan that was scheduled for the next phase. However, this implementation plan was still under review by May 2004.

143. UNDP informed the Board that the strategy was being reviewed and updated. Conversions would be done sequentially on the basis of data readiness and the

current plan for completion of most of the conversion was scheduled for end of July 2004.

144. **UNDP agreed with the Board's recommendations that it: (a) update the data conversion strategy to reflect all decisions taken and communicate the various decisions appropriately; (b) finalize the implementation plan of the enterprise performance management data warehouse as soon as possible; and (c) task its internal audit section to verify the validity and accuracy of the journals to be posted as a result of the data clean-up process.**

145. UNDP informed the Board that the finalization of the enterprise performance management plan was part of wave 2 which was to be carried out by UNDP and its partners. The plan would be set with reference to other priorities. UNDP further informed the Board that the internal audit section had verified the validity and accuracy of the data clean-up process.

Query tool

146. UNDP had developed a reporting strategy document to deal with the various types of reporting and report delivery options. The strategy also addressed options for reporting on technical infrastructure (for example, centralized versus decentralized). The Atlas system operates using a query tool with a powerful data extraction capacity, and its use may have impact on the performance of the system as well as data security. The Board noted, however, that the Atlas system reporting strategy did not make reference to a specific policy on the access and use of this query tool. UNDP indicated that it intended to restrict and manage access via application security, that only a selected number of users would be granted access to the tool, and that a consultant had been appointed to develop a policy on managing such access.

147. UNDP agreed with the Board's recommendation that it expedite the development and implementation of a policy on managing access to the query tool function of the Atlas system.

Atlas helpdesk

148. UNDP implemented a global helpdesk that was being managed with the Atlas customer relationship management module. By December 2003, Atlas service centres had been established in New York, Kuala Lumpur, Bratislava and Panama. Staff members of 8 out of the 24 service centres were newly appointed to the United Nations system.

149. The Board noted that the global service centres were handling, on average, 400 to 500 cases per week. A total of 8,640 cases had been logged since January 2004, of which 7,953 had been cleared. The Board further noted that an average of 50 to 60 per cent of the cases were currently being resolved within 24 hours of being logged. UNDP did not have minimum standard requirements against which to measure the response times. UNDP informed the Board that a team had been appointed to improve the work of the service centre.

150. **UNDP agreed with the Board's recommendation that it establish minimum standard requirements against which to measure the response time to resolve problem cases.**

151. UNDP informed the Board that a draft policy to this effect would be tested in the third quarter of 2004, with deployment planned by the fourth quarter of 2004.

Internal controls

152. The internal control framework relates to the extent to which the system adheres to the required control checks and balances, ensures data integrity and reliability and also safeguards the financial interests of UNDP. The implementing partners adopted an approach to leverage the best practice functionality in the Atlas system and, where possible, to adapt UNDP's business processes to the functionality of the system. This approach usually results in changes to the business process as well as changes to the internal control environment.

153. The Board performed a limited review of the internal controls operating within Atlas as at April 2004. This review included interviews with staff from the Comptroller's Office, various "super-users", the Office of Audit and Performance Review and the work improvement tools team.

Pre- and post-implementation review of internal control framework

154. An internal control framework is the basis for ensuring that adequate and appropriate controls are put in place to lower the overall risk of an organization. At the time of the Board's interim audit (October 2003), internal control frameworks were not under development. A consulting firm was appointed to perform the internal control framework review of the implementation of the Atlas system during October 2003 (pre-implementation review) and March 2004 (post-implementation review). The agreement for the reviews specified that they would be performed within a total of 100 hours (40 hours for the initial review, 40 hours for a post-live review and 20 hours as a reserve) at an estimated total cost of $15,000.

155. The Board was concerned about the perceived independence and objectivity of the consulting firm for the post-implementation review since it was the same firm implementing the Atlas system at UNDP. The Board did note that the reviewer was from the Audit Division of the firm and not directly involved in the Atlas implementation activities. Furthermore, a staff member from the Office of Audit and Performance Review assisted the consultant.

156. The Office of Audit and Performance Review and the Office of Information Systems and Technology indicated that discussions were being held with other United Nations implementing partners on performing a comprehensive independent third party post-implementation review of the Atlas system. The Board considers the proper set-up and functioning of the internal controls within the system to be critical, especially during the initial implementation phase.

157. **UNDP agreed with the Board's recommendation that it perform an independent comprehensive post-implementation evaluation review of the set-up and effectiveness of the built-in controls of the Atlas system as soon as possible.**

Status of internal control framework

158. By April 2004, the internal control framework for the procurement, accounts payable and human resources modules of the Atlas system had not been updated,

although discussion papers were available. Internal control frameworks for other modules such as projects, treasury and the general ledger still had to be developed.

159. The Board considers that the absence of an approved overall internal control framework covering all modules of the system could pose a significant risk to UNDP. UNDP informed the Board that efforts were already under way to revise and update the internal control framework after taking into account the views of all stakeholders.

160. **UNDP agreed with the Board's recommendation that it compile, approve and disseminate an overall internal control framework to all staff, covering all modules of the Atlas system as a matter of priority.**

161. UNDP informed the Board that it had revised the internal control framework for accounts payable and would continue to review the overall internal control framework as part of an overall risk assessment of UNDP during the biennium 2004-2005.

Segregation of duties

162. Regulation 20.2 of the UNDP Financial Regulations and Rules requires that:

> "There shall be a segregation of duties
>
> (a) Between the staff who may incur obligations or commitments on behalf of UNDP and the staff who may verify the payment on behalf of UNDP;
>
> (b) Between the staff who may verify that payments may be made on behalf of UNDP and the staff who may disburse resources on behalf of UNDP."

163. Section 2.3 of the proposed internal control framework discussion paper indicates that one nominated senior manager in each country office would have the highest approval and requesting authority in case of emergency. The Board noted, however, that country offices allocated the role of senior manager on the Atlas system to more than one person at their respective offices. In the Atlas system, the person who is given the role of "senior manager" is free to create and approve vendors, purchase orders and payment vouchers. The same person is therefore allowed to initiate, process and approve payments for transactions. The Board further noted that at smaller country offices individuals at a level lower than senior manager were permitted to create and approve purchase orders as well as to create and approve payment vouchers using the system. **This method of working, under which there was a lack of segregation of duties, could lead to errors and fraudulent transactions, with the risk of potential losses for UNDP.**

164. **UNDP agreed with the Board's recommendation that it institute adequate segregation of duties within the Atlas system in order to lower the risk of fraud and error.**

General ledger module

165. The general ledger was not operational as of May 2004. UNDP could not, therefore, provide the Board with its latest trial balance (list of account balances) as of that date since the general ledger module was not activated and UNDP transactions were not posted to the general ledger. In the absence of aggregated

information, management was not able to ascertain the results of the overall operations of UNDP.

166. UNDP informed the Board that the initial failure of the general ledger module was due to an error in the formula for exchange rate conversion between the dollar ledger accounts and the euro ledger account, which was being incorrectly calculated. That error has been rectified. However the general ledger had not been activated, mainly because UNDP intended to first complete all the relevant interfaces as well as to load all of the opening balances.

167. All international staff at country offices and all headquarters staff were being paid through IMIS. As of May 2004, an interface between IMIS and the Atlas system had yet to be developed, although the release plan indicated that the IMIS payroll interface had been finalized but had to be tested by the users and that the target date for implementation was 1 May 2004.

168. **UNDP agreed with the Board's recommendation that it intensify its effort to resolve the limitations on the general ledger module as a matter of priority.**

169. UNDP informed the Board that, as of June 2004, the general ledger had been activated and would be fully populated and operational by July 2004.

Bank reconciliation

170. For the period from January to May 2004, UNDP had not performed any bank reconciliation for approximately 67 bank accounts managed at headquarters and only two of the country offices had prepared bank reconciliations. The reasons for not performing reconciliations between the bank statements and the accounts, at headquarters level, were as follows:

(a) No postings were being made to the general ledger module;

(b) The bank reconciliation feature in the Atlas system was not operational;

(c) The fact that the Atlas system only provided for one consolidated bank account in the general ledger as opposed to separate bank accounts made it extremely difficult to match the reconciling items to the various bank statements.

171. UNDP was investigating changes to the Atlas system to allow separate bank reconciliations for each bank account. If these changes were not possible, another software package may have to be acquired, to be interfaced with the Atlas system, to enable UNDP to do separate bank reconciliations for each bank account.

172. There was limited monitoring of the bank accounts in relation to accounts payable and accounts receivable transactions at the country offices and headquarters. Since the implementation of the Atlas system, there were 160,426 payments (including UNFPA and UNOPS) in the accounts payable modules that were not reconciled to the bank accounts. In addition, there were 6,493 receipts in accounts receivable modules that were not reconciled with the bank accounts. UNDP also indicated that one reason for not doing reconciliations at the country office level was that sufficient training had not been provided.

173. **UNDP agreed with the Board's recommendation that it intensify its efforts to resolve the limitations affecting the non-performance of the bank reconciliations to ensure proper monitoring controls over cash balances.**

Accounts payable module

174. According to the UNDP Procurement Manual, purchase orders are required for all purchases of $2,500 and more. The Atlas system does not have built-in controls to prevent/block all purchases of $2,500 or higher without a purchase order. In addition, exception reports enabling management to identify transactions over $2,500 without the required purchase orders are not available. The Board noted that UNDP had no compensating manual controls in place to prevent or detect this.

175. Section 2.5 of the proposed internal control framework discussion paper (draft 4) indicates that "If the amount of an invoice raised against a purchase order is greater than the amount of the order, but less than the permitted tolerance of (20 per cent or $30,000, whichever is lower), the voucher will not require further authorization. If the amount is greater than the tolerance level, the voucher will need further approval."

176. In observing transactions processing using the Atlas system, the Board noted however that, despite the provisions of the proposed internal control framework, even if the amount of the invoice was greater than the permitted tolerance level, further approval was not required and the system allowed the transaction to be processed. The absence of appropriate controls could result in unauthorized expenditure. UNDP had no compensating controls to prevent or detect this weakness.

177. UNDP informed the Board that since the Atlas system had only one kind of payment voucher it would be difficult to restrict such payments without significant customization. It further informed the Board that it would ensure that all staff with authority to approve payments are fully informed of this rule and would hold managers accountable for enforcing it.

178. **The Board recommends that UNDP institute adequate controls to ensure compliance with its prescribed rules on the approval of payments.**

179. It was possible for any person at UNDP who had been assigned the right to create/approve vendors to also change details on approved payment vouchers on the Atlas system before actual payments were made. Using the Atlas system, the editing of details on the "Remit to vendor" payment invoice page was possible subsequent to the voucher being approved for payment. This included changes such as the name of the vendor and the bank account details of the vendor. **The Board considers this to be a serious weakness, which could result in fraud and potential losses to UNDP.** UNDP did not have any controls in place to prevent such actions. In addition, exception reports, as a detective control to identify any changes being made to approved payment vouchers, were not available. UNDP informed the Board that it was aware of this weakness and had requested that the design of the system be changed to address this matter.

180. **UNDP agreed with the Board's recommendation that it take immediate steps to rectify the weakness in the Atlas system that allows changes to payee details after payment vouchers have been approved.**

181. UNDP informed the Board that this change was planned for release in the third quarter of 2004.

182. The Board noted that for payments split between two budget holders it was only necessary for one of the budget holders to approve the payment. One budget

holder could also edit the allocation of the payment amounts without the approval of the other budget holder. This creates a risk of misallocation of expenditure as well as potential for unauthorized expenditure.

183. **UNDP agreed with the Board's recommendation that it ensure that payments split between two or more budget holders are approved by both budget holders before payment takes place.**

Decentralization of payment function at headquarters

184. Prior to the implementation of the Atlas system at UNDP, the Comptroller's office and the relevant budget holder approved all payments at headquarters. With the implementation of the new system, the approval of payments has been decentralized at the headquarters level to the various departments/sections, without any intervention/approval by the Comptroller's office. Budget holders are now individually responsible for the creation, approval and record-keeping of all the transactions of their individual departments. The Board was concerned that sufficient training had not been provided to the budget holders to ensure compliance with the UNDP Financial Regulations and Rules. Since not all departments/sections at headquarters have designated finance officers well versed in the financial regulations and rules of UNDP, there is an increased risk that payments may not always be made in accordance with the UNDP Financial Regulations and Rules.

185. **UNDP agreed with the Board's recommendation that it provide additional training regarding the UNDP Financial Regulations and Rules to users responsible for the approval of purchase orders and payment vouchers.**

186. UNDP informed the Board that training would be a continuous process, including headquarters-based budget holders.

187. In light of the above, the Board considers that the involvement of internal audit with respect to the monitoring of adherence to the UNDP Financial Regulations and Rules is important, especially during the initial implementation phases of the Atlas system.

188. The Office of Audit and Performance Review recruited an information technology audit specialist with knowledge of enterprise resource planning systems and was preparing the specifications for a series of reports that would be useful in highlighting potential control weaknesses once in place.

189. **UNDP agreed with the Board's recommendation that it conduct regular internal audits to monitor adherence to the UNDP Financial Regulations and Rules and to assess internal controls, especially during the initial implementation phases of the Atlas system.**

190. UNDP informed the Board that the Office of Audit and Performance Review has already commented extensively on the proposed reports to be produced from the Atlas system. Regarding the impact of the system on the audit and investigation functions, the Office planned to conduct internal training for staff in September 2004, focusing on extracting and analysing reports from the new system. By late September, the country office audit approach would be revised to incorporate a review of internal controls regarding the implementation of the Atlas system. The revised approach would be tested by November.

Reports from the Atlas system

191. The number of monitoring exception reports available from the Atlas system was limited. UNDP had established a timetable for the prioritization of the development of reports. However, five reports, which were planned to be developed and in operation, were not yet available by May 2004.

192. The Board considers the availability of timely reports from the Atlas system to be crucial to ensure the effectiveness of monitoring controls at UNDP. Exception/monitoring reports that could be used for internal audit purposes were not considered during the initial stages of development. It was only at a later stage that these types of reports were considered, resulting in the non-availability of such monitoring reports.

193. **UNDP agreed with the Board's recommendation that it expedite its efforts to develop and put into operation all exception/monitoring reports.**

Brazil country office

194. The UNDP country office in Brazil (a large office accounting for 14 per cent of programme expenditure) did not implement the Atlas system on the "go live" date and there was no indication as to when it would do so. The Brazil country office implemented a different enterprise resource planning system during June 2001 (as a pilot project for the implementation of enterprise resource planning at UNDP), at a cost of approximately $1.5 million, and was not receptive to changing over to the Atlas system. The country office believed that the system would not be able to meet its needs. There was currently no interface between the Atlas system and the enterprise resource planning system being used at the Brazil office. As a result, no transactions of the Brazil office had been recorded in the Atlas system from the beginning of 2004. The Board considers that this will result in inefficiencies and additional costs, which could be avoided by UNDP.

195. UNDP informed the Board that a business decision was taken in the case of the Brazil country office to allow it to continue using the other enterprise resource planning system because of the extraordinary volume and the number of external projects being tracked and recorded on that system. In addition, a plan had been formulated to mitigate the short-term impact and facilitate the transition to the Atlas system and a feasibility study, to be completed by the third quarter of 2004, was also planned.

196. **The Board recommends that UNDP take immediate steps to ensure that the Brazil country office implements the Atlas system in a cost-effective and efficient manner.**

Audit trail

197. The audit trail functionality had not been activated on the Atlas system. This functionality would allow UNDP to track all transactions processed on the system and to isolate responsibility for specific transactions where fraud or errors are detected. This tool is especially relevant considering the shortcomings noted with respect to segregation of duties.

198. UNDP informed the Board that although the audit trail functionality was considered to be an important element of control, it needed to be activated

selectively since switching it on indiscriminately would impair the performance of the system. UNDP would carefully plan the activation of key control audit trails to balance the need for strong and effective controls with actual system performance.

199. **The Board recommends that UNDP reconsider the activation of the audit trail function, especially as an interim measure, taking into account the benefits and effect it would have on the operations of the Atlas system.**

200. UNDP informed the Board that implementation of the recommendation would be delayed, pending the outcome of the independent evaluation of UNDP's internal controls.

Firewall

201. According to UNDP's recommended standards for desktop and network environments and for connectivity, all country offices should have an appropriate firewall. The Board noted that the prescribed firewall security had been implemented at only 32 of the country offices. The Office of Information Systems and Technology indicated that two vendors have been appointed to install firewall security at the remaining country offices.

Required changes as per the release plan

202. UNDP provided the Board with a release plan reflecting planned changes to the Atlas system as at 23 April 2004. There were 166 planned changes to the system, of which 18 were marked as critical and 96 as high priority.

203. The release plan included the following shortcomings pertaining to the Atlas system: (a) the chart fields on approved accounts payable vouchers could be changed while the vouchers remained approved; (b) there was insufficient control over voucher approval as all purchase orders were pre-approved; (c) the "three-way matching rules" were not working properly: vouchers passed the three-way matching, even where no receipts had been entered; (d) users could un-post a receivable that already had a payment applied to it; and (e) there were inconsistencies between the subsidiary ledgers in the control ledger, with the effect was that it was possible to overspend budgeted amounts.

204. **The Board recommends that UNDP allocate resources urgently to resolve the shortcomings identified with the Atlas system as soon as possible, especially those classified as critical.**

205. UNDP informed the Board that the release plan was on schedule and that, since April 2004, shortcomings were being addressed in regular releases.

Conclusion

206. **UNDP did not have an independently validated comprehensive internal control framework for the Atlas system that would adequately mitigate its control risk. This weakness is compounded by the numerous related deficiencies that the Board identified such as: inadequate segregation of duties; no operational general ledger; no automated bank reconciliation facility; inadequate controls to prevent payee details; limited monitoring reports; and limited installation of firewalls. While this has not had an impact on the 2002-2003 financial statements, the Board is concerned that if the deficiencies**

pertaining to the introduction of this significant system after the balance-sheet date are not addressed expeditiously they may result in major operational difficulties for the organization.

3. Internal oversight

Management Review and Oversight Committee

207. The Board considered the role of the Management Review and Oversight Committee in the context of best governance principles and practices[4] since the latter was established to function in line with the objectives of an Audit Committee. The Management Review and Oversight Committee was established to provide the UNDP Administrator with assurance that UNDP's accountability framework was operating effectively. This was especially relevant as more resources were moved from headquarters to country offices in response to the Administrator's strategy. The objective of the implementation of the framework was to achieve organizational and personal accountability. This framework included the following elements: establishing objectives; establishing policies; establishing ethical values; and monitoring internal and external environments.

208. The management Review and Oversight Committee was chaired by the UNDP Associate Administrator and included the Under-Secretary-General of the Office of Internal Oversight Services from the United Nations Secretariat as a permanent member. It also included the Director of the Office of Audit and Performance Review as an ex-officio member.

209. Under its terms of reference, the Committee was to meet formally at least two times a year. The Board, however, noted that in 2002, the Committee met only once and that the only topic on its agenda was a discussion of the repositioning exercise of the Office of Audit and Performance Review. The Committee did not meet in 2003.

210. **UNDP agreed with the Board's recommendation that it ensure that the Management Review and Oversight Committee meet more frequently in order to carry out its oversight responsibilities effectively.**

211. The Management Review and Oversight Committee was consistent with best practice in many respects, but not in the following areas:

(a) Responsibilities did not cover evaluating and monitoring compliance with organizational practices and UNDP's code of ethics and business conduct;

(b) The Committee was not made up of a majority of independent members and its membership was not published in the financial report of UNDP;

(c) It did not meet separately and privately with management, the head of internal audit and the external auditors nor did it offer them the opportunity for such discussion;

(d) It did not prepare a fraud prevention plan;

(e) It was not chaired by an independent person;

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[4] See King Report on Corporate Governance 2002 (King II) (South Africa), Report on the Financial Aspects of Corporate Governance, 1992 (Cadbury report) (United Kingdom of Great Britain and Northern Ireland), and Sarbanes-Oxley Act, 2002 (United States of America).

(f) It did not formally provide assurance to the Executive Board that it had discharged its mandated responsibilities effectively.

212. **The Board recommends that UNDP address the shortcomings identified between the Management Review and Oversight Committee and best practices for an audit committee function.**

213. UNDP informed the Board that it agreed with the recommendation in principle and would consider all elements arising in this regard at the expected discussion of the High-Level Committee on Management in October 2004 and decide on the best solution.

Risk assessment and management

214. The assessment of risk is vital in determining audit focus areas and resource allocation. Risk reduction should be an organization-wide initiative. Risk assessments should be the starting point from which internal audit designs its audit programmes.

215. UNDP did not have a risk management function. The main objective of a risk management function is to review and assess the effectiveness of risk management and control processes. Owing to the nature of internal audit's activities and expertise, it often assists management in this activity by maintaining a risk database and facilitating the identification of the risks. The administrator or audit committee equivalent would normally be responsible for ensuring that the primary objective and purpose of the risk management function are adequately and effectively achieved. UNDP did not undertake an organization-wide risk assessment. Internal audit used its own risk assessment, broader in scope than just financial aspects, but with the objective of designing country office audit programmes.

216. **UNDP agreed with the Board's recommendation that it: (a) evaluate establishing a risk management function responsible for implementing a risk management strategy at UNDP; and (b) conduct a comprehensive risk assessment exercise.**

217. UNDP informed the Board that while it does assess risk, it agreed that it should be formalized. A key exercise in place is the Global Staff Survey, which helps evaluate "soft control" issues that touch on the moral climate and behaviour of staff in all offices. The data is then analysed by management and staff at both the office or unit level and the regional level. The Office of Audit and Performance Review also uses this data to assess risk as part of its audit planning.

218. The Executive Board of UNDP is responsible for the total process of risk management, while UNDP management has a significant role to play in risk management. The Board's review of risk management in terms of best practices at UNDP indicated areas for improvement such as:

(a) Periodic evaluation of the effectiveness of the risk management process;

(b) Establishing risk strategy policies in liaison with the Administrator and senior management;

(c) Determining criteria for acceptable degrees of risk that UNDP may encounter in achieving its objectives;

(d) Using generally recognized object-driven risk management/internal control frameworks and models;

(e) Reviewing reports on the risk management process more frequently;

(f) Assigning responsibilities for a risk management function.

219. **UNDP agreed with the Board's recommendation that it establish mechanisms to manage risk in terms of best practices.**

Internal audit function

220. The Board also performed a review of the internal audit function within UNDP's Office of Audit and Performance Review. Internal audit has a key role in an organization's risk identification and mitigation process. In August 2002, the Administrator requested a thorough review of the range of services provided by the Office and an assessment of whether it possessed staff with the necessary competencies.

Organizational structure

221. The review labelled a "repositioning exercise", was carried out by a team external to the Office of Audit and Performance Review. The team was led by the head of the Office of Development and Advisory Services and included the Director of the internal audit office at the United Nations Educational, Scientific and Cultural Organization (UNESCO). The review, which took place from September to November 2002, resulted in a revised list of services and the approval of a new organizational structure for OAPR, effective 1 January 2004.

222. UNDP held a job fair between December 2002 and March 2003, at which each staff member of the Office of Audit and Performance Review (with the exception of the Director) had to re-apply for newly created jobs. By May 2004, an 82 per cent staffing capacity had been achieved at the Office. There were 9 vacancies out of the 49 authorized posts. The post of the Director had been advertised and vacant since December 2003, although UNDP was in the process of filling the post. In addition to this capacity, UNDP also contracted out some of its internal audit reviews to private firms.

223. **UNDP agreed with the Board's recommendation that it expedite filling vacancies within the Office of Audit and Performance Review.**

224. UNDP informed the Board that recruitment for the Director of the Office of Audit and Performance Review was still in progress as at June 2004. Regarding the remaining nine vacancies, the recruitment of six programme specialists and one quality assurance officer was still in progress. Two investigation specialists had been recruited.

Internal audit coverage

225. The Board noted with concern that the restructuring had an impact on the coverage of audits of country office undertaken by internal audit for the biennium 2002-2003, as reflected in table 3 below.

Table 3
Number of audits undertaken per region per year

Region	*2001*	*2002*	*2003*
Regional Bureau for Europe and the Commonwealth of Independent States	8	6	3
Regional Bureau for Africa	8	10	5
Regional Bureau for Arab States	7	0	1
Regional Bureau for Asia and the Pacific	12	11	1
Regional Bureau for Latin America and the Caribbean	6	8	5
Total	**41**	**35**	**15**

226. The Board noted that: (a) only a small number of audits were undertaken because of the impact of the repositioning exercise; (b) audit staff of the Office of Audit and Performance Review were still learning how to implement the new audit approach; (c) many of the audits were undertaken in the spirit of "piloting" the new approach; and (d) for country office audits, the scope was revised halfway through 2003, following consultation with the Evaluation Office and the Operation Support Group.

227. The Board's review of UNDP's internal audit function revealed the following:

(a) The terms of reference defining the purpose, authority and responsibility had been properly constituted;

(b) The audit approach and methodology followed at country offices generally complied with the standards of the Institute of Internal Auditors;

(c) The Office of Audit and Performance Review had developed a training and development programme to facilitate the continuous education/learning for the internal audit staff;

(d) The Management Review and Oversight Committee had not concurred with the appointment or assessment of the performance of the Director of Internal Audit;

(e) There was no evidence in the working papers that standards of independence were considered;

(f) Three-year rolling internal audit plans were not compiled;

(g) The annual internal audit plans were compiled, however, the audit committee equivalent (Management Review and Oversight Committee) did not approve them, bearing in mind the present composition of the Management Review and Oversight Committee.

228. Owing to the number of vacancies still waiting to be filled as a result of the restructuring process, the Board was not in a position to comment on the suitability of the staff with reference to qualifications, experience, skills and competencies.

229. **UNDP agreed with the Board's recommendation that it: (a) consider making the Management Review and Oversight Committee part of the panel responsible for the appointment and assessment of the head of the internal**

audit department; (b) include evidence of considerations of independence in its working papers prior to the commencement of any audits; (c) ensure that internal audit compiles and implements a three-year strategic plan that addresses the risk management strategy; and (d) ensure that the Management Review and Oversight Committee approve all three-year and annual audit plans and significant amendments thereto before implementation.

230. This reduction in coverage meant that the Board was not confident of the reliability of internal audit work for the biennium 2002-2003. Conscientious implementation of the changes made, in terms of the new audit programme, qualifications of staff, quality control and capacity-building may, however, convince the Board of the reliability of internal audit work in future.

231. UNDP informed the Board that the Office of Audit and Performance Review would include evidence of considerations of independence in working papers and also prepare a three-year strategic plan addressing the risk management strategy for submission to the Management Review and Oversight Committee or the appropriate oversight group by September 2004. UNDP would comply with Institute of Internal Auditors standards, as appropriate, in this regard.

Internal oversight reports

232. The Board followed up on its recommendations made in paragraphs 170, 173 and 175 of its previous report that UNDP:

(a) Revise its programme of work for internal audit to include an appropriate level of coverage of financial procedures and controls at headquarters;

(b) Follow up on all outstanding recommendations with country offices;

(c) Establish and enforce stricter time frames to improve and strengthen the process of reporting and follow-up.

Level of coverage on financial procedures and controls at headquarters

233. A total of seven audit reports relating to UNDP headquarters were issued by the Office of Audit and Performance Review during the biennium 2002-2003. These audits focused mainly on management and performance-related issues rather than financial procedures and controls.

234. The audit plan for 2002 confirmed that audits of financial procedures and controls at headquarters were not included. The Office of Audit and Performance Review informed the Board that no formal audit plan was developed for 2003 owing to the impact of the repositioning exercise.

235. UNDP informed the Board that the Office of Audit and Performance Review had been severely challenged over the past four to five years in responding to a number of urgent priorities and auditing certain headquarters units. The Office's next priority had been to audit financial procedures and controls at headquarters, but, before that could be done the decision was taken to initiate the repositioning exercise, which had led to the present situation with regard to long-standing vacant posts.

236. **UNDP agreed with the Board's reiterated recommendation to revise its programme of internal audit work to include an appropriate level of coverage on financial procedures and controls at headquarters.**

237. UNDP informed the Board that the Office of Audit and Performance Review would revise its audit plans to cover financial procedures and controls at headquarters by September 2004.

Follow-up to the outstanding recommendations of country offices

238. The Office of Audit and Performance Review compiled a tracking report, dated 21 April 2004 (from information obtained from the comprehensive audit and recommendation database system), on the implementation rate of recommendations made in the reports of the Office issued during 2001 and 2002. The Board was pleased to note that, according to the tracking report, approximately 2,236 of the 2,905 (77 per cent) recommendations made during the above period had been implemented. The Board noted, however, that there was a slow implementation rate (ranging from 0 to less than 50 per cent) of recommendations at certain country offices. The reasons for the slow implementation rate were not provided to UNDP headquarters.

239. UNDP informed the Board that the regional audit service centres of the Office of Audit and Performance Review were responsible for following up the implementation status of recommendations. The Office would consult with the regional audit service centres to determine the reasons for the slow implementation of recommendation at country offices.

240. **UNDP agreed with the Board's recommendation that it document the reasons for the delay in implementing the recommendations of the Office of Audit and Performance Review.**

241. UNDP informed the Board that, as of October 2004, the Office of Audit and Performance Review would document the reasons for delays in implementing its recommendations.

Reporting time frames

242. The Board reviewed the tracking documents provided by the Office of Audit and Performance Review to determine whether the Office complied with the four-week standard, as reported in paragraph 176 of its previous report, and whether there was an improvement in the average reporting period from the previous biennium. For assignments in 2002, the four-week standard for draft audit reports was only met for 25 of the 60 issued audit reports (42 per cent).

243. The combined tracking report for the 74 audit reports issued during the biennium 2002-2003 indicated that it took the Office of Audit and Performance Review, on average, 17 weeks to issue the final audit report after the field work had been completed. Of those reports, 11 (15 per cent) took 6 months or more to issue. Fourteen reports cover audits done in 2001. The reasons for the delays were not documented in the tracking report, although the Board noted that the timely receipt of management comments also had an impact on the issuance of final reports.

244. The Board reiterates that the risk of delayed reporting is that the conditions prevailing during the audit might have changed significantly and that, therefore, the

efforts and results obtained by the audit may be negated. In addition, any inefficiencies or uneconomical practices noted in the reports cannot be addressed or rectified until the reports are issued. The Office shared preliminary draft reports with management in order to mitigate these risks.

245. In 2002, the Director of the Office of Audit and Performance Review took steps to monitor this requirement and to hold chiefs of the respective audit centres accountable for non-compliance. As a result of the repositioning exercise, the Director's focus changed, and priority was given to the successful completion of the repositioning exercise.

246. **UNDP agreed with the Board's recommendation that it: (a) determine a standard time frame for the timely issuance of reports; and (b) monitor compliance with these standards on a regular basis while documenting and following up the reasons for any significant delays.**

4. Treasury

Background

247. The Treasury provides services to UNDP, UNFPA and UNOPS in the areas of cash management, investments and foreign exchange. Treasury was a function within UNDP's Office of Finance and Administration. The Treasury Division was divided into three functional areas, which are listed below:

(a) The Investment Unit, which is responsible for the domestic and foreign exchange desks;

(b) The Cash Management Unit, which is responsible for management and control of cash and funding procedures at country offices;

(c) The Treasury Operations and Support Section, which is responsible for the management of financial risks relating to treasury operations, including accounting, compliance, back office activities and ICT.

248. Treasury had a staff of 18, including two consultants. All staff had the appropriate experience. The Treasury Division was in the process of restructuring at the time of the Board's review in March 2004.

249. The Board performed a limited review of the Treasury function in order to:

(a) Obtain an understanding of the internal control environment and the specific risks associated with UNDP's Treasury Division;

(b) Compare the current conditions at UNDP with generally accepted best practices[5] taking into account factors that influence the public sector;

(c) Evaluate the performance of key controls identified to ensure that they all operated effectively during the period under review.

Performance of investments

250. The Board had not specifically conducted a performance audit of the portfolio strategy and returns on investments. The Board used the generally accepted London

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[5] Best practices as determined by the International Group of Treasury Associations.

Interbank Offered Rate (LIBOR) as a performance measure as it was a useful tool to measure performance of short-term investments. The LIBOR rates used below were adjusted to reflect the average maturity of the UNDP funds for a particular year. A study on the use of alternate benchmarks had been completed by UNDP, and management was in the process of validating a more suitable benchmark. It should be noted that LIBOR as a benchmark alone would not be representative of UNDP's portfolio as a portion of the portfolio consists of bonds, as indicated in the table below. This is one of the reasons for UNDP's return being higher than the average LIBOR rate since bonds yielded a higher return in comparison to money market funds. Table 4 reflects the average investment portfolio amounts for the years 2001-2003 whereas table 5 represents the total investment portfolio amounts held at the end of each biennium.

Table 4
Analysis of investments

		Average portfolio balance for the year	*Income*	*Return*	*Average LIBOR*
Fund	*Year*	*(In thousands of United States dollars)*		*(Percentage)*	
UNDP	2001	1 514 625	72 434	4.78	3.76
UNDP	2002	1 695 440	49 553	2.92	2.15
UNDP	2003	1 862 347	40 172	2.16	1.36

Table 5
Holdings summary by security type
(In millions of United States dollars)

			Money market fund		*Time deposit*		*Certificate of deposit commercial paper*		*Bond*	
Fund	*Biennium*	*Total*		*Percentage*		*Percentage*		*Percentage*		*Percentage*
UNDP	2001	1 576	253	16	730	46	0	0	593	38
UNDP	2003	1 882	117	6	594	32	195	10	976	52

Risk management framework

251. As discussed above (see summary), the Board found that the existing framework and structure at UNDP did not cater to an integrated approach to risk management, as required by best practices.

252. **As reported above (see para. 216), UNDP agreed with the Board's recommendation that it consider establishing a risk management framework, based on best practices, in the context of its review of governance structures as requested by the General Assembly in paragraph 6 of its resolution 57/278.**

Investment Committee

253. UNDP established an Investment Committee on 7 November 1996, with a mandate "to oversee liquidity management including the monitoring of compliance with investment guidelines, approve changes to guidelines and to monitor

performance against benchmarks". The Investment Committee met on a quarterly basis, and functioned in terms of its mandate.

Treasury policies and procedures

254. UNDP's Investment Committee and the Treasury issued various documents on treasury policies and procedures. The Board noted that these procedures were not in line with best practices in areas such as:

(a) Authority limits of treasury personnel (dealing and authorization);

(b) Identifying the authorized counterparties (financial institutions) of UNDP;

(c) Procedures for performing regular credit risk assessments of counterparties, as well as the timing thereof;

(d) Documented reconciliation procedures;

(e) Formally documented and reviewed counterparty limits.

255. The Board further noted the following matters relating the UNDP treasury procedures: (a) not all treasury staff were aware of the existence of the procedures; (b) staff needed to be updated regularly, in particular in light of the restructuring process; (c) policies were not updated in respect of risk weighting for categories of instruments; and (d) there were no management reporting policies and procedures.

256. **UNDP agreed with the Board's recommendation that it: (a) update the current treasury policies and procedures to bring them into line with best practices, taking into account the restructuring process and the implementation of the Atlas system; and (b) incorporate all management reporting policies and procedures into the treasury policy and procedures.**

257. UNDP informed the Board that updated investment guidelines would be presented to the Investment Committee for consideration at its October 2004 meeting.

Treasury reporting and control

Management reporting

258. The Board noted that reporting on the management of the UNDP Treasury consisted of a summary report on daily holdings prepared for decision-making purposes by security type and by maturity profile, as well as monthly management and quarterly reports.

259. The Board noted, however, that the following reporting levels and information was absent at UNDP:

(a) Daily reporting on (i) the daily utilization of counterparty limits; and (ii) details regarding UNDP's foreign exchange exposure;

(b) Operational reporting such as: (i) an interest rate management action plan and interest rate forecasts with a brief economic review; and (ii) return on investments as a percentage per instrument measured against a suitable benchmark;

(c) Management (Investment Committee) reporting on a monthly cash flow forecast comparing actual figures with budgeted details to assist the Investment Committee/Executive Board in monitoring the liquidity of UNDP and in considering future investments and UNDP programme opportunities.

260. **UNDP agreed with the Board's recommendation that its Investment Committee determine the management information required at the different levels of reporting and create the relevant reports.**

261. UNDP informed the Board that eight reports have already been identified and were being produced and that additional reports would be developed in 2004, as required.

Liquidity risk management

262. Liquidity risk is the risk of not being able to meet commitments due to a shortage of cash. To avoid such an eventuality, short-term projected cash flows for each currency should be measured and monitored to anticipate future funding or investment requirements.

263. The Board noted that UNDP had approximately $2.5 billion in funds under its management as at March 2004. This included other United Nations agencies and trust funds of approximately $569.5 million for which there were draft service level agreements.

264. The Funding Unit, under the management of the Cash Manager at the UNDP Treasury, was charged with the responsibility of monitoring and managing the liquidity of country offices. The funding unit established imprest levels for each country office. The imprest levels were determined twice a year based on the most recent 12-monthly "Zero-Based Account" disbursement average. These imprest levels were communicated to each country office.

265. UNDP indicated that it had long recognized the shortcomings in liquidity management that existed due to the fact that country offices and headquarters operated on two separate financial systems. The Atlas system was expected to assist in improving the accuracy of information on cash utilization and working capital requirements.

266. UNDP had not implemented the following features in terms of best practices: (a) cash forecasts using existing information systems; (b) a three-month forward rolling cash forecast; and (c) the consolidated cash forecast was not distributed to executive management.

267. **UNDP agreed with the Board's recommendation that it prepare, monitor and evaluate short-term projected cash flows for all country offices, in each currency, in an improved manner in order to anticipate future funding or investment requirements.**

268. UNDP informed the Board that its Treasury would implement a cash position worksheet tool in 2004, which is embedded in the cash management module of the Atlas system to support the preparation, monitoring and evaluation of short-term projected cash flows for most offices in the currencies in which UNDP operates.

Credit/counterparty risk and foreign exchange risk management

269. The Board was pleased to note that UNDP had effective controls in the areas of credit/counterparty risk and foreign exchange risk management. Credit/counterparty risk is the risk that an organization would suffer a loss due to default by a counterparty. UNDP made use of banks with AA[6] or better ratings for their short-term investment needs. Documented policies and procedures were in place for short-term investments. Formal credit ratings were utilized in the credit evaluation process. The Investment Committee approved the counterparty limits. The investment officer obtained the counterparty rating from a leading market information system before deals were concluded. Treasury subscribed to a leading credit rating agency. The investment officer submitted a report detailing the counterparties used with their credit ratings to the Investment Committee on a quarterly basis. Creditworthiness of external counterparties was adequately monitored on an ongoing basis.

270. Foreign exchange risk is the risk that adverse movements in foreign currency exchange rates would negatively affect the budget of the organization. UNDP has a foreign exchange risk management policy, which was approved by the Investment Committee. UNDP's policy was not to enter into any speculative foreign exchange deals. Procedures in respect of foreign exchange risk management appeared to be adequate at UNDP.

Operations

Segregation of duties

271. A "front office" is usually responsible for initiating transactions within pre-authorized limits. The "back office" is usually responsible for authorizing and processing transactions. The Board's evaluation of the level of segregation of duties between the front and back offices of the Treasury Division revealed that there was adequate segregation of duties between the two offices at UNDP. There appeared to be sufficient monitoring controls and segregation of duties between the persons initiating, confirming, approving, settling and recording transactions.

Authorization

272. The Board noted that UNDP had assigned the responsibility for investing/foreign exchange trading to specified individuals within its Treasury. Formally approved levels of authority were in place. All deals were reviewed by the Treasurer and approved by the operations manager and deputy operations manager in the Atlas system. The Board also noted that authorization processes carried out in the previous system (the Millennium system) also appeared to have functioned as intended.

273. The Board noted, however, that UNDP did not periodically review delegated levels of authority. Owing to possible changes in circumstances of the organization as well as individuals, there is a risk that standing delegations of authority may no longer be suitable.

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[6] Rating given by a credit rating agency; AA represents a good investment grade.

274. **UNDP agreed with the Board's recommendation that it periodically review the delegated levels of authority in the Treasury Division to reaffirm the appropriateness of such authorities.**

Decision support

275. The Board noted that UNDP obtained sufficient information to make informed decisions to price and commit the organization to transactions prior to executing the transactions. UNDP confirmed core contributions at donor conferences held in April of each year. UNDP informed the Board that it had experienced difficulties in determining the exact timing of the receipt of the core contributions as this required the donors to submit contribution schedules that they would abide by. UNDP had tried to formalize a contribution schedule with all the contributors. Owing to the uncertainty as to when other contributions would be received, only core contributions were hedged. UNDP considered that it was not feasible to hedge uncertain foreign currency inflows as this may be seen as speculative, which was not permitted by UNDP policy.

Trade processing

276. UNDP did not perform the following additional verification procedures independently of the trading function: monitoring of credit and market risk limits; and circulating trade volumes and error statistics to management to aid the identification of process weakness. UNDP informed the Board that the implementation of the risk management module in the Atlas system would enhance the ability of the Treasury Division to monitor market and credit limit risk.

277. **The Board recommends that UNDP perform additional trade verification procedures, such as monitoring of credit and market risk limits, independently of the trading function.**

Settlement

278. UNDP settled trading activities either through the SWIFT system or the electronic funds transfer system. Consideration was not, however, given to the concept of a periodic review of the continued suitability of the individuals appointed as authorized signatories. In addition, the Board could not find any evidence to suggest that UNDP performed a review of computer security and communication controls on a regular basis.

279. **UNDP agreed with the Board's recommendation that it regularly review computer security and communication controls.**

280. UNDP informed the Board that the Treasury Division would confer internally with the Office of Information Systems and Technology in the second half of 2004 on methodology to be used for such reviews.

Limits

281. UNDP's counterparty limits were outlined in its short-term investment policy document. UNDP was only allowed to transact with counterparties with an AA rating or better. It was the role of the investment officer to ensure that not more than $150 million in short-term investments was placed with the same counterparty. The Investment Committee determined and approved the counterparty limits. Best

practices indicates that, in order to further manage counterparty risk, more than one constraining factor should exist for dealing with counterparties. The Board noted, however, that UNDP applied only one constraining factor, as mentioned above.

282. **The Board recommends that UNDP re-evaluate its policy in respect of the maximum exposure with any counterparty to include more than one constraining factor.**

283. UNDP informed the Board that it would address this matter in the revised investment guidelines, to be completed and approved in 2004.

Valuations

284. There were no formal policies and procedures for the valuation of foreign exchange, bond positions and the accrual of interest. The UNDP Treasury informed the Board that it would liaise with the Comptroller's Division on the formulation of a policy and procedures statement for the revaluation of foreign exchange hedges. UNDP did not, however, include the monthly interest accruals in the monthly management reports.

285. **The Board recommends that UNDP: (a) formally document and approve policies and procedures for the valuation of foreign exchange, bonds and interest accruals; and (b) include interest accruals in the monthly management reports.**

286. UNDP informed the Board that the Treasury Division would liaise with the Comptroller's Division on the formulation of a policy and procedures statement for the valuation of foreign exchange hedges and bonds and interest accruals during the second half of 2004. Information on interest accruals would be included in monthly management reports to the extent that management finds such information useful.

Reconciliations

287. In relation to bank reconciliations, mentioned above under the section on ICT (paras. 116-206), UNDP had not performed reconciliations for checking transactions on the treasury module to the accounting records.

288. **UNDP agreed with the Board's recommendation that it generate and review a report of reconciling items between the treasury module and the accounting records.**

Internal audit coverage of the Treasury

289. The Board noted with concern that the last internal audit of the UNDP Treasury was performed in 1985, although no report was issued. Owing to the extent of programmed controls and the level of specialized knowledge needed to review treasury areas, annual independent reviews may be required in specialist areas, for example, information technology and new treasury products.

290. UNDP agreed with the Board's recommendation that it: (a) perform adequate internal audit reviews based on the outcome of a treasury risk assessment and bearing in mind specialist areas; (b) involve internal audit in assessing the overall adequacy of the information technology and risk management systems of the UNDP Treasury; and (c) require internal audit to report regularly to the Investment Committee on matters relating to the Treasury.

Legal documentation on treasury issues

291. The Board was pleased to note that UNDP had defined relationships with the custodians and the primary bankers and that mandates were in place with them. The Treasury Operations Section was responsible for legal documentation with its counterparties.

Business continuity in the Treasury

292. UNDP recognized that a new comprehensive UNDP plan for business continuity in the environment of the Atlas system, which would also cover the Treasury, needed to be developed.

5. Results-based management

293. UNDP followed a process whereby it first focused on the broader concepts of results-based management to establish a methodology to manage and report on the strategic use of both programme and support budget resources. The information in the multi-year funding framework for 2000-2003 formed the basis of strategic and financial planning. The framework consisted of a strategic results framework and an integrated resource framework. This was complemented by Administrator's plans 2000-2003 dealing with the change management process and documentation on the Millennium Development Goals.

294. However, the goals were not always in alignment in the aforementioned documents, which resulted in inconsistencies in the allocation of funds for similar or cross-cutting themes and goals. UNDP took these shortcomings into consideration when compiling the multi-year funding framework for the 2004-2007 period.

295. The Board was pleased to note the satisfactory progress made by UNDP in implementing results-based management.

Results-based budgeting

296. UNDP was addressing the implementation of results-based budgeting and resource allocation, which are elements of results-based management. The full implementation of results-based budgeting would assist UNDP in the allocation of resources and the alignment of financial resources (budgets) with outcomes and goals. UNDP did not, however, have a clear time frame for the implementation of results-based budgeting.

297. **UNDP agreed with the Board's recommendation that it establish a clear time frame for implementation of results-based budgeting.**

6. Project management

Financial expenditure versus technical implementation

298. The Advisory Committee on Administrative and Budgetary Questions, in its report on the financial reports and audited financial statements and reports of the Board of Auditors (A/55/487), encouraged United Nations organizations to continue to develop and improve performance measurement standards and requested the Board of Auditors to "pay particular attention to reported expenditures and their relationship to programme delivery". The Advisory Committee was particularly

concerned that reported expenditures did not always correlate appropriately with the level of programme implementation. The Board, therefore, reviewed the level of expenditures (financial implementation) in comparison to programme delivery (physical/technical implementation) for a sample of projects at UNDP offices in Brazil, Honduras, Argentina and Colombia.

299. The Board noted that the level of physical/technical implementation varied, sometimes significantly, between the different performance indicators within projects, which may indicate that linkages between the individual performance targets and the overall project objective were not appropriately designed. Unlike physical/technical implementation, financial implementation was not measured at a disaggregated level by performance indicators. Therefore, actual comparison of financial versus physical/technical implementation at the indicator level was difficult to determine. Furthermore, the performance indicators were not weighted, which meant that calculating an aggregate technical implementation rate to compare to the aggregate financial implementation rate was also not possible.

300. The Board also noted the following weaknesses in the monitoring of the financial and physical/technical implementation of projects at country offices: (a) the performance indicators and targets were not always stated in quantifiable or measurable terms; (b) the actual physical/technical accomplishments were not available for all projects (delays in the submission of progress reports); and (c) the actual technical accomplishments for some of the performance indicators/targets of the projects selected were already more than 100 per cent. While the accomplishments are commendable, this may indicate possible weaknesses in the initial target setting process and may lead to inadequate measurement of real performance.

301. The Board further noted projects that were in an advanced stage of technical completion, but with substantial fund balances remaining. This may indicate exceptional performance and/or the optimal use of resources. It may, however, also be as a result of the way in which the financial implementation rate was calculated. One reason for the remaining balances on project budgets was due to the devaluation of the local currency; another reason could be overbudgeting during the project design stage. Because financial implementation was in local currency but budget resources were recorded in United States dollars, the available amount increased gradually with the devaluation of the local currency. This may lead to inappropriate conclusions on project performance.

302. UNDP prioritized this issue in several ways, most notably through its overall goal of achieving results-based and measurable performance, the inclusion of a new budget format in the Atlas system and active participation in the United Nations Development Group's task force on simplification and harmonization.

303. **UNDP agreed with the Board's recommendation that it provide guidance to country offices in its efforts to monitor the correlation between reported expenditures and the level of project implementation. UNDP also agreed with the Board's recommendation that it improve its performance measurement process to: (a) monitor technical implementation in comparison to financial implementation at the performance indicator level and/or using a weighted average aggregate technical implementation rate, based on a feasibility analysis; (b) ensure that all targets are realistic and stated in measurable terms**

where possible; (c) receive progress reports in a timely manner; and (d) revise targets to take into consideration exchange rate fluctuations.

Operationally completed projects not financially completed

304. Some 668 projects, with a programme expenditure value totalling $1.3 billion, were operationally completed on or before 31 December 2002. These projects were, however, not financially completed within the 12-month period prescribed in the UNDP Programming Manual, as indicated in table 6 below. The Board had also noted these delays during its country office audits, the length of which ranged from between 18 months to 8 years.

Table 6
Summary of projects that should have been financially completed

Year projects operationally completed	*Number of projects operationally completed, but not yet financially completed*	*Programme expenditure (in United States dollars)*
2002	83	73 117 855
2001	54	95 890 046
2000	60	954 471 195
Prior to 2000	471	214 104 337
Total	**668**	**1 337 583 433**

305. UNDP informed the Board that the Atlas system has a functionality that would allow headquarters to monitor the closure of operationally closed projects at country offices.

306. **UNDP agreed with the Board's recommendations that it: (a) evaluate the causes for the delays in completely closing projects and take appropriate action to rectify the situation; and (b) take immediate steps to finalize all outstanding activities of operationally completed projects in compliance with the UNDP Programming Manual.**

7. Procurement

Lead-time for contract letting

307. The Board followed-up on its recommendation, in paragraph 157 of its previous report,[2] that UNDP establish benchmarks for performance for contract letting and monitor performance against those standards. UNDP had not yet established benchmarks for performance for contract letting. The Board reviewed the impact of UNDP initiatives on the contract letting lead-time, but still noted delays in the process for a sample of contracts reviewed. For the sample tested, it took an average of 51 days from the time the request for proposals was made until the finalization of the contract.

308. UNDP informed the Board that the Office of Legal and Procurement Support was looking at a number of ways to reduce the time from the date of submission to date of decision by the Chief Procurement Officer. These actions included creating a paperless Advisory Committee on Procurement and establishing a regional Advisory

Committee on Procurement, which could be more responsive owing to lower caseload and the ability to work in the language of the country office. According to UNDP, this was expected to result in a one-week reduction in processing time due to the electronic review and approval of submissions.

309. **UNDP agreed with the Board's reiterated recommendation to establish benchmarks for performance for contract letting and to monitor performance against those standards. The Board further recommends that UNDP continue to seek ways to streamline its contract letting process.**

Monitoring of supplier performance

310. UNDP headquarters and country offices did not formally evaluate supplier performance in terms of chapter 19.2 of the Procurement Manual. The Board considers that evaluation of suppliers performance is important in order to develop and maintain a list of qualified, suitable vendors. Failure to do so may result in the continuation of contracts with unsatisfactory suppliers.

311. UNDP informed the Board that supplier performance had now been incorporated in the procurement training programmes conducted by the Inter-Agency Procurement Services Office and the Office of Legal and Procurement Support. UNDP further informed the Board that the Office of Legal and Procurement Support would issue reminders to all UNDP offices concerning supplier evaluations. In addition, the improvements to the United Nations common supplier database during 2004-2005 will provide the opportunity to record supplier evaluation at the source of information on suppliers. The Atlas system will also assist UNDP in evaluating the supplier performance.

312. **UNDP agreed with the Board's recommendation that it evaluate supplier performance in terms of the guidance provided in the UNDP Procurement Manual.**

8. Trust funds

Trust funds in deficit

313. The Board noted that 22 of the 349 (16 of 281 in 2000-2001) trust funds established by UNDP and disclosed in schedule 5 of UNDP's financial statements were in a deficit position as at 31 December 2003. The total deficit of these trust funds was $2.7 million ($2.7 million in 2000-2001). This is contrary to regulation 5.07 (b) of the UNDP Financial Regulations and Rules, which states that "Contributions shall be paid in advance of the allocation made for the implementation of planned UNDP programme activities."

314. UNDP informed the Board that it had been actively following up all such deficits with a view to eliminating or recovering the deficits and would continue to do so. UNDP further informed the Board that a large portion of the remaining deficits relates to trust funds funded by one major multilateral donor and that, as a policy, a percentage of the final payment was held back until the project activities were completed. UNDP manages this exposure at a macro level by ensuring that the overall position for that donor does not go into deficit. It also established a special reserve of $2.5 million to absorb any exchange losses relating to this.

315. **The Board encourages UNDP to follow up on all trust funds in deficit positions with a view to recovering the expenditures in excess of the funds received.**

Inactive trust funds

316. The Board followed up on the recommendation in paragraph 140 of its previous report,[2] that UNDP intensify its efforts to finalize all outstanding activities of inactive trust funds and implement a formal system to track and monitor expiry dates and specific closure requirements included in trust fund agreements. The Board noted that for 21 of the 349 (130 out of 281 in 2000-2001) trust funds disclosed in schedule 5 of UNDP's financial statements, no contributions or expenditure was reported during the last two years or longer. However, the fund balances of 11 of the 21 (95 of the 130 in 2000-2001) trust funds were either refunded or transferred to other trust funds during the biennium, leaving 10 (35 in 2000-2001) inactive trust funds in UNDP's records as at 31 December 2003. The fund balances as at 31 December 2003 amounted to $48,917.

317. UNDP informed the Board that it would continue to follow up inactive trust funds with the relevant fund managers. In cases where it was unclear what to do with the remaining funds, UNDP, after consultations with the donor, would close the trust fund and retain the funds in a payable account, pending a decision by the fund manager on the disposal of the funds.

318. The Board followed up on the recommendation in paragraph 144 of its previous report,[2] that the United Nations Volunteers follow up on all inactive sub-trust funds and fully funded arrangements with a view to finalizing all outstanding activities and to comply with the specific closure requirements included in the donor agreements.

319. The Board noted that 6 of the 76 (20 of the 96 in 2000-2001) fully funded arrangements of the United Nations Volunteers programme listed in schedule 7.3 of its financial statements were still inactive as at 31 December 2003. No contributions or expenditures were reported for these fully funded arrangements during the last two years. The total remaining fund balances of inactive fully funded arrangements as at 31 December 2003 was $37,000 ($144,736 in 2000-2001). The United Nations Volunteers programme informed the Board that in the case of the remaining six fully funded arrangements it has sent out letters and reminders to the various donors requesting instructions on their preferred course of action.

320. **The Board encourages UNDP and the United Nations Volunteers programme to continue with the efforts to follow up on all inactive fully funded arrangements with a view to finalizing all outstanding activities and to comply with the specific closure requirements included in the donor agreements.**

9. Human resources management

Special service agreement

321. At 31 December 2003, UNDP headquarters made use of 347 special service agreements (SSAs), compared to 187 as at 31 December 2002. UNDP could not, however, provide the Board with the number of SSAs used by country offices during the biennium 2002-2003, the total cost of which amounted to $16.1 million.

Review committees for special service agreements

322. UNDP headquarters did not have a review committee for SSAs as required by UNDP/ADM/95/63 on guidelines for the use of special service agreements. Failure to establish such a committee may result in non-compliance with the SSA guidelines in respect of the selection process, level of fees and duration or extension of these agreements. The non-functioning of review committees was also noted during country office audits in Colombia, Brazil and Honduras.

Duration of special service agreement contracts

323. According to the SSA guidelines, individuals may be contracted for one or a series of contracts for a period no longer than 11 consecutive months of service. In cases where the service of an individual may be needed beyond the 11 months duration, there should be a mandatory four-months break in service.

324. The Board, however, noted instances where SSAs had been contracted for periods longer than 11 consecutive months or where their contracts had been extended without the mandatory four-months break in service. Non-compliance with the guidelines in respect of the duration of SSA contracts was also noted during country office audits in Colombia, Brazil and China.

325. UNDP informed the Board that a review of the SSAs guidelines would take place in the second half of 2004, including the establishment of an SSA review committee, at both the local and headquarters levels.

326. **UNDP agreed with the Board's recommendation that it: (a) expedite its revision of the special service agreement guidelines; and (b) adhere to the special service agreement guidelines in respect of the duration of contracts.**

Performance evaluations

327. According to the same guidelines, performance evaluations should be carried out during the period of service and at the conclusion of the contract to ensure that contractual obligations had been fully met. If performance is not measured regularly, it may lead to an unsatisfactory performance going undetected. The Board noted instances where performance evaluations for SSAs were not completed either at headquarters or country offices.

328. **UNDP agreed with the Board's recommendation that it review the performance of staff on special service agreements during the period of service in order to: (a) effectively monitor the progress of SSAs; and (b) identify weaknesses in performance at an early stage so that the appropriate action can be taken.**

Appointments of limited duration

329. As at 31 December 2003, there were 254 individuals on appointments of limited duration (ALDs) employed by UNDP headquarters (308 as at 31 December 2001). UNDP could not, however, provide the Board with the number of staff on ALDs employed at country offices during the biennium 2002-2003. The total cost of ALDs for the biennium 2002-2003 amounted to $21.5 million.

Review of appointments of limited duration

330. UNDP headquarters could not provide the Board with the minutes of certain ad hoc panel meetings in respect of the hiring of staff on ALDs. Minutes of the panel meetings are important to ensure that there was transparency in the selection and hiring process. This was also noted during country office audits in Colombia, Brazil and China.

331. **UNDP agreed with the Board's recommendation that it consistently and fully document the minutes of all ad hoc panel meetings on ALDs. Furthermore, the Board recommends that UNDP include in the file of the selected candidate minutes of the related ad hoc panel meetings.**

Performance evaluations

332. The Board noted that although performance evaluations were performed for staff serving on ALDs, these evaluations were only performed and discussed subsequent to the extension of the contracts. In addition, performance assessments were not always signed by the staff hired on ALDs and their respective supervisors, giving a proof that the assessment results were discussed and agreed upon.

333. **UNDP agreed with the Board's recommendation that to undertake timely performance assessments for appointments of limited duration in order to: (a) effectively monitor their progress; and (b) identify weaknesses in performance at an early stage so that appropriate action can be taken.**

Nature of activities

334. The guidelines on appointments of limited duration (UNDP/ADM/00/27, sect. B, para. 1) state that, "the activities will not be ones which are known, on the basis of past experience and/or current plans, to have a regular and continuing role for the office. The activities, as set out in the terms of reference, must clearly be ones that can be deemed to be of limited duration." The Board noted, however, that the activities of some individuals serving on appointments of limited duration were of a nature that had a regular and continuing role for UNDP. The Board, therefore, considered that, in view of the guidelines, these individuals should not be serving on appointments of limited duration.

335. **UNDP agreed with the Board's recommendation that it consider converting the contractual status of individuals presently serving on appointments of limited duration whose activities are classified as being of a permanent nature to the appropriate type of contract in terms of UNDP employment directives.**

336. UNDP informed the Board that the guidelines were being updated and the above recommendations would be taken into account and clearly reflected therein.

10. Training

337. The Board reviewed staff training activities of UNDP. The review was a diagnostic overview of training activities managed within the organization and the procedures and processes used in this regard.

Restructuring of the Learning Resources Centre

338. On the recommendation of a consultant in 2002, UNDP outsourced the administrative services for its Learning Resources Centre to a vendor in February 2003. However, the contract, amounting to $350,000, was terminated, with effect from 26 September 2003, because UNDP decided that the services provided did not meet the requirements and did not provide value-for-money spent. An amount of $137,598 had been paid to the contractor by that time. UNDP did not incur any penalties for terminating the contract.

339. UNDP informed the Board that the outsourcing was based on various incorrect assumptions. The UNDP goal for 2004 is to simplify and integrate online needs both to reduce costs and to improve usability. Since the termination of the agreement, internal resources had been deployed to provide the services that would have been provided by the contractors in a more cost-effective manner.

340. **UNDP agreed with the Board's recommendation that it follow a more rigorous process in future to ensure that value-for-money is obtained when consultants are appointed.**

Training developments

341. During its interim audit in October 2002, the Board noted that staff training was not done in a manner that optimized returns. UNDP informed the Board that it was considering a broader mix of learning strategies, in what was generally termed a "blended learning" approach, including e-learning, classroom learning and various distance learning initiatives. It had, on a pilot basis, tracked broad metrics for e-learning and had observed an increase of 2.6 hours per registered online individual in 2002, bringing the average to 15.6 hours per registered individual in 2003. However, it had not yet formally adopted a standard set of metrics for all services from which it would track year-to-year performance. UNDP included possible target metrics in the learning resources business plan 2004 (business plan), which was issued in January 2004.

342. The Board also noted that existing learning plans were being evaluated. Programme designs had been changed, where necessary, resulting in an improvement in client feedback. A revised learning strategy had also been developed. UNDP informed the Board that global staff surveys would be conducted annually, as was the current practice. The learning business plan also indicated the strategic initiatives required to ensure that UNDP's learning strategy was aligned with the key corporate goals for biennium 2004-2005.

Learning management system

343. The Board also noted, during its interim audit, that the evaluation of learning could be improved. According to UNDP, the implementation of a learning management system would allow for an industry standard evaluation model (the Kirkpatrick model to evaluate online professional development programmes). The Kirkpatrick model included the following levels: reaction level (client satisfaction); learning level (knowledge acquisition); behaviour level (transfer and application of learning to the job); and results level (changes in business results).

344. UNDP also indicated that the Learning Resources Centre had established a working group to focus on the effective utilization of the role of the learning

manager. A standard terms of reference had also been developed for learning managers and efforts were being made to integrate the role of the learning manager/knowledge manager to ensure effective utilization of the role.

345. The Board also noted, during its interim audit, that UNDP's learning strategy was not aligned to its objectives. A learning study was commissioned by the UNDP Office of Human Resources to evaluate the existing learning plans. The learning study was completed in the first quarter of 2003 and presented to the Learning Advisory Board, established in May 2003. All existing induction programmes for junior programme officers, national programme officers and leader development programme candidates were reviewed and the programme designs changed, with the result that client feedback ratings have improved by 10 to 25 per cent. The Learning Advisory Board has prepared a revised learning strategy. Training sessions for learning managers were held in the second quarter of 2003 to teach new learning managers at country offices the techniques for developing "whole office learning plans".

346. With regard to the evaluation of "whole office learning plans", UNDP informed the Board that the ability of the Office of Human Resources/Learning Resources Centre to audit and summarize the plans was severely limited since all plans were text-based documents, which did not lend themselves to easy aggregation and analysis. The implementation of a learning management system would allow such activities to be developed in a database format that would automatically generate regional and enterprise views.

347. **UNDP agreed with the Board's recommendation that it continue with its efforts to implement a learning management system in order to properly benchmark and evaluate the impact of initiatives taken.**

11. Shared services

Country office level

348. By May 2004, UNDP had signed corporate level agreements (memorandums of understanding) with all concerned United Nations agencies, with the exception of the World Food Programme (WFP). According to UNDP's new policy on cost recovery at the programme country level, the locally agreed service agreements remain in force for agencies that have not signed a corporate level agreement with UNDP. UNDP informed the Board that it would continue to follow up with WFP. The new policy, entitled "Universal Price List", on cost recovery from United Nations agencies for services at the programme country level was issued on 2 June 2003. This new policy took effect retrospectively, as at 1 January 2003.

Headquarters service-level agreements

349. The Board followed up the recommendation in paragraph 127 of its previous report,[2] that the service-level agreements for services provided by UNDP to UNFPA and UNOPS be finalized and implemented as a matter of priority.

350. The Board noted, as of May 2004, that headquarters service-level agreements had still not been concluded with UNFPA and UNOPS. UNDP had only drafted service-level agreements for the Office of Finance and Administration and the Office of Information Systems and Technology. UNDP informed the Board that

delays had been experienced in the finalization of these agreements owing to the implementation of the Atlas system. No service-level agreements for services rendered by the Office of Human Resources or the Office of Audit and Performance Review existed. The Board further noted that a cost recovery policy or price list was not in place.

351. UNDP informed the Board that a consultant would be appointed, commencing work in June 2004, to review the cost structures of the headquarters units that provide services in the environment of the Atlas system. This would enable UNDP to establish the price list approach for headquarters along the lines currently used at the country office level. After the full implementation of the Atlas system, it would be possible to establish a more accurate norm for cost recovery calculations. UNDP would also, at that time, work on the completion of the service-level agreements. This entire exercise was targeted for completion by the third quarter of 2004.

352. **UNDP agreed with the Board's reiterated recommendation to finalize and implement the service-level agreements for services provided by UNDP to UNFPA and UNOPS as a matter of priority.**

12. Environmental issues

Environmental strategy

353. The Board followed up on its finding in paragraph 177 of its previous report,[2] that UNDP did not have an environmental management strategy, but that it intended to submit one to its Executive Board for approval in 2002.

354. UNDP finalized an environmental mainstreaming strategy; completed a pilot project to apply strategic environmental assessment to country development assistance; and developed tools for carrying out integrated strategic assessments.

Retrofitting of the FF building in New York

355. The Board noted that UNDP made progress in one of the major areas addressed in its green office initiative, namely "energy efficiency and building management". UNDP signed a contract for the retrofitting of offices in the "FF building" on 4 September 2001, as mentioned in paragraph 180 of the Board's previous report.[2] This comprehensive energy efficient retrofit addressed the upgrade of air conditioning and lighting equipment with control systems as well as managerial and maintenance issues. The contract was structured as a performance contract based on stipulated savings. This entailed that the contractor would finance the initial cost of the project and that UNDP would repay it out of the projected cost-savings from energy consumption.

356. Based on the comprehensive energy audit conducted by the company that was awarded the contract, UNDP expected to save some $900,000 in operating and energy consumption costs over the period of the contract. The total amount of repayments was set at $721,340, payable in eight instalments, leaving a net positive cash benefit to UNDP of $170,674 over the nine-year period of the contract.

357. UNDP's Advisory Committee on Procurement, in its review of the proposal to retrofit the FF building, emphasized the need to measure and monitor the savings every year. UNDP could, however, only provide the Board with a calculation of savings of $63,463 in electricity consumption for the period from January to

July 2002. It could not provide the Board with savings from August 2002 onwards and indicated that this was due to the major renovation work that was ongoing in the building during the biennium 2002-2003. The contractor could not, therefore, undertake a realistic energy audit. UNDP indicated that cost-saving calculations would be done mid-2004, when all necessary construction final clearances documentation had been received.

358. **UNDP agreed with the Board's recommendation that it continuously monitor the savings derived from the retrofitting of the FF building to evaluate if the project generates the expected savings.**

"Green" procurement

359. UNDP's green procurement policy, which was included in chapter 18 of the UNDP Procurement Manual, states that "UNDP will seek to procure goods and services that lessen the burden on the environment in their production, use and final disposition, whenever possible and economical". Chapter 18.2 of UNDP's Procurement Manual further states, "Before finalizing the requirements of goods and/or services, the environmental concerns must be reviewed such as energy consumption, toxicity, ozone depletion, radiation and the use of recycled materials."

360. UNDP headquarters and country offices had not, however, performed any formal evaluations before procuring goods and/or services. Non-performance of these evaluations may result in the procurement of goods and/or services that have harmful effects on human health and the environment.

361. UNDP informed the Board that it would be collaborating with the inter-agency forums to reap best practices on environmentally responsible procurement and update its procurement manual/training in this respect by the fourth quarter of 2004.

362. **UNDP agreed with the Board's recommendation that it implement procedures to review environmental concerns during the procurement process, using the guidance provided in the UNDP Procurement Manual.**

13. Reserve for field accommodation

363. In its report on the financial report and audited financial statements of UNDP for the biennium ended 31 December 1995 (A/51/5/Add.1), the Board reported that UNDP had received only $3.65 million of $12.2 million then estimated by the organization as due from participating agencies in settlement of their share of expenses for construction projects of the United Nations system common premises. UNDP was responsible for managing those projects. The common premises referred to above relate to construction projects in Cape Verde, Comoros, Guinea Bissau, Sao Tome and Zambia, which included office premises and housing units for United Nations staff.

364. In 1996, UNDP began an investigation into the management of the reserve for field accommodation. Over 40 individuals were interviewed or asked to complete questionnaires on matters concerning the reserve.

365. As of May 2004, two staff members had been dismissed and 16 others had been subjected to disciplinary or managerial accountability actions. The matter has also been referred to the Office of Internal Oversight Services, which was

investigating the actions of contractors and staff with a view to prosecution in respect of apparent "irregularities in contracting".

366. UNDP proposed to resolve the issue by agreeing to absorb $6.8 million of the total overexpenditure of $10.2 million in recognition of its responsibility for managing these construction projects and its failure to provide the necessary oversight. UNDP developed a proposal to limit its reimbursement requests to partner organizations, based on signed construction contracts plus 25 per cent. The additional percentage was based on a number of change orders initiated or sanctioned by the partners in the Joint Consultative Group on Policy as well as an estimate as to what could be considered to be reasonably expected cost overruns in construction projects of such size and scope in those locations.

367. UNDP informed the Board that WFP had indicated that it was willing to reimburse UNDP on the basis of the proposal. However, as at April 2004, no payments had been received from WFP. The Board noted that, on 10 December 2003, UNFPA had paid an amount of $421,861 to reimburse UNDP in accordance with the proposal.

368. UNDP further informed the Board that although repeated attempts had been made to reach a similar understanding with UNICEF, it had been unsuccessful. While UNICEF had agreed that some amount was due, it indicated that there was no agreement as to the formula or the basis for accountability upon which the apportionment of charges could be based.

369. On 25 April 2003, UNDP referred this matter to the Office of Legal Affairs of the United Nations Secretariat for intervention. However, at the time of the Board's final audit, UNDP had not yet received any response to its letter. UNDP's financial statements reflected a "Reserve for field accommodation" of $9.1 million under both assets and liabilities as at 31 December 2003.

370. UNDP indicated that several follow-up meetings had been held with the Office of Legal Affairs to determine how to move the case forward and that it would also follow up to ensure that the request by UNDP in April 2003 is addressed.

371. **The Board recommends that UNDP expedite its follow-up of the outstanding response with the Office of Legal Affairs of the United Nations Secretariat and intensify its efforts to finalize the outstanding reimbursement.**

372. UNDP informed the Board that it would continue to follow up with the Office of Legal Affairs in order to bring the matter of the outstanding reimbursement from UNICEF to a conclusion.

14. Cases of fraud and presumptive fraud

373. During the biennium 2002-2003, UNDP reported 20 cases of fraud or presumptive fraud, of which 13 cases involved losses amounting to $512,175. An amount of $146,153 had been recovered by the end of the biennium. UNDP was still in the process of recovering the balance, which related to 4 cases. In actions taken with regard to the 20 cases reported, 10 staff members were dismissed, 4 staff members were referred to disciplinary hearings and 1 staff member resigned. UNDP had not yet determined the financial loss in one of the alleged cases.

374. The details of the 13 cases, which involved financial losses were as follows:

(a) Four cases of medical insurance plan fraud in Brazil, Colombia, Botswana and Viet Nam, totalling $29,463. With the exception of the Brazil case ($19,091), full financial recovery of the other amounts had been made. Staff members in question were dismissed in Botswana and Colombia; in Viet Nam the disciplinary process was still ongoing. The staff member in Brazil subsequently resigned;

(b) Two cases of misappropriation of funds through the fraudulent encashment of stolen cheques in Zambia ($16,620) and Yemen ($112,500). Full recoveries of the amounts were made and the staff members in question were dismissed;

(c) Misappropriation of funds through the fraudulent encashment of a stolen cheque ($2,320) and diverting the delivery of UNDP equipment ($17,500) by a staff member in the Congo. The staff member concerned was dismissed and the stolen cheque amount was recovered. Recovery of the equipment was however ongoing;

(d) Misappropriation of an estimated $176,550 in funds by a staff member involved in accepting kickbacks from amounts paid by UNDP for a contract in Kenya. The amount was yet to be recovered as the case was still being pursued at the local level courts for criminal and civil charges. The staff member was dismissed;

(e) Two cases of misappropriation of funds through the manipulation of the accounting system in Brazil ($4,627) and Papua New Guinea ($2,034). Full financial recovery had however been made and staff members were dismissed;

(f) Misappropriation scheme involving the alteration of amounts due on UNDP salary cheques ($120,000) and UNDP being presented as guarantor of a personal loan ($30,000). No financial recovery had been made in this case as it was detected after the staff member had left the employment of UNDP. UNDP was, however, currently negotiating with the bank regarding liability and recovery;

(g) Rental subsidy fraud by a staff member in Senegal amounting to $2,881. This case was still to be heard by the Disciplinary Committee and no financial recovery has been made as yet;

(h) Procurement irregularities and destruction to UNDP property in Costa Rica for which financial loss was yet to be determined. Procurement irregularities could not, however, be measured for financial loss.

375. UNDP informed the Board that controls had been implemented to prevent recurrences of such cases and that, where possible, action had been taken against the individual staff members.

Fraud prevention strategy

376. The Board followed up the recommendation in paragraph 192 of its previous report,[2] that UNDP develop a fraud prevention plan. In the internal audit and oversight report of the Administrator for the year ended 31 December 2002, it was stated that key measures have been taken by UNDP to strengthen its internal justice system. Disciplinary procedures have been revised and updated, setting out the rights and obligations of staff and the administration in the investigation and conducting of disciplinary cases.

377. UNDP, in conjunction with UNFPA and UNOPS, compiled a fraud prevention strategy, which included training staff on principles of fraud awareness by 2005, publishing a handbook on fraud prevention by 2005 and establishing a fraud hotline (no target date specified). The Board noted that the strategy was pending approval as of May 2004.

378. UNDP, also in conjunction with UNFPA and UNOPS, compiled a fraud policy statement, which was pending approval. UNDP indicated that it expected to finalize and issue the statement to staff by mid-2004.

379. **UNDP agreed with the Board's recommendation that, in conjunction with UNFPA and UNOPS, it intensify its efforts to finalize the fraud prevention strategy and fraud policy statement.**

D. Acknowledgement

380. The Board of Auditors wishes to express its appreciation for the cooperation and assistance extended by the Administrator of the United Nations Development Programme and his staff.

(*Signed*) Shauket A. **Fakie**
Auditor-General of the Republic of South Africa

(*Signed*) Guillermo N. **Carague**
Chairman, Philippine Commission on Audit

(*Signed*) François **Logerot**
First President of the Court of Accounts of France

9 July 2004

Note: The members of the Board of Auditors have signed only the original English version of the audit opinion.

Annex

Summary of the status of implementation of recommendations of the Board of Auditors in its report for the biennium ended 31 December 2001[a]

Topic	*Implemented*	*Under implementation*	*Not implemented*	*Total*	*Reference to inclusion in current report*
Financial overview	para. 16	para. 23		2	paras. 22-27
United Nations system accounting standards	para. 29			1	–
Non-expendable equipment		para. 35		2	paras. 29-42
		para. 136			
Bank and investment reconciliations	para. 38	para. 44		5	paras. 58-60
	para. 40				
	para. 46				
	para. 48				
Unidentified receipts		para. 51		1	paras. 61-64
Unliquidated obligations	para. 56	para. 54		2	paras. 65-71
Accounts receivable		para. 60		1	paras. 72-74
End-of-service benefits		para. 62		1	paras. 75-78
Programme expenditure	para. 85	para. 69	para. 105	15	paras. 83-86
	para. 87	para. 83			paras. 87-89
	para. 92	para. 94			paras. 94-97
	para. 103	para. 97			paras. 98-100
	para. 109	para. 100			paras. 101-104
	para. 111	para. 117			paras. 109-111
	para. 114				
	para. 120				
Shared services	para. 129	para. 127		3	paras. 349-352
	para. 132				
Trust funds		para. 140		3	paras. 316-320
		para. 144			
		para. 147			paras. 313-315
Investments	para. 154			1	–
Procurement	para. 164	para. 157		4	paras. 307-309
	para. 166	para. 159			paras. 310-312
Internal oversight reports		para. 170		3	paras. 233-237
		para. 173			paras. 238-241
		para. 175			paras. 242-246
Information and communications technology	para. 188			1	–
Cases of fraud and presumptive fraud		para. 192		1	paras. 376-379
Total					
Number	**21**	**24**	**1**	**46**	
Percentage	**47**	**52**	**1**	**100**	

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[a] *Official Records of the General Assembly, Fifty-seventh Session, Supplement No. 5A* and corrigendum (A/57/5/Add.1 and Corr.1).

Chapter III

Audit opinion

We have audited the accompanying financial statements of the United Nations Development Programme, comprising of statements number I to IV, schedules 1 to 8, and the supporting notes for the biennium ended 31 December 2003. The financial statements are the responsibility of the Administrator. Our responsibility is to express an opinion on the financial statements based on our audit.

We conducted our audit in accordance with the common auditing standards of the Panel of External Auditors of the United Nations, the specialized agencies and the International Atomic Energy Agency and in conformity with international standards on auditing. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes the examining, on a test basis, and where considered by the auditor to be necessary in the circumstances, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Administrator, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for the audit opinion.

In our opinion, the financial statements present fairly, in all material respects, the financial position as at 31 December 2003 and the results of operations and cash flows for the period then ended in accordance with the stated accounting policies of the United Nations Development Programme as set out in note 2 to the financial statements, which were applied on a basis consistent with that of the preceding financial period.

Without qualifying our audit opinion expressed above, we draw attention to our findings on the following matters:

(a) Adequate assurance could not be obtained to verify the validity, accuracy and completeness of non-expendable equipment of $149.3 million as disclosed in note 3 (d) to the financial statements;

(b) Although we noted improvements, the effectiveness of internal controls and procedures could be further improved, as could the adequacy of the assurance obtained by UNDP that funds provided for nationally executed expenditure funds had been properly used for the purposes intended;

(c) UNDP implemented a new enterprise resource planning system in January 2004. We were concerned about the control deficiencies and especially the lack of an independently validated internal control framework. This event after the balance sheet date is regarded as a significant risk to UNDP's operations.

Furthermore, in our opinion, the transactions of the United Nations Development Programme, which have come to our notice or which we have tested as part of our audit, have, in all significant respects, been in accordance with the Financial Regulations and Rules and legislative authority.

In accordance with article VII of the Financial Regulations, we have also issued a long-form report on our audit of the Programme's financial statements.

(*Signed*) Shauket A. **Fakie**
Auditor-General of the Republic of South Africa

(*Signed*) Guillermo N. **Carague**
Chairman, Philippine Commission on Audit

(*Signed*) François **Logerot**
First President of the Court of Accounts of France

9 July 2004

Note: The Board of Auditors has signed only the original English version of the audit opinion.

Chapter IV
Financial statements for the biennium ended 31 December 2003

Abbreviations used in the financial statements

AfDB	African Development Bank
AFESD	Arab Fund for Economic and Social Development
AIJ	activities implemented jointly
AMDA	Association of Medical Doctors of Asia
AOS	administrative and operational services
AsDB	Asian Development Bank
BCPR	Bureau for Crisis Prevention and Recovery
BDD	British Development Division
BDP	Bureau for Development Policy
BOM	Bureau of Management
BRSP	Bureau for Resources and Strategic Partnerships
CBO	community-based organization
CCD	United Nations Convention to Combat Desertification
CFC	chlorofluorocarbons
CIDA	Canadian International Development Agency
CIS	Commonwealth of Independent States
DANIDA	Danish International Development Agency
DDS	domestic development services
DESA	Department of Economic and Social Affairs
DEVNET	Development Network
DFID	Department for International Development
DRPC	Division for Resources Planning and Coordination
ECA	Economic Commission for Africa
ECE	Economic Commission for Europe
ECLAC	Economic Commission for Latin America and the Caribbean
EEC	European Economic Commission
ESCAP	Economic and Social Commission for Asia and the Pacific
ESCWA	Economic and Social Commission for Western Asia
EU	European Union
FAO	Food and Agriculture Organization of the United Nations
GCCC	government cash counterpart contribution
GEF	Global Environment Facility
GLOC	government local office costs
GLOG	Guyana Long-term Observation Group
HCFC	hydrochlorofluorocarbons
HDRO	Human Development Report Office
IADB	Inter-American Development Bank
IAEA	International Atomic Energy Agency
IAPSO	Inter-Agency Procurement Services Office
IBRD	International Bank for Reconstruction and Development
ICAO	International Civil Aviation Organization
ICT	information and communication technology
IFAD	International Fund for Agricultural Development
IFC	International Finance Corporation
IDLI	International Development Law Institute
IITA	International Institute of Tropical Agriculture
IMF	International Monetary Fund
IMO	International Maritime Organization

IOM	International Organization for Migration
IPF	indicative planning figure
IRRI	International Rice Research Institute
ITC	International Trade Centre UNCTAD/WTO
ITU	International Telecommunication Union
JAIDO	Japan International Development Organization
JOCV	Japan Overseas Cooperation Volunteers
LDC	least developed country
MOFA	Ministry of Foreign Affairs
MOU	memorandum of understanding
MS	Danish Association for International Cooperation
MSA	management service agreement
NEX	nationally executed expenditure
NGO	non-governmental organization
NORAD	Norwegian Agency for International Development
OA	Office of the Administrator
OCHA	Office for the Coordination of Humanitarian Affairs
ODS	ozone-depleting substances
OHADA	Organization for the Harmonization of Business Law in Africa
OSG	Operations Support Group
PAPP	Programme of Assistance to the Palestinian People
PFMS	Project Financial Management System
PPB	Pilot Programme Brazil
RFA	reserve for field accommodation
ROAR	results-oriented annual report
SADCC	Southern African Development Coordination Conference
SICA	Spanish International Cooperation Agency
SIDA	Swedish International Development Cooperation
SIS	special industrial services
SNV	Netherlands Development Organization
SPR	special programme resources
SRF	strategic results framework
SU/TCDC	Special Unit for Technical Cooperation Among Developing Countries
SUNV	SNV/UNV
SVA	Shanti Volunteer Association
TCA	trichloroethane
TCDC	technical cooperation among developing countries
TRAC	target for resource assignment from core
UNA	United Nations Association
UNCDF	United Nations Capital Development Fund
UNCHS	United Nations Centre for Human Settlements (Habitat)
UNCTAD	United Nations Conference on Trade and Development
UNDP	United Nations Development Programme
UNESCO	United Nations Educational, Scientific and Cultural Organization
UNF	United Nations Foundation
UNFIP	United Nations Fund for International Partnerships
UNHCR	Office of the United Nations High Commissioner for Refugees
UNICEF	United Nations Children's Fund
UNIDO	United Nations Industrial Development Organization

UNIFEM	United Nations Development Fund for Women
UNISTAR	United Nations International Short-term Advisory Resources
UNITAR	United Nations Institute for Training and Research
UNOPS	United Nations Office for Project Services
UNSO	Office to Combat Desertification and Drought
UNTAC	United Nations Transitional Authority in Cambodia
UNV	United Nations Volunteers
UPU	Universal Postal Union
USAID	United States Agency for International Development
USO	Voluntary Service Overseas
WB	World Bank
WFP	World Food Programme
WHO	World Health Organization
WIPO	World Intellectual Property Organization
WMO	World Meteorological Organization
WTO	World Trade Organization

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002-2003

OVERVIEW

Income and expenditures and fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

	Regular Resources Activities		Other Resources Activities		Funds Administered by UNDP	
	2002-2003	2000-2001	**2002-2003**	2000-2001	**2002-2003**	2000-2001
INCOME						
Contributions	**1,440,236**	1,305,955	**4,484,730**	3,570,840	**179,472**	148,856
Less transfer to Biennial support budget	**(14,687)**	(20,063)	-	-	-	-
Contributions - net	**1,425,549**	**1,285,892**	**4,484,730**	**3,570,840**	**179,472**	**148,856**
Interest Income	**34,145**	(35,672)	**57,708**	174,365	**4,363**	14,760
Other Income	**57,082**	64,398	**205,665**	138,668	**20,939**	21,011
TOTAL INCOME	**1,516,776**	1,314,618	**4,748,103**	3,883,873	**204,774**	184,627
EXPENDITURE						
Programme	**715,890**	710,847	**3,956,697**	3,333,148	**146,896**	164,212
Programme support costs	**38,813**	75,791	**6,711**	45,883	**7,689**	10,183
Programme support to Resident Coordinator	**12,310**	16,626	**17,272**	3,239	-	-
Development Support Services	**7,830**	2,311	-	-	-	-
UNDP Economist Programme	**8,121**	-	-	-	-	-
Biennial support budget - net	**496,358**	500,395	**357,278**	237,595	**40,419**	32,997
Other Expenditure	**131,856**	99,706	**5,232**	5,315	**339**	1,190
TOTAL EXPENDITURE	**1,411,178**	1,405,676	**4,343,190**	3,625,180	**195,343**	208,582
EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE	**105,598**	(91,058)	**404,913**	258,693	**9,431**	(23,955)
Savings on prior biennium's obligations	**8,857**	7,656	**3,707**	2,470	**75**	208
Transfer (to) from reserves	**(4,455)**	28,400	**(3,400)**	(10,600)	**15,400**	6,300
Refunds to donors and transfers (to) from other funds	**(1,438)**	(6,764)	**(52,358)**	(11,088)	**(7,015)**	(761)
Fund balances, 1 January	**45,250**	107,016	**1,490,363**	1,250,888	**99,519**	117,727
FUND BALANCES, 31 DECEMBER	**153,812**	45,250	**1,843,225**	1,490,363	**117,410**	99,519
	statement I.1		**statement I.2**		**schedule 7**	

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

OVERVIEW

Assets, Liabilities and Reserves and Fund balances
As of 31 December

(Thousands of United States dollars)

	Regular Resources Activities		Other Resources Activities		Funds Administered by UNDP	
	2003	2001	2003	2001	2003	2001
ASSETS						
Cash	-	-	36,820	11,629	480	1,229
Government letters of credit and Promissory notes	-	-	105,517	43,523	-	-
Investments held for						
Operational Reserves	142,000	151,600	-	-	-	-
Regular Resources	281,817	126,458	215,954	212,777	105,675	105,625
Cost-sharing	829,054	746,841	-	-	-	-
Govt Cash Counterpart contributions	19,302	19,463	-	-	-	-
Funds and Trust Funds	383,650	240,856	-	-	-	-
Reimbursable services and misc activities	344,857	334,708	-	-	-	-
Medical Insurance Plan	24,657	22,056	-	-	-	-
Sub total - investments	2,025,337	1,641,982	215,954	212,777	105,675	105,625
Total Cash, Letters of credit, Promissory notes and Investments	2,025,337	1,641,982	358,291	267,929	106,155	106,854
Advances						
Operating funds provided to Governments	11,266	18,956	90,958	133,595	54	442
Operating funds provided to Executing agents	78,272	44,175	81,136	68,688	943	4,396
Accounts Receivable and Deferred Charges						
Due from Core Activities	-	-	1,615,700	1,386,907	34,770	26,533
Reserves for Field Accomodation	9,135	11,929	-	-	-	-
United Nations	842	3,177	-	-	-	-
Junior Professional Officers Programme	-	-	-	-	-	-
Trust Funds Established by UNDP	55,299	55,035	-	-	-	-
Funds administered by UNDP	-	-	-	-	-	-
United Nations Office for Project Services	-	-	-	-	-	-
United Nations Population Fund	7,597	16,358	-	-	-	-
Other accounts receivable and deferred charges	48,675	52,256	68,174	68,024	19,300	24,295
Accrued interest	12,923	12,435	11,031	12,134	1,046	1,420
Long-term Accounts Receivable	-	-	608	780	-	-
Special Capitalised Asset	1,570	1,570	-	-	-	-
Loans to Governments	-	-	806	967	105	933
Construction Costs	-	-	42,893	44,503	-	-
Capitalized Rehabilitation	-	-	1,118	1,220	-	-
Household Appliance Rental Scheme	-	-	-	-	-	-
Allowance for write-down	-	-	(9,710)	(10,899)	-	-
TOTAL ASSETS	2,250,916	1,857,873	2,261,005	1,973,848	162,373	164,873
	statement II.1		statement II.2		schedule 7	

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

OVERVIEW

Assets, Liabilities and Reserves and Fund balances
As of 31 December

(Thousands of United States dollars)

	Regular Resources Activities		Other Resources Activities		Funds Administered by UNDP	
	2003	2001	**2003**	2001	**2003**	2001
LIABILITIES						
Operating funds payable to Governments	**2,963**	2,738	**21,128**	19,788	**56**	92
Operating funds payable to Executing agents	**12,545**	2,205	**46,665**	41,044	**2,655**	5,526
Unliquidated obligations	**34,037**	70,801	**95,650**	193,808	**7,738**	5,785
Accounts payable	**89,791**	55,528	**89,253**	65,329	**2,616**	6,762
Due to UNDP - regular resources by						
Reserve for Field Accomodation	-	-	**9,135**	11,929	-	-
Junior Professional Officers Programme	-	-	-	-	-	-
Trust Funds	-	-	**55,299**	55,039	-	-
Due to Core Activities	-	-	-	-	-	-
Funds Administered by UNDP	-	-	-	-	-	-
Due to Other Resources and Funds						
Cost sharing	**829,054**	746,841	-	-	-	-
Govt Cash Counterpart Contributions	**19,302**	19,463	-	-	-	-
Trust Funds established by UNDP	**404,179**	269,356	-	-	-	-
Funds Administered by UNDP	**34,770**	26,536	-	-	-	-
Junior Professional Officers	**9,173**	4,604	-	-	-	-
Reimbursable services and misc activities	**353,992**	346,637	-	-	-	-
Sub total - Due to Other Resources and Funds	**1,650,470**	1,413,437	-	-	-	-
Due to Special Measures Fund	-	-	-	-	-	-
United Nations	**1**	-	-	-	-	-
United Nations Office of Project services	**52,752**	32,611	-	-	-	-
United Nations Population Fund	-	-	-	-	-	-
Government Advances for rehabilitation costs	-	-	-	-	-	-
Agency reimbursement of construction costs	-	-	**4,650**	3,948	-	-
Deferred income	-	24,883	-	-	-	-
Reserves for Special Initiatives	**2,975**	3,250	-	-	-	-
Reserve for After Service Health Insurance	**108,000**	54,000	-	-	-	-
Reserve for Medical Evacuation	-	-	-	-	**1,198**	1,789
TOTAL LIABILITIES	**1,953,534**	1,659,453	**321,780**	390,885	**14,263**	19,954
Operational reserve	**142,000**	151,600	**68,000**	64,600	**30,700**	45,400
Endowment fund	-	-	**3,000**	3,000	-	-
Funds balance - authorized level	-	-	**25,000**	25,000	-	-
Special Capital Resources	**1,570**	1,570	-	-	-	-
Unexpended Resources	**153,812**	45,250	**1,843,225**	1,490,363	**117,410**	99,519
Total Unexpended Resources and Special Capital Resources	**155,382**	46,820	**1,843,225**	1,490,363	**117,410**	99,519
TOTAL RESERVES AND FUND BALANCES	**297,382**	198,420	**1,939,225**	1,582,963	**148,110**	144,919
TOTAL LIABILITIES AND RESERVES AND FUND BALANCES	2,250,916	1,857,873	2,261,005	1,973,848	162,373	164,873
	statement II.1		statement II.2		schedule 7	

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002-2003

OVERVIEW
Statement of Cash flows for the biennium ended 31 December 2003

(Thousands of United States dollars)

	Regular Resources Activities		Other Resources Activities		Funds administered by UNDP	
	2003	2001	2003	2001	2003	2001
CASH FLOWS FROM OPERATING ACTIVITIES						
Excess (shortfall) of Income over expenditure	185,534	(91,058)	604,913	258,693	9,431	(23,958)
1 - **Add Inflows (Less outflows)**						
Increase (decrease) in accounts payable and other liabilities	34,263	9,627	23,924	(9,391)	(4,146)	2,273
(Increase) decrease in other accounts receivable	3,581	(19,227)	(150)	(1,483)	4,996	(12,617)
(Increase) decrease in operating funds provided to Governments - net	7,918	27,518	43,977	23,026	352	(98)
(Increase) decrease in operating funds provided to Executing agents - net	(23,757)	23,762	(6,827)	17,081	582	(4,485)
Increase (decrease) in Reserves for Special Initiatives	(278)	(9,050)	-	-	-	-
Increase (decrease) in Reserve for After Service Health Insurance	54,800	54,000	-	-	-	-
Increase (decrease) in Deferred income	(24,883)	24,883	-	-	-	-
Increase (decrease) in operational reserve	(9,600)	(28,400)	3,400	10,600	(16,708)	(8,300)
Increase (decrease) in unliquidated obligations	(36,764)	6,367	(98,158)	11,060	1,934	540
Less interest income	34,145	(35,672)	57,708	181,572	4,363	14,762
Net cash from operating activities	75,933	34,094	313,371	128,014	(5,896)	(59,393)
CASH FLOWS FROM INVESTING AND FINANCING ACTIVITIES						
2 - **Add Inflows (Less outflows)**						
(Increase) decrease in due to/from Other Programmes	239,563	798,664	(231,327)	(748,095)	(8,237)	(50,568)
(Increase) decrease in due from United Nations	2,336	(526)	-	-	-	-
(Increase) decrease in due from UNFPA	8,761	17,514	-	-	-	-
Increase (decrease) in due to UNOPS	20,141	16,656	-	-	-	-
(Increase) decrease in accrued interest	(488)	(4,546)	1,103	9,746	374	2,088
Increase (decrease) in RFA activities	-	-	1,558	1,212	-	-
(Increase) decrease in loans to Governments	-	-	-	-	828	1,734
Add interest income	34,145	35,672)	57,708	181,572	4,363	14,762
Net cash from investing and financing activities	304,458	792,090	(170,958)	(555,565)	(2,672)	(31,986)
CASH FLOWS FROM OTHER SOURCES						
Savings on prior biennium's obligations	8,857	7,656	3,707	2,470	75	208
Refunds to Donors and Transfers to / from other funds - net	(1,438)	(6,764)	(52,358)	(11,088)	(7,018)	(761)
Movement in Operational Reserve	(4,455)	28,400	(3,400)	(10,600)	15,400	6,300
Movement in Reserve for Medical Evacuation	-	-	-	-	(591)	412
Net cash from other sources	2,964	29,292	(52,051)	(19,218)	7,866	6,159
NET INCREASE (DECREASE) IN CASH, LETTERS OF CREDIT AND INVESTMENTS	383,355	855,476	90,362	(446,769)	(689)	(85,220)
1 - **CASH, LETTERS OF CREDIT AND INVESTMENTS AS AT 1 JANUARY**	1,641,982	786,506	267,929	714,698	106,854	192,074
2 - **CASH, LETTERS OF CREDIT AND INVESTMENTS AS AT 31 DECEMBER**	2,025,337	1,641,982	358,291	267,929	106,165	106,854
	statement II.1		statement II.2		schedule 7	

The accompanying notes are an integral part of the financial statements

a/ see statement 1.1

b/ see statement 1.2

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

OVERVIEW

Movement in resources balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

	Regular Resources Activities	Other Resources Activities	Funds Administered by UNDP
Balance as at 1 January 2002	45,250	1,490,363	99,519
Net excess (shortfall) of income over expenditure	105,598	404,913	9,431
Savings on prior biennium's obligations	8,857	3,707	75
Transfer (to) from reserves	(4,455)	(3,400)	15,400
Refunds to donors and transfers (to) from other funds	(1,438)	(52,358)	(7,015)
Balance as at 31 December 2003	153,812	1,843,225	117,410

overview

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002-2003

Statement I. Income and expenditures and fund balances for the biennium ended 31 December 2003
I.1 Regular Resources Actvities

(Thousands of United States dollars)

		Core Activities		Special Measures Fund for Least Developed Countries (LDCs)		Total Regular Resources Activities	
		2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001
INCOME							
Contributions		1,440,236	1,305,950	-	5	1,440,236	1,305,955
Less transfer to Biennial support budget	note 5	(14,687)	(20,063)	-	-	(14,687)	(20,063)
Contributions - net		1,425,549	1,285,887	-	5	1,425,549	1,285,892
Interest Income	note 6	34,145	(35,672)	-	-	34,145	(35,672)
Other Income	schedule 1	57,082	64,395	-	3	57,082	64,398
TOTAL INCOME		1,516,776	1,314,610	-	8	1,516,776	1,314,618
EXPENDITURE							
Programme		713,373	710,603	2,517	244	715,890	710,847
Programme support costs	note 11	38,813	75,791	-	-	38,813	75,791
Programme support to Resident Coordinator	note 21 (a)	12,310	16,626	-	-	12,310	16,626
Development Support Services		7,830	2,311	-	-	7,830	2,311
UNDP Economist Programme		8,121	-	-	-	8,121	-
Biennial support budget - net	schedule 3	496,358	500,395	-	-	496,358	500,395
Other Expenditure	schedule 1	131,855	99,706	1	-	131,856	99,706
TOTAL EXPENDITURE		1,408,660	1,405,432	2,518	244	1,411,178	1,405,676
EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE		108,116	(90,822)	(2,518)	(236)	105,598	(91,058)
Savings on prior biennium's obligations		8,857	7,656	-	-	8,857	7,656
Transfer (to) from reserves		(4,455)	28,400	-		(4,455)	28,400
Refunds to donors and transfers (to) from other funds		(1,438)	(6,764)	-	-	(1,438)	(6,764)
Fund balances, 1 January		34,298	95,028	10,952	11,188	45,250	107,016
FUND BALANCES, 31 DECEMBER		145,378	34,298	8,434	10,952	153,812	45,250

overview

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002-2003

Statement I. Income and expenditure and fund balances for the biennium ended 31 December 2003
I.3 Other Resources Activities

(Thousands of United States dollars)

		UNDP Cost-Sharing		Government Cash Counterpart Contributions (GCCC)		Trust Funds Established by UNDP		Reimbursable Support Services and Miscellaneous Activities		Elimination (23)		Total Other Resources Activities	
		2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001
INCOME													
Contributions		2,652,101	2,374,584	129	9,392	1,461,552	885,749	370,948	300,115	-	-	4,484,730	3,570,840
Interest Income	note 6	28,628	99,254	-	-	11,837	42,833	17,243	32,278	-	-	57,708	174,365
Other Income	schedule 1	2,797	1,105	-	-	4,324	3,850	301,677	213,192	(103,133)	(79,479)	205,665	138,668
TOTAL INCOME		2,683,526	2,474,943	129	9,392	1,477,713	933,432	689,868	545,585	(103,133)	(79,479)	4,748,103	3,883,873
EXPENDITURE													
Programme		2,473,091	2,216,814	1,198	9,055	1,179,896	829,451	302,512	277,828	-	-	3,956,697	3,333,148
Programme support costs	note 11	902	20,135	-	13	-	23,188	5,809	5,547	-	-	6,711	48,883
Programme support to Resident Coordinator	note 21 (e)	-	-	-	-	-	-	17,272	3,239	-	-	17,272	3,239
Biennial support budget - net		71,850	79,674	-	-	79,103	54,680	309,458	182,720	(103,133)	(79,479)	357,278	237,595
Other Expenditure		2,138	-	24	1	1,985	1,793	1,085	1,521	-	-	5,232	5,315
TOTAL EXPENDITURE		2,547,981	2,316,623	1,222	9,069	1,260,984	908,112	636,136	470,855	(103,133)	(79,479)	4,343,190	3,625,180
EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE		135,545	158,320	(1,093)	323	216,729	25,320	53,732	74,730	-	-	404,913	258,693
Savings on prior biennium's obligations		13	-	-	-	589	282	3,105	2,188	-	-	3,707	2,470
Transfer (to) from reserves		-	-	-	-	-	-	(3,400)	(10,600)	-	-	(3,400)	(10,600)
Refunds to donors and transfers (to) from other funds		(15,367)	(10,000)	490	-	(31,446)	(208)	(6,035)	(880)	-	-	(52,358)	(11,088)
Fund balances, 1 January		848,018	699,698	19,925	19,602	416,977	391,583	205,443	140,005	-	-	1,490,363	1,250,888
FUND BALANCES, 31 DECEMBER		968,209	848,018	19,322	19,925	602,849	416,977	252,845	205,443	-	-	1,843,225	1,490,363
						schedule 3		schedule 6				overview	

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Statement II - Assets,liabilitie, reserves and fund balances
as at 31 December 2003
II.1 Regular Resources Activities

(Thousands of United States dollars)

		Core Activities		Special Measures Fund for Least Developed Countries (LDCs)		Elimination (note 2j)		Total Regular Resources Activities	
		2003	2001	2003	2001	2003	2001	2003	2001
ASSETS									
Cash	note 8	-	-	-	-	-	-	-	-
Government letters of credit and Promissory notes	note 10	-	-	-	-	-	-	-	-
Investments held for									
Operational Reserves	note 2 (h)	142,000	151,600	-	-	-	-	142,000	151,600
Regular Resources		281,817	126,458	-	-	-	-	281,817	126,458
Cost-sharing		839,054	746,841	-	-	-	-	839,054	746,841
Govt Cash Counterpart contributions		19,302	19,463	-	-	-	-	19,302	19,463
Funds and Trust Funds		383,650	240,856	-	-	-	-	383,650	240,856
Reimbursable services and misc activities		344,857	334,708	-	-	-	-	344,857	334,708
Medical Insurance Plan		24,657	22,056	-	-	-	-	24,657	22,056
Sub total - Investments		2,025,337	1,641,982	-	-	-	-	2,025,337	1,641,982
Total Cash, Letters of credit and Investments		2,025,337	1,641,982	-	-	-	-	2,025,337	1,641,982
Advances									
Operating funds provided to Governments		11,265	18,899	1	57	-	-	11,266	18,956
Operating funds provided to Executing agents		78,272	44,175	-	-	-	-	78,272	44,178
Account receivables and deferred charges									
Due from:									
Due from Core Activities		-	-	8,438	10,895	(8,438)	(10,895)	-	-
Reserves for Field Accommodation		9,135	11,929	-	-	-	-	9,135	11,929
Junior Professional Officers Programme		-	-	-	-	-	-	-	-
Trust Funds Established by UNDP		55,299	55,035	-	-	-	-	55,299	55,035
Funds Administered by UNDP		-	-	-	-	-	-	-	-
United Nations Population Fund		7,597	16,358	-	-	-	-	7,597	16,358
United Nations Office for Project Services		-	-	-	-	-	-	-	-
United Nations		841	3,177	-	-	-	-	841	3,177
Other accounts receivable and deferred charges	note 12 (a)	48,675	52,286	-	-	-	-	48,675	52,256
Accrued interest		12,923	12,435	-	-	-	-	12,923	12,435
Special Capitalised Asset	note 14 (a)	1,570	1,570	-	-	-	-	1,570	1,570
TOTAL ASSETS		2,250,914	1,857,816	8,439	10,952	(8,438)	(10,895)	2,250,915	1,857,873

II.1 Regular Resources Activities (continued)

		Core Activities		Special Measures Fund for Least Developed Countries (LDCs)		Elimination (note 2j)		Total Regular Resources Activities	
		2003	2001	2003	2001	2003	2001	2003	2001
LIABILITIES									
Operating funds payable to Governments		2,958	2,738	5	-	-	-	2,963	2,738
Operating funds payable to Executing agents		13,548	2,205	-	-	-	-	13,543	2,205
Unliquidated obligations	note 18	34,037	70,801	-	-	-	-	34,037	70,801
Accounts payable	note 12 (b)	89,791	55,528	-	-	-	-	89,791	55,528
Due to Other Resources and Funds									
Cost sharing		829,054	746,841	-	-	-	-	829,054	746,841
Govt Cash Counterpart Contributions		19,302	19,463	-	-	-	-	19,302	19,463
Due to Core Activities		-	-	-	-	-	-	-	-
Junior Professional Officers		9,173	4,604	-	-	-	-	9,173	4,604
Trust Funds established by UNDP		404,179	269,356	-	-	-	-	404,179	269,356
Funds Administered by UNDP		34,770	26,536	-	-	-	-	34,770	26,536
Reimbursable services and misc activities		353,992	346,637	-	-	-	-	353,992	346,637
Sub total - Due to other Resources and Funds		1,650,470	1,413,437	-	-	-	-	1,650,470	1,413,437
Due to Special Measures Fund		8,438	10,895	-	-	(8,438)	(10,895)	-	-
United Nations		-	-	-	-	-	-	-	-
United Nations Office of Project services		52,752	32,611	-	-	-	-	52,752	32,611
United Nations Population Fund		-	-	-	-	-	-	-	-
Deferred income	note 14 (b)	-	24,883	-	-	-	-	-	24,883
Reserves for Special Initiatives	note 15	2,975	3,250	-	-	-	-	2,975	3,250
Reserve for After Service Health Insurance	note 17 (c)	108,000	84,000	-	-	-	-	108,000	84,000
TOTAL LIABILITIES		1,961,966	1,670,348	5	-	(8,438)	(10,895)	1,953,533	1,659,453
RESERVES AND FUND BALANCES									
Operational reserve	note 2 (h)	142,000	151,600	-	-	-	-	142,000	151,600
Special Capital Resources	note 14 (a)	1,570	1,570	-	-	-	-	1,570	1,570
Unexpended Resources	Note 16 (a)	145,378	34,298	8,434	10,952	-	-	153,812	45,250
Total Unexpended Resources and Special Capital Resources		146,948	35,868	8,434	10,952	-	-	155,382	46,820
TOTAL RESERVES AND FUND BALANCES		288,948	187,468	8,434	10,952	-	-	297,382	198,420
TOTAL LIABILITIES AND RESERVES AND FUND BALANCES		2,250,914	1,857,816	8,439	10,952	(8,438)	(10,895)	2,250,915	1,857,873

The accompanying notes are integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Statement II - Assets, liabilities, reserves and fund balances
as at 31 December
II.2 Other Resources Activities

(Thousands of United States dollars)

	UNDP Cost-Sharing		Government Cash Counterpart Contributions (GCCC)		Trust Funds Established by UNDP		Reimbursable Support Services and Miscellaneous Activities		Total Other Resources Activities	
	2003	2001	2003	2001	2003	2001	2003	2001	2003	2001
ASSETS										
Cash	-	-	-	-	10,117	18	26,703	11,611	36,820	11,629
Government letters of credit and Promissory notes note 10	74,067	11,873	-	-	31,450	31,650	-	-	105,517	43,523
Investments held for										
Regular Resources	-	-	-	-	215,954	212,777	-	-	215,954	212,777
Reimbursable services and misc activities	-	-	-	-	-	-	-	-	-	-
Cost-sharing	-	-	-	-	-	-	-	-	-	-
Sub total - Investments	-	-	-	-	215,954	212,777	-	-	215,954	212,777
Total Cash, Letters of credit, Promissory notes and Investments	74,067	11,873	-	-	257,521	244,445	26,703	11,611	358,291	267,929
Advances										
Operating funds provided to Governments	45,057	92,542	10	691	45,881	40,362	-	-	90,948	133,595
Operating funds provided to Executing agents	59,762	49,813	-	-	21,374	18,875	-	-	81,136	68,688
Account receivables and deferred charges										
Due from Core Activities	829,054	716,841	19,302	19,463	404,179	269,361	363,165	351,242	1,615,700	1,386,907
Other accounts receivable and deferred charges note 12 (a)	39,554	40,659	-	-	7,262	7,316	21,358	20,049	68,174	68,024
Accrued interest	9,750	10,208	-	-	1,281	1,926	-	-	11,031	12,134
Long-term Accounts Receivable note 13	-	-	-	-	-	-	808	780	808	780
Loans to Governments	-	-	-	-	-	-	806	967	806	967
Construction Costs	-	-	-	-	-	-	42,893	44,503	42,893	44,503
Capitalized Rehabilitation	-	-	-	-	-	-	1,118	1,220	1,118	1,220
Household Appliance Rental Scheme	-	-	-	-	-	-	-	-	-	-
Allowance for write-down	-	-	-	-	-	-	(9,710)	(10,899)	(9,710)	(10,899)
TOTAL ASSETS	1,057,244	951,936	19,312	20,154	737,498	582,285	446,941	419,473	2,261,005	1,973,848

II.3 Other Resources Activities(continued)

		UNDP Cost-Sharing		Government Cash Counterpart Contributions (GCCC)		Trust Funds Established by UNDP		Reimbursable Support Services and Miscellaneous Activities		Total Other Resources Activities	
		2003	2001	2003	2001	2003	2001	2003	2001	2003	2001
LIABILITIES											
Operating funds payable to Governments		11,884	13,378	-	229	9,274	6,181	-	-	21,158	19,788
Operating funds payable to Executing agents		9,685	3,487	-	-	37,182	38,555	18	2	46,885	42,044
Unliquidated obligations	note 18	29,678	58,134	-	-	29,294	59,148	40,878	76,528	99,850	193,808
Accounts payable	note 12 (b)	42,038	28,919	-	-	593	3,385	46,412	32,025	89,253	64,329
Due to UNDP - Regular Resources by											
Reserve for Field Accommodation		-	-	-	-	-	-	9,135	11,929	9,135	11,929
Junior Professional Officers Programme		-	-	-	-	-	-	-	-	-	-
Trust Funds		-	-	-	-	55,299	55,039	-	-	55,299	55,039
Government Advances for rehabilitation costs		-	-	-	-	-	-	-	-	-	-
Agency reimbursement of construction costs		-	-	-	-	-	-	4,653	3,948	4,653	3,948
Deferred income		-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES		89,035	103,918	-	229	131,649	162,308	101,096	124,430	321,780	390,885
RESERVES AND FUND BALANCES											
Funds balance - authorised level		-	-	-	-	-	-	25,000	25,000	25,000	25,000
Operational reserve		-	-	-	-	-	-	68,000	64,600	68,000	64,600
Endowment fund		-	-	-	-	3,000	3,000	-	-	3,000	3,000
Unexpended Resources		968,209	848,018	19,322	19,925	602,849	416,977	252,845	205,443	1,843,225	1,490,363
TOTAL RESERVES AND FUND BALANCES		968,209	848,018	19,322	19,925	605,849	419,977	345,845	295,043	1,939,225	1,582,963
TOTAL LIABILITIES AND RESERVES AND FUND BALANCES		1,057,244	951,936	19,322	20,154	737,498	582,285	446,941	419,473	2,261,005	1,973,848
						schedule 5		schedule 6		overview	

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Statement III: Statement of cash flows for the biennium ended 31 December 2003
III.1 Regular Resources Activities

(Thousands of United States dollars)

	Core Activities	Special Measures Fund for Least Developed Countries (LDCs)	Total Regular Resources Activities 2003	Total Regular Resources Activities 2001
CASH FLOWS FROM OPERATING ACTIVITIES				
Excess (shortfall) of Income over expenditure	108,116	(2,518)	105,598	(91,058)
1 - Add Inflows (Less outflows)				
Increase (decrease) in accounts payable	34,263	-	34,263	9,627
(Increase) decrease in other accounts receivable and deferred charges	3,581	-	3,581	(19,227)
(Increase) decrease in operating funds provided to Governments - net	7,854	61	7,915	27,518
(Increase) decrease in operating funds provided to Executing agents - net	(23,757)	-	(23,757)	23,762
Increase (decrease) in Reserves for Special Initiatives	(275)	-	(275)	(9,050)
Increase (decrease) in Reserve for After Service Health Insurance	54,000	-	54,000	54,000
Increase (decrease) Deferred income	(24,883)	-	(24,883)	24,883
Increase (decrease) in operational reserve	(9,600)	-	(9,600)	(28,400)
Increase (decrease) in unliquidated obligations	(36,764)	-	(36,764)	6,367
Less interest income	34,145	-	34,145	(35,672)
Net cash from operating activities	78,390	(2,457)	75,933	34,096
CASH FLOWS FROM INVESTING AND FINANCING ACTIVITIES				
2 - Add Inflows (Less outflows)				
(Increase) decrease in Due from UNFPA	8,761	-	8,761	17,514
Increase in Due to UNOPS	20,141	-	20,141	16,656
Increase (decrease) in Due to other programmes - net	237,106	2,457	239,563	798,664
(Increase) decrease in accrued interest	(488)	-	(488)	(4,566)
(Increase) decrease in Due from United Nations	2,336	-	2,336	(526)
Add Interest income	34,145	-	34,145	(35,672)
Net cash from investing and financing activities	302,001	2,457	304,458	792,090
CASH FLOWS FROM OTHER SOURCES				
Savings on prior biennium's obligations	8,057	-	8,057	7,656
Refunds to Donors and Transfers to/from other funds - net	(1,638)	-	(1,638)	(6,764)
Movement in operational reserves	(4,455)	-	(4,455)	28,400
Net cash from other sources	2,964	-	2,964	29,292
NET INCREASE (DECREASE) IN CASH, LETTERS OF CREDIT AND INVESTMENTS	383,355	-	383,355	855,478
1 - CASH, LETTERS OF CREDIT AND INVESTMENTS AS AT 1 JANUARY	1,641,982	-	1,641,982	786,504
2 - CASH, LETTERS OF CREDIT AND INVESTMENTS AS AT 31 DECEMBER	2,025,337	-	2,025,337	1,641,982

Overview

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002-2003

Statement III: Statement of Cash Flows for the biennium ended 31 December 2003
III.3 Other Resources Activities

(Thousands of United States dollars)

	Cost sharing	Government Cash Counterpart Contributions (GCCC)	Trust Funds Established by UNDP	Reimbursable Support Services and Miscellaneous Activities	Total Other Resources Activities 2003	2001
CASH FLOWS FROM OPERATING ACTIVITIES						
Excess (shortfall) of income over expenditure	135,545	(1,093)	216,729	53,732	404,913	258,693
1 - Add Inflows (Less outflows)						
Increase (decrease) in accounts payable and other liabilities	12,119	-	(2,885)	14,690	23,924	(9,391)
(Increase) decrease in other accounts receivable	1,105	-	54	(1,309)	(150)	(1,483)
(Increase) decrease in operating funds provided to Governments - net	45,961	442	(2,426)	-	43,977	23,026
(Increase) decrease in operating funds provided to Executing agents - net	(2,971)	-	(3,872)	16	(6,827)	17,081
Increase (decrease) in operational reserve	-	-	-	3,400	3,400	10,600
Increase (decrease) Increase in unliquidated obligations	(32,456)	-	(29,754)	(35,948)	(98,158)	11,060
Less interest income	28,628	-	11,837	17,243	57,708	181,572
Net cash from operating activities	130,675	(651)	166,009	17,338	313,371	128,014
CASH FLOWS FROM INVESTING AND FINANCING ACTIVITIES						
2 - Add Inflows (Less outflows)						
(Increase) decrease in due from other programmes	(82,213)	161	(134,558)	(14,717)	(231,327)	(748,095)
(Increase) decrease in accrued interest	458	-	645	-	1,103	9,746
Increase (decrease) in RFA activities	-	-	-	1,558	1,558	1,212
Add Interest income	28,628	-	11,837	17,243	57,708	181,572
Net cash from investing and financing activities	(53,127)	161	(122,076)	4,084	(170,958)	(555,565)
CASH FLOWS FROM OTHER SOURCES						
Savings on prior biennium's obligations	13	-	589	3,105	3,707	2,470
Refunds to Donors and Transfers to/from other funds - net	(15,367)	490	(31,446)	(6,035)	(52,358)	(11,088)
Movement in Operational reserves	-	-	-	(3,400)	(3,400)	(10,600)
Net cash from other sources	(15,354)	490	(30,857)	(6,330)	(52,051)	(19,218)
NET INCREASE (DECREASE) IN CASH, LETTERS OF CREDIT AND INVESTMENTS	62,194	-	13,076	15,092	90,362	(446,769)
1 - CASH, LETTERS OF CREDIT AND INVESTMENTS AS AT 1 JANUARY	11,873	-	244,445	11,611	267,929	714,698
2 - CASH, LETTERS OF CREDIT AND INVESTMENTS AS AT 31 DECEMBER	74,067	-	257,521	26,703	358,291	267,929

Overview

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Statement IV

Movement in resources balances for the biennium ended 31 December 2003

IV.1 Regular Resources Activities

(Thousands of United States dollars)

	Core Activities	Special Measures Fund for Least Developed Countries (LDCs)	Total Regular Resources Activities
Balance as at 1 January 2002	34,298	10,952	45,250
Net excess (shortfall) of income over expenditure	108,116	(2,518)	105,598
Savings on prior biennium's obligations	8,857	-	8,857
Transfer (to) from reserves	(4,455)	-	(4,455)
Refunds to donors and transfers (to) from other funds	(1,436)	-	(1,436)
Balance as at 31 December 2003	145,378	8,434	153,812

overview

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Statement IV

Movement in resources balances for the biennium ended 31 December 2003

IV.2 Other Resources Activities

(Thousands of United States dollars)

	UNDP Cost-Sharing	Government Cash Counterpart Contributions (GCCC)	Trust Funds Established by UNDP	Reimbursable Support Services and Miscellaneous Activities	Total Other Resources Activities
Balance as at 1 January 2002	848,019	19,924	416,977	205,443	1,490,363
Net excess (shortfall) of income over expenditure	135,545	(1,093)	216,729	53,732	404,913
Savings on prior biennium's obligations	13		589	3,105	3,707
Transfer (to) from reserves	-		-	(3,400)	(3,400)
Refunds to donors and transfers (to) from other funds	(15,367)	490	(31,448)	(6,035)	(52,358)
Balance as at 31 December 2003	968,209	19,322	602,849	252,845	1,843,225

overview

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Schedule 1
Regular Resources: Other income and expenditure for the biennium ended 31 December 2003

(Thousands of United States dollars)

	2002-2003	2000-2001
OTHER INCOME		
Miscellaneous income and exchange adjustments from accounts of executing agencies	7,826	1,724
Discounts from preferred carriers	962	-
Miscellaneous income	7,299	7,315
Donations	3	-
Net adjustments on revaluation of currencies and gains on exchange	40,490	36,097
Miscellaneous income from Foreign Exchange Management Activities	-	19,259
Gain/Loss on Trading of Bonds	502	-
TOTAL OTHER INCOME	**57,082**	**64,395**
	Statement I.1	
OTHER EXPENDITURE		
Net adjustments on revaluation of currencies and losses on exchange	48,508	28,379
Exchange adjustments from accounts of executing agents	3,072	2,026
Bank charges	1,826	1,799
Expert hiatus financing, extended sick leave costs and compensatory payments	23	230
Miscellaneous expenditure from Foreign Exchange Management Activities	7,686	-
Miscellaneous charges from accounts of executing agents	1,189	6,313
Miscellaneous expenditure	4,794	1,959
Write Offs and miscellaneous provisions	10,757	5,000
Subtotal other expenditure	77,855	45,706
Provision for After Service Health Insurance	54,000	54,000
TOTAL OTHER EXPENDITURE	**131,855**	**99,706**
	Statement I.1	

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 2: Programme expenditure by Executing agents and by Sources of funds

(Thousands of United States dollars)

	Biennium ended 31 December 2003									
	Expenditure charged to Regular Resources Activities									
	Target for Resource Assignment from Core (TRAC)									
	Country and Regional Line: TRAC (Lines 1.1.1/1.1.2/1.2)	Countries in Special Situations: TRAC (Line 1.1.3)	Global, Interregional and Special Activities (Line 1.3)	Evaluation (Line 1.4)	TCDC: Special Resources for TCDC activities (Line 1.5)	IPF Add-on-Funds: IPF (Add-on funds)	AOS saving funds - IPF sub-line	Special Programme Resources	Special Measures Fund for the Least Developed Countries	Special MDG and related initiatives
Agents										
UNITED NATIONS	8,025	39	362	-	-	-	-	(22)		220
UNIDO	2,571	-	-	-	-	-	-	-		-
FAO	15,167	-	-	-	-	-	-	-	-	-
UNESCO	6,183	94	-	-	-	-	-	-	-	-
ILO	4,857	-	-	-	-	-	-	-		-
ECA	96	-	-	-	-	-	-	-		-
ECE	-	-	-	-	-	-	-	-	-	-
ECLAC	-	-	-	-	-	-	-	-	-	44
ESCAP	208	-	-	-	-	-	-	-	-	-
ESCWA	39	-	-	-	-	-	-	-		
UNCTAD	1,063	-	1,090	-	-	-	-	80	-	
UNCHS	10,156	6	7,156	-	-	-	-	(15)		
ICAO	25,864		-	-	-	-		-	-	-
WHO	159	-	-	-	-	-	-	-	-	-
IBRD	56	-	46	-	-	-	-	102	34	-
IFC	(80)	-	-	-	-	-		-	-	-
UPU	3	-	-	-	-	-		-	-	
ITU	1,724	-	-	-	-	-	-	159	-	
WMO	3,622	-	-	-	-	-	-	-	-	-
IMO	-	-	-	-	-	-		-	-	-
WIPO	28		-	-	-	-	-	-	-	-
IAEA	-	-	-	-	-	-	-	-	-	-
ITC	871	-	-	-	-	-		-	-	-
WTO	518	-	-	-	-	-	-	-	-	-
IMF	8,520	-	-	-	-	-	-	-	-	-
UNV	2,565	660	(3)	-	-	-	-	222	-	-
DEVNET	996	-	-	-	-	-	-	-	-	-
IOM	678	-	-	-	-	-	-	-	-	-
NEX	2,576,768	6,051	40	-	301	266	1,160	37	2,466	12
UNCDF	-	-	900	-	-	-	-	-	-	-
UNIFEM	982	-	-	-	-	-	-	-	-	-
UNOPS	160,660	36,623	31,448	3,516	1,210	(3)	188	6,233	-	-
UNDP Direct	190,167	34,552	16,058	-	234	-	-	-	260	2,986
NGOs	21,081	736	571	-	3,643			-	-	-
UNDP (Adj)	(3,656)	(77)	884	33	(5,077)	(269)	445	4,097	(254)	260
Total inclusive of Cost-sharing	3,035,956	67,409	62,764	3,549	353	(24)	2,007	11,139	2,486	3,342
Charged to Other source of funds	621,404	31,667	47,439	3,549	(6,189)	(253)	1,637	10,872	2,517	3,247
Cost-sharing	2,414,552	35,742	15,325	-	6,542	228	370	267	(31)	95
Total inclusive of Cost-sharing	3,035,956	67,409	62,764	3,549	353	(24)	2,007	11,139	2,486	3,342

The accompanying notes are an integral part of the financial statements

a/ This amount includes a difference between General ledger and FIMS. The difference is due primarily to valid expenditure not properly reported by the country offices.

Biennium ended 31 December 2003

IPF/Regional Projects	IPF/Interregional Projects	IPF/Global Projects	Sub total	Government Cash Counterpart Contributions (GCCC) 4100	Total - Biennium	Amount charged to Cost sharing	Amounts charged to other sources of funds	Total 2000-2001 GCCC	Total 2000-2001 Other sources of funds
-	-	-	8,590	(420)	8,170	3,405	5,765	852	11,463
-	-	-	2,571	-	2,571	1,095	1,476	-	3,360
-	-	-	15,167	624	15,791	7,683	8,116	156	17,287
-	-	-	6,277	1	6,278	4,793	1,485	93	9,210
-	-	-	4,887	-	4,887	1,168	3,719	-	11,757
-	-	-	96	-	96		96	-	1,387
-	-	-	-					-	(10)
-	-	-	44	-	44		44	-	-
-	-	-	206	-	206	208	-	-	45
-	-	-	29	-	29	-	29	-	828
-	-	-	2,213	-	2,213	739	1,474	-	4,237
-	-	-	13,303	-	13,303	8,187	5,116	-	31,988
-	-	-	28,884	-	28,884	25,962	2,922	-	72,980
-	-	-	359	-	359	236	123	-	2,666
-	-	-	128	-	128	(90)	218	-	1,007
-	-	-	(80)	-	(80)	(167)	287	-	84
-	-	-	3	-	3	3		-	138
-	-	-	1,880	-	1,880	1,255	625	-	4,164
-	-	-	3,632	-	3,632	4,803	(1,171)	-	8,571
-	-	-	-	-	-	-			28
-	-	-	28	-	28	20	8	-	200
-	-	-	-	-	-				314
-	-	-	871	-	871	1,040	(169)	-	1,036
-	-	-	518	-	518	219	299	-	155
-	-	-	8,520	-	8,520	7,902	618	-	3,681
-	-	-	3,545	-	3,545	2,485	1,060	11	5,032
-	-	-	396	-	396	301	95	-	488
-	-	-	478	-	478	291	187	-	2,779
-	-	-	2,586,057	1,011	2,587,068	2,149,031	438,037	6,621	2,184,671
-	-	-	900	-	900	-	900	-	-
-	-	-	962	-	962	60	902	-	145
-	-	-	189,300	(58)	189,242	69,469	119,773	1,897	279,836
-	-	-	257,109	-	257,109	137,282	119,827	4	56,423
-	-	-	34,021	-	34,021	22,895	11,126	-	25,298
-	-	-	(2,683)	-	(2,683)	3,446	(6,129)	13	(3,074)
-	-	-	3,188,981	1,198	3,190,179	2,473,091	717,088	9,055	2,927,661
-	-	-	715,890	1,198	717,088	-	717,088	9,055	710,847
-	-	-	2,473,091	-	2,473,091	2,473,091	-	-	2,216,814
-	-	-	3,188,981	1,198	3,190,179	-	3,190,179	9,055	2,927,661

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

SCHEDULE 3: Biennial support budget for the biennium ended 31 December 2003
Programme support activities
Management and administration costs
Support to operational activities of the United Nations system

(Thousands of United States Dollars)

	Revised appropriations 2002 - 2003	2002-2003 Expenditure			Unencumbered balance 31 December 2003
		Disbursements	Unliquidated obligations	Total	
PROGRAMME SUPPORT ACTIVITIES					
Country offices	273,781	255,306	11,385	266,691	7,090
Headquarters	62,356	56,489	1,788	58,277	4,079
Total	**336,137**	**311,795**	**13,173**	**324,968**	**11,169**
MANAGEMENT AND ADMINISTRATION					
MANAGEMENT AND ADMINISTRATION	116,458	111,034	4,489	115,523	935
Total	**116,458**	**111,034**	**4,489**	**115,523**	**935**
SUPPORT TO OPERATIONAL ACTIVITIES OF THE UN SYSTEM					
Country offices	81,779	76,260	3,401	79,661	2,118
Development Group Office	2,701	2,609	58	2,667	34
Inter-Agency Procurement Services Office	1,113	1,071	-	1,071	42
United Nations Volunteers programme	28,702	26,886	191	27,077	1,625
Total	**114,295**	**106,826**	**3,650**	**110,476**	**3,819**
Total Biennial support budget - gross	**566,890**	**529,655**	**21,312**	**550,967**	**15,923**
Less Income note 5	**(64,327)**	**(54,609)**	-	**(54,609)**	**(9,718)**
Total Biennial support budget - net	**502,563**	**475,046**	**21,312**	**496,358**	**6,205**

Statement I.1

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

SCHEDULE 4

Regular resources: Biennial support budget - Gross

Expenditure against Biennial support budget - Gross by major category of expenditure

for the biennium ended 31 December 2003

(Thousands of United States Dollars)

	Revised appropriations 2002 - 2003	2002-2003 Expenditure			Unencumbered balance 31 December 2003
		Disbursements	Unliquidated obligations	Total	
Posts	391,122	357,451	14,141	371,592	19,530
Other staff costs	7,014	7,748	316	8,064	(1,050)
Consultants	5,875	12,842	765	13,607	(7,732)
Travel	13,339	17,600	945	18,545	(5,206)
Operating expenses	111,656	94,899	3,762	98,661	12,995
Furniture and equipment	13,967	14,935	1,031	15,966	(1,999)
Reimbursements/Contributions	23,917	24,180	352	24,532	(615)
Total	566,890	529,655	21,312	550,967	15,923

schedule 3

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 9: Trust Funds Established by UNDP

Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Trust Fund	Year	Fund balances as at 1 January a/	Income				Expenditure				Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
			Trust Funds: Contributions	Trust Funds: Other	Sub-trust funds	Total	Trust Funds: Project Costs	Trust Funds: Other	Sub-trust funds b/	Total					
Fund Manager: GEF															
Trust Fund to Comba: Desertification and Drought (UNSO)	2002-2003	8,767	2,635	11	392	3,038	4,288	2,062	782	7,132	(1,068)	3,605	17,635	(14,030)	-
	2000-2001	14,532	2,603	61	392	3,056	4,349	3,380	617	8,346	(475)	8,767	19,109	(10,342)	471
Trust Fund for the Global Environmental Facility (GEF)	2002-2003	30,178	288,323	343	81	288,747	252,582	35,298	111	287,991	(17,603)	13,331	634,688	(621,357)	-
	2000-2001	27,635	230,964	4,329	2,849	238,142	199,595	33,668	538	233,801	(1,798)	30,178	362,934	(332,756)	19,100
Multilateral Fund for the Implementation of the Montreal Protocol	2002-2003	69,990	61,300	1,809	768	63,877	49,535	4,275	970	54,780	34	79,121	142,595	(63,474)	-
	2000-2001	96,613	60,381	5,724	694	66,799	80,197	10,269	2,567	93,033	(389)	69,990	90,134	(20,144)	-
Capacity "21" Trust Fund	2002-2003	30,612	63	1,082	(351)	794	13,649	1,289	(438)	14,500	14	16,920	12,038	-	-
	2000-2001	42,944	1,410	3,648	573	5,631	14,149	1,977	748	16,874	(1,089)	30,612	15,739	-	350
UNDP Energy Account	2002-2003	3,221	611	144	-	755	1,321	285	-	1,606	(133)	2,237	1,784	-	-
	2000-2001	3,301	1,063	600	-	1,663	884	864	-	1,748	5	3,221	3,281	(60)	895
Government of France Trust Fund for the UNDP/World Bank Energy Sector Management Assessment Programme	2002-2003	627	-	19	-	19	(9)	(1)	-	(10)	(202)	454	33	-	-
	2000-2001	642	-	100	-	100	104	11	-	115	-	627	18	-	-
UNDP Trust Fund for the Protection of the Ozone Layer	2002-2003	53	-	-	-	-	-	-	-	-	(53)	-	9	(9)	-
	2000-2001	46	-	7	-	7	-	-	-	-	-	53	9	-	-
World Maritime University Trust Fund	2002-2003	102	-	-	-	-	-	-	-	-	(102)	-	-	-	-
	2000-2001	73	16	13	-	29	-	-	-	-	-	102	-	-	-
Global Consultation on Water Supply and Sanitation for the 1990s	2002-2003	51	-	2	-	2	-	-	-	-	-	53	195	(142)	-
	2000-2001	84	-	11	-	11	40	4	-	44	-	51	-	-	-
Government of Germany Trust Fund for the UNDP/World Bank Energy Sector Management Assistance Programme	2002-2003	235	218	4	-	222	137	2	-	139	-	318	99	-	-
	2000-2001	203	-	43	-	43	10	1	-	11	-	235	-	-	49

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5: Trust Funds Established by UNDP
Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
Trust Fund for UNDP History Project	2002-2003	6	-	-	-	-	-	-	-	-	(6)	-	-	-	-
	2000-2001	5	-	1	-	1	-	-	-	-	-	6	-	-	-
UNDP Trust Fund for Council on Health Research for Development (COHRED)	2002-2003	(409)	206	-	-	206	47	-	-	47	109	(141)	-	(141)	-
	2000-2001	(158)	349	-	-	349	560	40	-	600	-	(409)	-	(409)	-
UNDP Trust Fund for Technical Assistance to Electoral Processes	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	77	-	-	-	-	-	-	-	-	(77)	-	-	-	-
Enhancement of Private Sector Role in Development	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund in Support of the Activities of the World Commission on Forests and Sustainable Development	2002-2003	1	-	-	-	-	-	-	-	-	-	1	274	(273)	109
	2000-2001	(2)	-	-	-	-	(1)	(2)	-	(3)	-	1	387	(386)	74
UNDP Trust Fund for World Summit on Social Development	2002-2003	4,511	(1,017)	120	-	(897)	100	1	-	101	-	3,513	3,075	-	242
	2000-2001	5,108	(18)	839	-	821	1,344	74	-	1,418	-	4,511	3,048	-	262
UNDP Trust Fund for Public-Private Partnerships for the Urban Environment	2002-2003	898	-	3	2,555	2,558	28	-	2,551	2,579	-	877	1,146	(269)	-
	2000-2001	893	1,214	44	36	1,294	(12)	(2)	1,303	1,289	-	898	1,918	(1,020)	-
UNDP/Denmark Trust Fund for Local Initiative Facility for Urban Environment (LIFE) in the Low-Income Urban Areas in Thailand	2002-2003	8	-	-	-	-	-	-	-	-	(8)	-	2,500	(2,500)	-
	2000-2001	105	-	9	-	9	-	-	-	-	(106)	8	-	-	-
UNDP/Denmark Trust Fund for Global and Regional Support for the Aid Accountability Initiative	2002-2003	489	-	11	-	11	(4)	19	-	15	(409)	76	-	-	-
	2000-2001	723	-	111	-	111	126	19	-	145	-	689	71	-	-

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5: Trust Funds Established by UNDP
Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations e/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
Netherlands Trust Fund for Special Action Programme for Public Administration and Management (SAPAM)	2002-2003	1,838	-	57	-	57	(23)	-	-	(23)	-	1,918	2,182	(264)	-
	2000-2001	1,867	-	288	-	288	296	21	-	317	-	1,838	780	-	-
UNDP Development Study Programme	2002-2003	66	-	-	-	-	-	-	-	-	(66)	-	-	-	-
	2000-2001	-	70	2	-	72	6	-	-	6	-	66	103	(37)	-
UNDP/Sweden Trust Fund on Support to the Technical Advisory Committee on the Global Water Partnership	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	456	-	-	-	-	-	-	-	-	(456)	-	-	-	-
UNDP/EEC Trust Fund for Sustainable Energy as a Tool for Development for ACP Countries	2002-2003	(63)	69	-	-	69	-	-	-	-	-	6	-	-	-
	2000-2001	(62)	-	-	-	-	1	-	-	1	-	(63)	-	(63)	63
UNDP/Sweden Trust Fund for Support to the Sustainable Energy and Environment Division (SEED) in the Area of Water Resources and Gender	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	55	-	-	-	-	-	-	-	-	(55)	-	-	-	-
Trust Fund for the Follow-up Activities to the World Summit on Social Development (WSSD), Phase II	2002-2003	1,859	1,114	28	(27)	1,115	896	27	-	923	-	2,051	16	-	-
	2000-2001	2,471	60	282	1,043	1,385	1,799	198	-	1,997	-	1,859	684	-	-
UNDP/Sweden Trust Fund for Support to the project Energy and Women: Generating Opportunities for Development	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	378	-	-	-	-	-	-	-	-	(378)	-	-	-	-
UNDP Trust Fund to Support Micro-Finance and Enterprise Development	2002-2003	588	(173)	11	-	(162)	144	-	-	144	-	282	316	(34)	-
	2000-2001	440	279	81	-	360	193	19	-	212	-	588	46	-	-

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 9: Trust Funds Established by UNDP

Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Trust Fund	Year	Fund balances as at 1 January a/	Income: Trust Funds: Contributions	Income: Trust Funds: Other	Income: Sub-trust funds	Income: Total	Expenditure: Trust Funds: Project Costs	Expenditure: Trust Funds: Other	Expenditure: Sub-trust funds b/	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
UNDP/Norway Trust Fund for AIJ Clean Development Project	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	15	-	8	-	8	21	2	-	23	-	-	-	-	-
UNDP/European Commission Ministerial on Poverty and Environment	2002-2003	85	-	1	-	1	85	-	-	85	-	1	-	-	95
	2000-2001	74	-	11	-	11	-	-	-	-	-	85	-	-	68
UNDP/Sweden Trust Fund on Support to the South Asian Regional Technical Avisory Committee (SASTAC) of the Global Water Patnership	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	65	-	-	-	-	-	-	-	-	(65)	-	-	-	-
UNDP/Sweden Trust Fund on Support to the Southeast Asian Regional Technical Advisory Committee (SEATEC) of the Global Water Patnership	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	84	-	-	-	-	-	-	-	-	(84)	-	-	-	-
UNDP/Sweden Trust Fund Agreement on Support to Mainstreaming Environment in UNDP: A UNDP/SIDA Patenrship Regarding Establishment of an Environmental Management	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	110	-	-	-	-	-	-	-	-	(110)	-	-	-	-
International Development Research Center Trust Fund for Information Management Training Series	2002-2003	(3)	-	-	-	-	-	-	-	-	3	-	-	-	-
	2000-2001	-	-	-	-	-	-	3	-	3	-	(3)	-	(3)	-
UNDP/Sweden Trust Fund Agreement on Support to the Urban Management Programme - Phase III	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5: Trust Funds Established by UNDP
Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

			Income				Expenditure								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Trust Funds Contributions	Trust Funds Other	Sub-trust funds	Total	Trust Funds Project Costs	Trust Funds Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
Support to Decentralized Government Programme	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	975	-	-	-	-	-	-	-	-	(975)	-	-	-	-
EEC Trust Fund for Forest Management to Support Sustainable Livelihoods in Cameroon, Guyana and Malawi	2002-2003	(187)	288	3	-	291	(36)	-	-	(36)	-	140	43	-	359
	2000-2001	412	790	19	-	809	1,302	106	-	1,408	-	(187)	10	(197)	598
UNDP/Sweden Trust Fund on Support to the South American Regional Technical Advisory Committee (SAMTAC) of the Global Water Partnership	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	38	-	-	-	-	-	-	-	-	(38)	-	-	-	-
UNDP Trust Fund to Support the Organization of the Warsaw Conference	2002-2003	172	80	4	-	84	46	8	-	54	-	202	39	-	-
	2000-2001	-	454	14	-	468	274	22	-	296	-	172	73	-	-
UNDP/United States Environmental Trust Fund	2002-2003	2,324	500	58	-	558	846	-	-	846	-	2,036	687	-	-
	2000-2001	-	2,500	199	-	2,699	338	37	-	375	-	2,324	-	-	-
Germany Trust Fund for UNDP Programme for Accountability and Transparency (PACT)	2002-2003	520	301	10	-	311	529	16	-	545	-	286	160	-	-
	2000-2001	-	1,250	54	-	1,304	706	78	-	784	-	520	668	-	-
Belgium Trust Fund for Follow-up Activities to the World Summit on Social Development (WSSD II)	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund for Support to the Government of Morocco for the Organisation of the 7th Session of the Conference of the Parties (COP7) to UN Framework Convention	2002-2003	408	246	12	-	258	277	11	-	288	-	378	376	-	-
	2000-2001	-	485	1	-	486	78	-	-	78	-	408	-	-	

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5: Trust Funds Established by UNDP
Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Trust Fund	Year	Fund balances as at 1 January a/	Income: Trust Funds: Contributions	Income: Trust Funds: Other	Income: Sub-trust funds	Income: Total	Expenditure: Trust Funds: Project Costs	Expenditure: Trust Funds: Other	Expenditure: Sub-trust funds b/	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
Integrated Framework Trust Fund (IFTF) for Trade-related Technical Assistance to Least Development Countries - WINDOW I	2002-2003	2,513	6,582	126	-	6,708	6,478	134	-	6,612	477	3,086	1,588	-	-
	2000-2001	-	3,266	23	-	3,289	716	60	-	776	-	2,513	-	-	-
UNDP/Germany Trust Fund for Decentralisation and Local Governance for Poverty Reduction	2002-2003	663	180	8	-	188	355	18	-	373	-	478	856	(378)	-
	2000-2001	-	663	-	-	663	-	-	-	-	-	663	-	-	-
UNDP Thematic Trust Funds on HIV/AIDS	2002-2003	2,914	6,648	81	741	7,470	-	1	7,227	7,228	-	3,156	1,071	-	-
	2000-2001	-	2,417	9	488	2,914	-	-	-	-	-	2,914	-	-	-
UNDP Thematic Trust Fund for Democratic Governance	2002-2003	9,318	27,668	193	4,446	32,307	-	(5)	31,026	31,021	-	10,604	13,995	(3,391)	-
	2000-2001	-	9,159	159	-	9,318	-	-	-	-	-	9,318	-	-	-
UNDP Thematic Trust Fund on Information and Communication Technology (ICT)	2002-2003	5,242	2,042	170	142	2,354	-	-	1,870	1,870	1	5,727	1,781	-	-
	2000-2001	-	5,170	-	1	5,171	-	-	(71)	(71)	-	5,242	-	-	-
UNDP Thematic Trust Fund on Energy for Sustainable Development	2002-2003	2,275	5,738	104	2	5,844	-	-	1,908	1,908	1	6,213	3,290	-	-
	2000-2001	-	2,275	-	-	2,275	-	-	-	-	-	2,275	-	-	-
UNDP Thematic Trust Fund on Poverty Reduction for Sustainable Development	2002-2003	2,277	12,589	140	240	12,969	19	1	8,373	8,393	-	6,853	6,265	-	-
	2000-2001	-	2,277	-	-	2,277	-	-	-	-	-	2,277	-	-	-
UNDP Thematic Trust Fund for Gender	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Thematic Trust Fund on Environment	2002-2003	-	-	1	-	1	-	-	-	-	55	56	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5: Trust Funds Established by UNDP
Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Trust Fund	Year	Fund balances as at 1 January a/	Income: Trust Funds: Contributions	Income: Trust Funds: Other	Income: Sub-trust funds	Income: Total	Expenditure: Trust Funds: Project Costs	Expenditure: Trust Funds: Other	Expenditure: Sub-trust funds b/	Expenditure: Total	Refunds to donors and transfers to/from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
EEC Trust Fund for Integrated Framework for Trade-related Technical Assistance to Least Developed Countries	2002-2003	-	138	4	-	142	-	-	-	-	-	142	-	-	50
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Poverty and Environment Initiative - Phase II	2002-2003	-	199	4	-	203	205	-	-	205	-	(2)	338	(540)	988
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Integrated Framework Trust Fund (IFTF) for Trade-Related Technical Assistance to Least Development Countries - WINDOW II	2002-2003	-	1,022	-	-	1,022	-	-	-	-	-	1,022	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL Fund Manager: BDP	2002-2003	182,149	517,660	4,563	8,909	531,132	329,496	43,441	54,077	427,014	(18,958)	267,309	869,238	(606,802)	1,854
	2000-2001	200,202	329,097	16,690	6,076	351,863	307,275	50,849	5,702	363,826	(6,090)	182,149	498,418	(365,417)	21,930
Fund Manager: UNDP Africa UNDP Trust Fund for Angola	2002-2003	7,048	-	40	(62)	(22)	1,079	33	2,405	3,517	-	3,509	3,408	-	-
	2000-2001	10,129	-	452	1,205	1,657	3,704	122	472	4,298	(440)	7,048	7,940	(892)	2,150
UNDP/Sweden Trust Fund on Support to a Financial Systems Development Project, Angola Phase II	2002-2003	3	-	(3)	-	(3)	-	-	-	-	-	-	-	-	-
	2000-2001	102	-	3	-	3	-	-	-	-	(102)	3	920	(517)	-
UNDP Trust Fund for Emergency Humanitarian Assistance to Angola	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trust Fund for the Norwegian Contribution to the Angolan Petroleum Training Centre in Sumbe	2002-2003	817	-	-	-	-	-	-	-	-	(817)	-	-	-	-
	2000-2001	706	-	111	-	111	-	-	-	-	-	817	-	-	-

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5: Trust Funds Established by UNDP
Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances d/	Contributions receivables e/
UNDP/Sweden Trust Fund for Support to the Preparation of a Country Report on Water Resources in Angola	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	53	-	-	-	-	-	-	-	-	(53)	-	-	-	-
UNDP/Denmark Trust Fund for Electoral Assistance Project in Burundi	2002-2003	75	-	2	-	2	-	-	-	-	-	77	-	-	-
	2000-2001	191	-	23	-	23	135	4	-	139	-	75	-	-	-
UNDP/Sweden Trust Fund to Support Reconstruction and Reconciliation Activities in Burundi	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(89)	-	-	-	-	-	-	-	-	89	-	-	-	-
Finland/UNDP Trust Fund for the Construction of an Agro-Veterinary School in Rushashi	2002-2003	625	-	-	-	-	-	-	-	-	(625)	-	-	-	-
	2000-2001	541	-	84	-	84	-	-	-	-	-	625	131	-	-
UNDP Trust Fund for Rwanda	2002-2003	8,928	3,161	(100)	223	3,284	9,101	116	2,006	11,223	-	989	22,723	(21,734)	-
	2000-2001	28,861	7,839	705	2,094	10,638	20,609	830	8,518	29,957	(614)	8,928	28,629	(19,701)	1,701
Trust Fund for Emergency Assistance to the People's Republic of Mozambique	2002-2003	(58)	-	-	-	-	(57)	-	-	(57)	-	(1)	-	(1)	-
	2000-2001	(148)	-	-	-	-	(88)	(2)	-	(90)	-	(58)	-	(58)	-
UNDP Trust Fund for the Mozambique Demobilization Programme	2002-2003	219	-	4	-	4	-	-	-	-	(223)	-	-	-	-
	2000-2001	189	-	30	-	30	-	-	-	-	-	219	-	-	-
UNDP Trust Fund for the Reintegration of Demobilized Military Personnel in Mozambique	2002-2003	1,485	-	37	-	37	-	-	-	-	(1,522)	-	-	-	-
	2000-2001	377	-	1,119	-	1,119	11	-	-	11	-	1,485	9	-	-
UNDP/Norway Trust Fund for Assistance to the Electoral Process in Mozambique	2002-2003	124	-	-	10	10	-	-	-	-	579	713	-	-	-
	2000-2001	1,135	-	1	68	69	-	-	-	-	(1,080)	124	130	(6)	-

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UNDP/IDA Trust Fund for the National Environment Support Programme in Mozambique	2002-2003	82	-	2	-	2	-	-	-	-	-	84	-	-	-
	2000-2001	71	-	11	-	11	-	-	-	-	-	82	2	-	-
UNDP Trust Fund for the Mozambique Mine Clearance Programme	2002-2003	1,403	133	115	-	248	(755)	(92)	-	(847)	-	2,498	3,123	(625)	-
	2000-2001	3,946	2,248	615	-	2,863	5,793	72	(1,230)	4,635	(771)	1,403	4,904	(3,501)	-
Sweden Trust Fund for "Support to the Programme for Refugee Reintegration and Rehabilitation of Resettlement Areas in Eritrea"	2002-2003	(12)	-	-	-	-	-	-	-	-	12	-	-	-	-
	2000-2001	144	-	-	-	-	-	12	-	12	(144)	(12)	-	(12)	-
Trust Fund for Democratization Support to Electoral Process in Guinea-Bissau	2002-2003	24	-	-	-	-	-	-	-	-	-	24	1,675	(1,651)	-
	2000-2001	(1,228)	-	1	-	1	(1,271)	-	-	(1,271)	(20)	24	1,603	(1,579)	-
UNDP Trust Fund for Demobilization, Reintegration, Rehabilitation and Recovery in Sierra Leone	2002-2003	1,804	-	23	-	23	1,565	47	-	1,612	-	215	1,805	(1,590)	-
	2000-2001	1,559	-	245	-	245	-	-	-	-	-	1,804	1,051	-	-
CIDA/UNDP Trust Fund to Support "Recensement general de la population et de l'habitat" in Senegal	2002-2003	631	-	19	-	19	-	-	-	-	-	650	-	-	-
	2000-2001	546	-	85	-	85	-	-	-	-	-	631	-	-	-
UNDP Trust Fund to Support the Peace Process in North Mali	2002-2003	1,074	2,906	10	(6)	2,910	3,898	121	-	4,019	(60)	(95)	205	(300)	-
	2000-2001	(473)	2,746	55	354	3,155	1,628	(20)	-	1,608	-	1,074	-	-	4
UNDP/Sweden Trust Fund for Support to the Electoral Process in Mali	2002-2003	1	-	-	-	-	-	1	-	1	-	-	-	-	-
	2000-2001	66	-	1	-	1	-	-	-	-	(66)	1	-	-	-

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UNDP Trust Fund for Namibia	2002-2003	200	-	6	-	6	(2)	-	-	(2)	-	208	476	(268)	-
	2000-2001	207	-	25	-	25	31	1	-	32	-	200	-	-	-
UNDP Trust Fund for the UN Educational and Training Programme for Southern Africa (UNETPSA)	2002-2003	4,792	15	115	32	162	(239)	(2)	-	(241)	-	5,195	-	-	8
	2000-2001	4,600	70	591	141	802	471	44	95	610	-	4,792	5,499	(707)	8
UNDP Trust Fund in Support of the Steering Committee and Secretariat for the United Nations Programme of Action for African Economic Recovery and Development	2002-2003	21	-	-	-	-	-	-	-	-	(21)	-	30	(30)	-
	2000-2001	18	-	3	-	3	-	-	-	-	-	21	10	-	-
Trust Fund with Norway for Support for Governance in Africa	2002-2003	5,468	-	138	-	138	1,521	15	-	1,536	-	4,070	4,903	(833)	-
	2000-2001	9,908	721	1,249	-	1,970	6,044	366	-	6,410	-	5,468	5,507	(39)	-
African Training and Management Services (ATMS) Project	2002-2003	179	-	5	-	5	-	-	-	-	-	184	182	-	-
	2000-2001	136	-	43	-	43	-	-	-	-	-	179	30	-	-
UNDP/United Support of Artists for Africa Trust Fund	2002-2003	66	-	1	-	1	(26)	-	-	(26)	-	93	-	-	-
	2000-2001	57	-	9	-	9	-	-	-	-	-	66	-	-	-
UNDP Trust Fund for Assistance to Refugee-Related Development Projects in Africa	2002-2003	650	-	19	-	19	-	-	-	-	-	669	383	-	-
	2000-2001	562	-	88	-	88	-	-	-	-	-	650	144	-	-
UNDP Trust Fund to Combat Poverty and Hunger in Africa	2002-2003	1,321	-	-	23	23	-	-	-	-	-	1,344	-	-	-
	2000-2001	1,212	-	(1)	110	109	-	-	-	-	-	1,321	-	-	-
UNDP/Live Aid Foundation Trust Fund	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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Finland Trust Fund for National Technical Co-operation Assessement and Programme Activities (NATCAP)	2002-2003	736	-	21	-	21	42	5	-	47	-	710	1,743	(1,033)	-
	2000-2001	619	-	102	-	102	(13)	(2)	-	(15)	-	736	722	-	-
CIDA/UNDP Trust Fund for the African Project Development Facility	2002-2003	3	-	(3)	-	(3)	-	-	-	-	(2)	(2)	-	(2)	-
	2000-2001	24	-	3	-	3	-	-	-	-	(24)	3	-	-	-
UNDP Trust Fund for Receipt of Payments by Users of the African Project Development Facility	2002-2003	41	-	1	-	1	-	-	-	-	-	42	17	-	-
	2000-2001	35	-	6	-	6	-	-	-	-	-	41	13	-	-
Trust Fund for Special Netherlands Contribution for the Least Developed Countries	2002-2003	699	-	20	-	20	(2)	-	-	(2)	-	721	1,445	(724)	-
	2000-2001	654	-	101	-	101	51	5	-	56	-	699	290	-	-
UNDP Trust Fund for Pooling Agreement for Technical Assistance to the Health Sector	2002-2003	1,139	-	17	-	17	335	16	-	351	(805)	-	-	-	-
	2000-2001	1,167	-	155	-	155	183	-	-	183	-	1,139	261	-	-
UNDP Trust Fund for "Give a Dam" Campaign	2002-2003	(11)	-	-	-	-	-	-	-	-	-	(11)	-	(11)	-
	2000-2001	-	-	-	-	-	11	-	-	11	-	(11)	-	(11)	-
Fonds Fiduciaire du PNUD Concernant l'Organisation pour l'harmonisation en Afrique du Droit des Affaires (OHADA TF)	2002-2003	5,030	751	2,499	-	3,250	4,096	58	-	4,154	-	4,126	3,201	-	-
	2000-2001	5,869	2,438	1,835	-	4,273	2,538	2,574	-	5,112	-	5,030	10,237	(15,207)	-
UNDP Trust Fund to Support Governance in Africa	2002-2003	(638)	1,155	26	-	1,181	1,926	25	(698)	1,253	1,000	253	871	(618)	-
	2000-2001	139	-	12	9	21	-	-	798	798	-	(638)	1,477	(2,112)	-

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UNDP/ESC Trust Fund Agreement for the Africa 2000 Network Programme: Grants in Burkina Faso, Cameroon and Uganda	2002-2003	(14)	-	-	-	-	-	-	-	-	-	(14)	1,769	(1,783)	18
	2000-2001	224	-	21	-	21	244	15	-	259	-	(14)	617	(631)	125
UNDP Trust Fund for EMPRETEC Zimbabwe Endowment Fund	2002-2003	(1)	-	-	-	-	-	-	-	-	-	(1)	-	(1)	-
	2000-2001	-	-	-	-	-	1	-	-	1	-	(1)	-	(1)	-
UNDP Trust Fund for the African 2000 Network	2002-2003	1,057	-	23	-	23	-	-	-	-	(360)	720	1,608	(888)	-
	2000-2001	742	-	129	-	129	(7)	1	-	(6)	180	1,057	379	-	-
UNDP/Sweden Trust Fund on Support of HIV/AIDs Programme in Botswana	2002-2003	-	-	7	-	7	-	7	-	7	-	-	-	-	-
	2000-2001	(80)	-	-	-	-	-	-	-	-	80	-	-	-	-
UNDP/Sweden Trust Fund on Support to the Implementation of Economic Management Capacity Building Programme (Pronage) in Guinea-Bissau	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP/Sweden Trust Fund on Support to Returning IDPs in Liberia	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	84	-	-	-	-	-	-	-	-	(84)	-	-	-	-
Belgium Trust Fund for Programme for Coordination and Assistance on Security and Development (PCASED)	2002-2003	233	-	4	-	4	172	2	-	174	(4)	59	59	-	-
	2000-2001	-	498	-	-	498	239	26	-	265	-	233	-	-	-
UNDP/Sweden Trust Fund for Consolidated Inter-agency Appeal for Burundi	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	474	-	-	-	-	-	-	-	-	(474)	-	-	-	-

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UNDP/Sweden to Support Y2K Planning and Technical Support Project in Zimbabwe	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(109)	-	-	-	-	-	-	-	-	109	-	-	-	-
United Nations Trust Fund for Operational Programme in Lesotho	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund for Guinea-Bissau	2002-2003	1,055	-	8	-	8	-	-	2,551	2,551	-	(1,488)	-	(1,488)	-
	2000-2001	1,658	250	40	453	743	-	-	1,346	1,346	-	1,055	-	-	-
UNDP/Belgium Trust Fund for Support to the Electoral Process in South Africa	2002-2003	200	-	4	-	4	-	-	-	-	(4)	200	-	-	-
	2000-2001	-	200	-	-	200	-	-	-	-	-	200	-	-	-
EEC Trust Fund for Development de l'Information Miniere de Base	2002-2003	63	234	1	-	235	294	9	-	303	-	(5)	94	(99)	734
	2000-2001	-	608	7	-	615	544	8	-	552	-	63	489	(426)	-
EEC Trust Fund for Support to Africa Governance Forum II	2002-2003	(200)	-	-	-	-	-	-	-	-	-	(200)	-	(200)	-
	2000-2001	(200)	-	-	-	-	-	-	-	-	-	(200)	-	(200)	-
EEC Trust Fund to Support the Electoral Process in Cote D' Ivoire	2002-2003	(967)	-	-	-	-	127	-	-	127	-	(1,094)	197	(1,291)	360
	2000-2001	-	3,109	-	-	3,109	3,926	150	-	4,076	-	(967)	4,852	(5,819)	-
UNDP Trust Fund for Support the Electoral Process in Ghana	2002-2003	416	-	12	-	12	(12)	-	-	(12)	-	440	402	-	-
	2000-2001	-	391	25	-	416	-	-	-	-	-	416	-	-	-
EEC Trust Fund for Support to Election Observation in Tanzania	2002-2003	(54)	37	-	-	37	-	-	-	-	-	(17)	8	(25)	83
	2000-2001	-	349	-	-	349	403	-	-	403	-	(54)	2	(56)	93
UNDP Trust Fund for Specific Projects and Programmes for OHADA	2002-2003	333	-	-	124	124	-	-	190	190	-	267	418	(151)	-
	2000-2001	-	-	-	566	566	-	-	233	233	-	333	-	-	-

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EEC Trust Fund for Support to the Observation of the Election Process in Cote d'Ivoire	2002-2003	1,401	-	42	-	42	-	-	-	-	-	1,443	-	-	-
	2000-2001	-	1,333	68	-	1,401	-	-	-	-	-	1,401	-	-	107
UNDP Trust Fund for Sierra Leone	2002-2003	-	60	2	-	62	-	-	-	-	-	62	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Support to Electoral Process in Chad	2002-2003	1,511	-	45	-	45	-	-	-	-	-	1,556	1,518	-	243
	2000-2001	-	1,492	19	-	1,511	-	-	-	-	-	1,511	1,500	-	174
EEC Trust Fund for Emergency Mine Action in Mozambique	2002-2003	918	671	42	-	713	-	-	-	-	-	1,631	-	-	243
	2000-2001	-	900	18	-	918	-	-	-	-	-	918	-	-	813
EEC Trust Fund for "Millenaire pour l'Afrique"	2002-2003	139	-	1	-	1	107	-	-	107	(33)	-	-	-	50
	2000-2001	-	137	2	-	139	-	-	-	-	-	139	-	-	15
EEC Trust Fund for Support to the Electoral Process in Comoros	2002-2003	569	-	1	-	1	1,036	-	-	1,036	-	(466)	-	(466)	497
	2000-2001	-	1,451	-	-	1,451	882	-	-	882	-	569	-	-	137
EEC Trust Fund - Reintegration et autosuffisance des Deplaces et Refugies a Kisangani, Lubumbashi et Bas-Congo	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund for Support to UN Country Team's Humanitarian Assistance and Recovery Programme (HARP) in Zimbabwe	2002-2003	-	1,471	32	7,288	8,791	-	1	3,582	3,583	-	5,208	5,081	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund - Appui a la Rehabilitation de l'Institution des Bashingantahe Pour la Reconciliation a Burundi	2002-2003	-	-	-	-	-	285	-	-	285	-	(285)	1	(286)	599
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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EEC Trust Fund for Eritree Landmine Impact Survey	2002-2003	-	1,052	11	-	1,063	749	-	-	749	-	314	303	-	350
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund Reinsertion des jeunes deplaces et ex-Combattants et Ramassage des Armes Legeres	2002-2003	-	739	2	-	741	793	-	-	793	-	(52)	-	(52)	94
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Nigeria Election 2003 Support Project	2002-2003	-	5,094	67	-	5,161	4,398	-	-	4,398	-	763	563	-	1,262
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for "Rehabilitation des pistes rurales suivant la methode haute intensite de main d'oeuvre en Republique du Congo"	2002-2003	-	1,334	11	-	1,345	1,188	-	-	1,188	-	157	816	(659)	788
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Mozambique Landmine Technical Survey: Inhambane and Maputo Provinces	2002-2003	-	895	-	-	895	-	-	-	-	-	895	883	-	308
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Sustained Good Governance in Ethiopia through Capacity Building of National Parliament	2002-2003	-	309	-	-	309	-	-	-	-	-	309	-	-	447
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Support to an Expended National Mine Action Coordination Capacity in Angola	2002-2003	-	710	-	-	710	460	-	-	460	-	250	223	-	1,169
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for 2003 Electoral Assistance Programme in Rwanda	2002-2003	-	1,654	-	-	1,654	1,654	-	-	1,654	-	-	-	-	484
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
EEC Trust Fund for Ethiopia Landmine Impact Survey	2002-2003	-	942	-	-	942	958	-	-	958	-	(16)	220	(236)	230
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Disarmament, Demobilization and Reintegration Action in the Pool Region, Congo-Brazzaville	2002-2003	-	674	-	-	674	-	-	-	-	-	674	-	-	182
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Election Observation Mission to Nigeria	2002-2003	-	2,559	-	-	2,559	2,961	-	-	2,961	-	(402)	-	(402)	742
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for the Legal Advisory Unit in the Office of the UN Resident Coordinator in Zimbabwe	2002-2003	-	212	-	-	212	-	-	-	-	-	212	194	-	104
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund for Support to the Reform Agenda in Nigeria	2002-2003	-	370	-	-	370	172	9	-	181	-	189	78	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC (ECHO) Trust Fund for Support to ERU Relief Information and Verification Activities in Zimbabwe	2002-2003	-	1,093	-	-	1,093	639	-	-	639	-	454	337	-	66
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund for Community Assistanc and Sustainable Reinstallation in Burundi	2002-2003	614	2,614	1	670	3,285	821	39	-	860	-	3,039	-	-	-
	2000-2001	2,472	2,292	274	-	2,566	4,277	147	-	4,424	-	614	-	-	-
TOTAL Fund Manager: UNDP Africa	2002-2003	51,245	30,825	3,330	8,302	42,457	39,286	408	10,076	49,770	(2,885)	41,047	60,907	(37,467)	9,049
	2000-2001	77,150	29,072	8,365	5,020	42,457	50,346	4,353	10,229	64,928	(3,434)	51,245	86,958	(51,475)	5,632

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Fund Manager: UNDP Asia/Pacific															
UNDP Trust Fund for Humanitarian and Rehabilitation Assistance for Cambodia	2002-2003	153	-	-	1	1	-	-	(2)	(2)	(154)	2	-	-	-
	2000-2001	155	-	11	16	27		-	-	-	(29)	153	-	-	-
UNDP Trust Fund for Capacity Building in De-mining Operations for Cambodia	2002-2003	1,803	7,093	5	38	7,136	7,779	233	-	8,012	(8)	919	5,893	(4,974)	-
	2000-2001	4,067	9,202	526	1,402	11,130	12,797	382	215	13,394	-	1,803	479	-	-
Sweden Trust Fund for "Support to De-mining Programmes in Cambodia through the Cambodia Mine Action Centre"	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	233	-	-	-	-	-	-	-	-	(233)	-	-	-	-
Sweden Trust Fund for "Support to Cambodia Resettlement and Reintegration Programme (CARERE)"	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(65)	-	-	-	-	-	-	-	-	65	-	-	-	-
UNDP/Sweden Trust Fund for "Support to Rural Development in Cambodia"	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(38)	-	-	-	-	-	-	-	-	38	-	-	-	-
UNDP Trust Fund in Support of the Cambodia Area Rehabilitation and Reintegration	2002-2003	206	-	7	-	7	(12)	-	-	(12)	-	225	4,573	(4,348)	-
	2000-2001	2,403	2,784	229	-	3,013	4,703	507	-	5,210	-	206	4,800	(4,594)	-
UNDP Trust Fund for Support to Local and National Elections in Cambodia	2002-2003	(451)	-	-	-	-	12	-	-	12	478	15	1,821	(1,806)	-
	2000-2001	930	-	70	-	70	877	90	-	967	(484)	(451)	838	(1,289)	-
UNDP/Sweden Trust Fund for Alleviation of Poverty Through ACLEDA's (Association of Cambodian Local Economic Development Agencies) Financial Services	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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UNDP Fund for Emergency Assistance to the People's Republic of Bangladesh	2002-2003	307	-	9	-	9	-	-	-	-	-	316	-	-	-
	2000-2001	267	-	40	-	40	-	-	-	-	-	307	-	-	-
UNDP Fund for the Utilization of the Residual Funds of the United Nations Special Relief Office in Bangladesh (UNROB)	2002-2003	879	-	26	-	26	(8)	-	-	(8)	-	913	-	-	-
	2000-2001	828	-	125	-	125	73	1	-	74	-	879	133	-	-
UNDP/Denmark Trust Fund for the "International Training Network Centre for Water Supply and Waste Management in Bangladesh"	2002-2003	141	-	1	-	1	22	-	-	22	(130)	(10)	12	(22)	-
	2000-2001	393	261	70	-	331	524	59	-	583	-	141	112	-	-
UNDP/Sweden Trust Fund for Support to the Science, Technology and Environment Operation in Lao PDR (STENO)	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(63)	-	-	-	-	-	-	-	-	63	-	-	-	-
UNDP/LAO PDR Trust Fund for Clearance of Unexploded Ordnance (UXO)	2002-2003	1,800	3,312	18	3,386	6,716	4,349	178	821	5,348	(133)	3,035	1,827	-	-
	2000-2001	4,175	3,649	315	903	4,867	3,597	59	3,587	7,243	-	1,800	-	-	-
UNDP/Sweden Trust Fund for Support to Integrated Crop and Food Production in Afghanistan	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	424	-	-	-	-	-	-	-	-	(424)	-	-	-	-
UNDP/Sweden Trust Fund for Support to the Rural Rehabilitation Programme in Afghanistan	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	7	-	-	-	-	-	-	-	-	(7)	-	-	-	-
UNDP Afghanistan Emergency Trust Fund	2002-2003	(468)	-	-	-	-	(435)	12	-	(423)	-	(45)	346	(391)	-
	2000-2001	148	(64)	64	-	-	518	98	-	616	-	(468)	2,562	(3,030)	-

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Sweden Trust Fund for the Project "Support to the Comprehensive Disabled Afghans Programme (CDAP)"	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(549)	-	-	-	-	-	-	-	-	549	-	-	-	-
UNDP/Sweden Trust Fund for Support to Food Security through Sustainable Crop Production (FAO) in Afghanistan	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	609	-	-	-	-	-	-	-	-	(609)	-	-	-	-
UNDP/Sweden Trust Fund in Support to the P.E.A.C.E Programme in Afghanistan	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	192	-	-	-	-	-	-	-	-	(192)	-	-	-	-
CIDA/UNDP Trust Fund for the Pakistan National Household Survey Capability Programme	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund for the Republic of Maldives	2002-2003	4	-	(1)	-	(1)	-	-	-	-	-	3	-	-	-
	2000-2001	33	-	1	-	1	(3)	-	-	(3)	(33)	4	-	-	-
UNDP/NOVIB/Group of Resource Persons for Awareness Creation for Environment and Sustainable Development in Asia	2002-2003	(8)	-	-	-	-	-	-	-	-	-	(8)	-	(8)	-
	2000-2001	(17)	9	-	-	9	-	-	-	-	-	(8)	-	(8)	18
Sweden Trust Fund for "Strengthening Financial Policies and Institutions in Viet Nam"	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	56	-	-	-	-	-	-	-	-	(56)	-	-	-	-
UNDP/Australia Trust Fund for Fiscal and Monetary Management Reform and Statistical Improvement, Phase II	2002-2003	35	-	1	-	1	-	-	-	-	-	36	-	-	-
	2000-2001	48	-	9	-	9	20	2	-	22	-	35	-	-	-

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UNDP/Republic of Korea Trust Fund in Support of the Tumen River Area Development Programme	2002-2003	1,029	-	32	-	32	182	2	-	184	755	1,632	388	-	-
	2000-2001	791	246	145	-	391	129	24	-	153	-	1,029	-	-	-
UNDP/Democratic People's Republic of Korea Trust Fund for Agricultural Relief and Rehabilitation Programme	2002-2003	423	877	13	-	890	885	27	-	912	-	401	661	(260)	-
	2000-2001	235	623	62	-	685	320	24	-	344	(153)	423	678	(255)	-
UNDP Trust Fund Agreement for Multi-Donor Partner Support to the Mekong River Commission for Key Officers Posts and Capacity Building	2002-2003	172	-	3	-	3	98	3	-	101	-	74	-	-	120
	2000-2001	329	-	38	-	38	189	6	-	195	-	172	47	-	120
UNDP/Republic of Korea Trust Fund	2002-2003	640	-	19	-	19	-	-	-	-	-	659	-	-	-
	2000-2001	333	491	66	-	557	-	-	-	-	(250)	640	-	-	-
UNDP/Sweden Trust Fund on Support to the National Poverty Alleviation Programme in Mongolia	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	154	-	-	-	-	-	-	-	-	(154)	-	-	-	-
UNDP/Sweden Trust Fund on Support to Capacity Development for Socio-Economic Surveys and Planning	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(381)	-	-	-	-	-	-	-	-	381	-	-	-	-
UNDP/Sweden Trust Fund for the Project Rural Access Planning and Infrastructure for Basic Needs	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(119)	-	-	-	-	-	-	-	-	119	-	-	-	-
UNDP/Sweden Trust Fund on Support to Community Recovery Programme in Indonesia	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	608	-	-	-	-	-	-	-	-	(608)	-	-	-	-

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UNDP/Sweden Trust Fund for Support to the Expanded Programme of Assistance to the Delivery of Basic Social Services and Capacity Building for MNLF Soldiers and	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	198	-	-	-	-	-	-	-	-	(198)	-	-	-	-
Belgium/Philippines Trust Fund for the Human Resource Development for Governance and Livelihood for the Southern Phillippines Council for Peace and Development (SPCD)	2002-2003	(38)	-	-	-	-	(40)	6	-	(34)	-	(4)	11	(15)	-
	2000-2001	170	-	-	-	-	191	6	-	197	(11)	(38)	-	(38)	-
Sweden Trust Fund for UN Inter-Agency Appeal for Emergency Relief and Initial Rehabilitation in China	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(14)	-	-	-	-	-	-	-	-	14	-	-	-	-
Sweden Trust Fund for Jaffna Health Assistance in Sri Lanka	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	469	-	-	-	-	-	-	-	-	(469)	-	-	-	-
Belgium/Philippines Trust Fund for Vocational Skills Training and Enterprise Development for MNLF Soldiers, their Families and Communities	2002-2003	238	-	4	-	4	160	5	-	165	(4)	73	38	-	-
	2000-2001	802	-	-	-	-	545	17	-	562	(2)	238	256	(18)	-
Sweden Trust Fund on Support to Afghanistan 1999 Appeal	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	1,037	-	-	-	-	-	-	-	-	(1,037)	-	-	-	-
UNDP Trust Fund for the Indonesian Community Recovery Programme	2002-2003	5,277	4,852	247	-	5,099	7,775	311	-	8,086	-	2,290	3,918	(1,628)	-
	2000-2001	1,637	14,923	294	-	15,217	10,420	157	-	10,577	(1,000)	5,277	6,943	(1,666)	-

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Australian Development Assistance Bureau (ADAB)/UNDP Programme Trust Fund	2002-2003	922	-	27	-	27	-	-	-	-	-	949	315	-	-
	2000-2001	798	-	124	-	124	-	-	-	-	-	922	36	-	-
UNDP Trust Fund for Support to Forest Crime Monitoring and Reporting in Cambodia	2002-2003	312	53	2	-	55	368	10	-	378	5	(6)	-	(6)	-
	2000-2001	328	853	21	-	874	783	107	-	890	-	312	680	(368)	-
UNDP Trust Fund to Support Capacity building for Governance Reform in Indonesia	2002-2003	13,543	3,814	349	-	4,163	9,320	279	-	9,599	-	8,107	9,331	-	-
	2000-2001	-	13,588	1,084	-	14,672	1,096	33	-	1,129	-	13,543	12,177	-	-
UN Inter-agency Appeal for Mongolia - DZUD 2000. An Evolving Disaster	2002-2003	17	-	-	-	-	-	-	-	-	(14)	3	-	-	-
	2000-2001	-	130	-	-	130	112	1	-	113	-	17	14	-	-
UNDP Trust Fund for Support to the Humanitarian Issue in Aceh	2002-2003	116	-	3	-	3	9	-	-	9	(72)	38	-	-	-
	2000-2001	-	605	36	-	641	510	15	-	525	-	116	78	-	-
Trust Fund for Support to the Project on Regional Network on Pesticides for Asia and the Pacific: Cleaner Production and Environmentally SOund Management of	2002-2003	17	40	1	-	41	75	2	-	77	-	(19)	487	(506)	-
	2000-2001	-	119	1	-	120	91	12	-	103	-	17	358	(341)	-
Japan Trust Fund for Scholarships to East Timorese Students in East Timor	2002-2003	350	707	23	-	730	690	-	-	690	-	390	-	-	-
	2000-2001	-	658	22	-	680	330	-	-	330	-	350	-	-	-
UNDP Trust Fund for Support to North Maluku and Maluku Recovery Programme	2002-2003	2,861	6,191	89	-	6,280	6,138	184	-	6,322	325	3,144	4,829	(1,685)	-
	2000-2001	-	2,857	19	-	2,876	15	-	-	15	-	2,861	-	-	-

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EEC Trust Fund for China Training Programme on Village Governance	2002-2003	128	303	1	-	304	347	-	-	347	-	85	361	(276)	399
	2000-2001	-	126	2	-	128	-	-	-	-	-	128	-	-	544
EEC (ECHO) Trust Fund for Temporary Shelter for the Poor and Vulnerable Groups in Bhuj City of Kutch District in Gujarat	2002-2003	491	150	16	-	166	-	-	-	-	-	657	-	-	37
	2000-2001	-	485	6	-	491	-	-	-	-	-	491	-	-	137
UNDP Trust Fund for Peace and Development Initiative in Nepal	2002-2003	498	1,595	27	-	1,622	1,281	39	-	1,320	-	800	1,719	(919)	-
	2000-2001	-	496	2	-	498	-	-	-	-	-	498	-	-	-
Belgium Trust Fund for Support of the Judicial Capacity for East Timor	2002-2003	482	-	(8)	-	(8)	300	26	-	326	(7)	141	135	-	-
	2000-2001	-	682	15	-	697	215	-	-	215	-	482	-	-	-
EEC Trust Fund for Support to Election Observation Mission to Bangladesh on Parliamentary Elections	2002-2003	637	-	9	-	9	527	-	-	527	-	119	59	-	219
	2000-2001	-	637	-	-	637	-	-	-	-	-	637	-	-	-
EEC Trust Fund for Support to the Constituent Elections in East Timor	2002-2003	484	-	6	-	6	689	-	-	689	-	(199)	-	(199)	250
	2000-2001	-	735	-	-	735	251	-	-	251	-	484	-	-	-
UNDP Trust Fund for World Summit on Sustainable Development (WSSD) Preparations and Follow-up in Indonesia	2002-2003	104	2,713	9	-	2,722	2,754	83	-	2,837	-	(11)	6	(17)	-
	2000-2001	-	104	-	-	104	-	-	-	-	-	104	-	-	-
UNDP/EEC Trust Fund for Support to the Communal Elections in Cambodia	2002-2003	-	2,825	12	-	2,837	2,682	-	-	2,682	-	155	1	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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EEC Trust Fund for Capacity Development for Municipal Solid Waste Management Reform in China	2002-2003	-	475	1	-	476	441	-	-	441	-	35	33	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Law and Order Trust Fund for Afghanistan	2002-2003	-	31,274	25	-	31,299	25,245	1,497	-	26,742	-	4,557	1,488	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund Election Observation Mission to the Presidential Elections in East Timor	2002-2003	-	368	4	-	372	272	-	-	272	-	100	4	-	127
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP/East Timor Special Fund for Former Indonesian Government Employees	2002-2003	-	4,132	98	1,128	5,358	-	-	6,134	6,134	456	(320)	414	(734)	1,000
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Recovery and Employment Afghanistan Programme (REAP)	2002-2003	-	1,502	20	-	1,522	1,902	-	-	1,902	-	(380)	-	(380)	439
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Training Fund for Capacity Building through the Establishment of ICT Training Centres	2002-2003	-	572	7	-	579	497	-	-	497	-	82	55	-	35
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC/Indonesia Partnership for Governance Reform	2002-2003	-	1,367	16	-	1,383	-	-	-	-	-	1,383	-	-	14,719
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Germany Trust Fund for Support to the Law and Order Trust Fund (LOFTA)	2002-2003	-	2,018	2	-	2,020	1,959	98	-	2,057	-	(37)	-	(37)	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Afghanistan Landmine Impact Survey	2002-2003	-	1,496	13	-	1,509	1,130	-	-	1,130	-	379	972	(593)	863
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
Service Delivery and Resettlement: Options for Development Planning	2002-2003	-	183	1	-	184	149	-	-	149	-	35	21	-	218
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Support to Capacity Building for Information Management in Afghanistan	2002-2003	-	1,463	10	-	1,473	1,204	-	-	1,204	-	269	825	(556)	787
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
France Trust Fund to Support Capacity Development of the Civil Service in Afghanistan	2002-2003	-	1,750	38	-	1,788	847	25	-	872	-	916	748	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for the Establishment of the National Livelihood based Food Security and Nutritional Surveillance System in Afghanistan	2002-2003	-	340	-	-	340	8	-	-	8	-	332	420	(88)	111
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC TF for the Rehabilitation of Hammams in Selected Cities of Afghanistan Through the Recovery and Employment Programme (REAP)	2002-2003	-	1,829	-	-	1,829	92	-	-	92	-	1,737	2,127	(390)	499
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC - Law and Order Trust Fund for Afghanistan (LOTFA)	2002-2003	-	14,171	-	-	14,171	-	-	-	-	-	14,171	-	-	3,246
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund for Support to the 2004 Elections in Indonesia	2002-2003	-	7,776	-	-	7,776	2,059	62	-	2,121	-	5,655	18,216	(12,561)	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Support to Development Posts for the Government of East Timor	2002-2003	-	1,600	-	-	1,600	-	-	-	-	-	1,600	-	-	1,373
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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TOTAL Fund Manager: UNDP Asia/Pacific	2002-2003	33,104	106,841	1,175	4,563	112,579	81,752	3,082	6,953	91,787	1,497	55,393	57,754	(32,399)	24,442
	2000-2001	21,812	54,199	3,397	2,321	59,917	38,303	1,600	3,802	43,705	(4,920)	33,104	10,189	(11,607)	819
Fund Manager: UNDP Europe and CIS															
Nicosia Master Plan: Implementation Phase	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	3	-	-	-	-	-	-	-	-	(3)	-	-	-	-
UNDP Trust Fund for the Baltic Republics	2002-2003	313	-	9	-	9	2	-	-	2	-	320	36	-	-
	2000-2001	965	-	106	-	106	230	8	-	238	(520)	313	97	-	-
Trust Fund on the "UN Consolidated Inter-Agency Appeal for Tajikistan"	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(3)	-	-	-	-	-	-	-	-	3	-	-	-	-
UNDP Trust Fund for Peace and Development in Tajikistan	2002-2003	123	-	3	-	3	-	-	-	-	-	126	-	-	-
	2000-2001	116	87	26	-	113	104	2	-	106	-	123	5	-	-
UNDP/Switzerland Trust Fund for Aid Management and Aid Co-ordination in Kyrgyzstan	2002-2003	102	-	2	-	2	3	-	-	3	-	101	-	-	-
	2000-2001	120	-	17	-	17	31	4	-	35	-	102	31	-	-
Trust Fund in Support of the Strengthening of the Ministry of Foreign Affairs in Kyrgyzstan	2002-2003	33	-	1	-	1	-	-	-	-	-	34	-	-	-
	2000-2001	80	-	9	-	9	50	6	-	56	-	33	50	(17)	-
UNDP Trust Fund for Urgent Human Needs in Uzbekistan	2002-2003	124	-	3	-	3	104	3	-	107	-	20	6	-	-
	2000-2001	108	-	16	-	16	-	-	-	-	-	124	-	-	-
UNDP/Physicians for Human Rights (NGO) Trust Fund for "Humanitarian Assistance Activities in the Former Yugoslavia"	2002-2003	211	-	6	-	6	132	1	-	133	-	84	-	-	-
	2000-2001	183	-	28	-	28	-	-	-	-	-	211	132	-	-

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Trust Fund in Support of National Capacity Building in External Aid Resources Management	2002-2003	7	-	(7)	-	(7)	-	-	-	-	-	-	-	-	-
	2000-2001	163		16	-	16	(22)	(2)	-	(24)	(196)	7	-	-	-
Trust Fund for the Aral Sea Basin Programme	2002-2003	(28)	-	-	-	-	-	-	-	-	28	-	-	-	68
	2000-2001	(30)	-	-	-	-	(2)		-	(2)	-	(28)	1	(29)	97
Europe to Beijing: Gender in Development Trust Fund	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	1			-		-	-		-	(1)	-	4	(4)	-
UNDP Sakha Republic (Yakutia) Trust Fund for the Programme of Assistance to the Northern Indigenous Peoples of the Sakha Republic	2002-2003	97	-	1	-	1	69	4	-	73	-	25	18	-	-
	2000-2001	110	-	19	-	19	30	2	-	32	-	97	91	-	-
Emergency Flood Relief Programme for Albania	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP/EEC Trust Fund Agreement for the Project Support to Refugees and Displaced Persons in Bosnia and Herzegovina	2002-2003		-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(90)	-	-		-	-	-	-	-	90	-	-	-	-
UNDP Trust Fund for Mine Clearance in Bosnia and Herzegovina	2002-2003	(389)	(157)	7	849	699	(9)	-	220	211	(45)	54	2,405	(2,351)	-
	2000-2001	(1,553)	1,016	45	1,450	2,511	(121)	9	776	664	(683)	(389)	12	(401)	-
UNDP/EEC Trust Fund for Support to Village Employment Creation in Bosnia and Herzegovina	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	14	-	1	-	1	16	-	-	16	1	-	20	(20)	-
UNDP/EEC Trust Fund for Village Employment and Environment Project in Bosnia and Herzegovina	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(818)	550	98	-	648	102	-	-	102	272		-	-	-

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UNDP/EEC Trust Func for the Project "Promotion of Social Integration in Latvia: Language Training Programme"	2002-2003	(127)	122	-	-	122	(5)	-	-	(5)	-	-	-	-	-
	2000-2001	(108)	403	3	-	406	423	2	-	425	-	(127)	-	(127)	-
UNDP/Sweden Trust Fund for Capacity Development of the Latvian National Human Rights Office	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	12	-	-	-	-	-	-	-	-	(12)	-	-	-	-
UNDP/Belgium Trust Fund for Rehabilitation and Sustainable Development of Eastern Slavonia	2002-2003	(68)	-	-	-	-	(3)	-	-	(3)	-	(65)	-	(65)	-
	2000-2001	26	768	-	-	768	784	78	-	862	-	(68)	833	(901)	-
UNDP/EEC Trust Fund for Village Employment and Environment Programme - Phase III	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(1,145)	435	-	-	435	-	-	-	-	710	-	-	-	-
UNDP/EEC Trust Fund for Support to Refugees and Displaced Persons in Central Bosnia Canton	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(3,058)	3,357	98	-	3,455	626	-	-	620	223	-	-	-	-
Sweden/Moldova Trust Fund for the project "Women, Society and Politics"	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	47	-	-	-	-	-	-	-	-	(47)	-	-	-	-
Trust Fund in Support of Estonia's State Programme for Integration of Non-Estonians into Estonian Society	2002-2003	130	-	1	-	1	92	5	-	97	-	34	-	-	-
	2000-2001	327	649	27	-	676	831	42	-	873	-	130	93	-	-
Sweden Trust Fund for Governance Strengthening and Public Administration Reform	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	266	-	-	-	-	-	-	-	-	(266)	-	-	-	-

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Sweden Trust Fund for Support to Public Defenders in Georgia	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	91	-	-	-	-	-	-	-	-	(91)	-	-	-	-
UNDP/Sweden Trust Fund on Support to the Project KYR/99/Q11 "Capacity Building for NGOs and CBOs in the Social Sector"	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
European Commission Village Employment and Rehabilitation Programme (VERP)	2002-2003	336	-	3	-	3	313	-	-	313	-	26	-	-	-
	2000-2001	515	6,661	29	-	6,690	6,869	-	-	6,869	-	336	-	-	-
UNDP/Sweden Trust Fund for Capacity Building Assistance to the Parliament of Kyrgystan	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund for Support to Semipalatinski Programme	2002-2003	1,118	-	28	-	28	693	18	-	711	-	435	-	-	-
	2000-2001	-	1,100	18	-	1,118	-	-	-	-	-	1,118	-	-	-
UNDP Trust Fund for the Kosovo Crisis	2002-2003	11	-	(11)	-	(11)	-	-	-	-	-	-	-	-	-
	2000-2001	354	-	11	-	11	354	-	-	354	-	11	-	-	-
UNDP/Sweden Trust Fund to Support the Rehabilitation and Sustainable Development of War-torn Areas in Croatia	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	7	-	-	-	-	-	-	-	-	(7)	-	-	-	-
EEC/Estonian Trust Fund to Support the Implementation of the Estorian Language Training Programme	2002-2003	(1)	-	-	-	-	-	-	-	-	-	(1)	-	(1)	-
	2000-2001	785	396	55	-	451	1,100	-	-	1,100	(137)	(1)	-	(1)	-

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EEC Trust Fund for Drug Control Multi-sectoral Assistance and Institutional Building in Ukraine, Moldova and Belarus (BUMAD 1)	2002-2003	-	1,316	-	-	1,316	558	-	-	558	-	758	1,419	(661)	922
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sweden Trust Fund on Support to the Project "Women in Local Politics in Kyrzl Orda and Semipalantinsk" under the "Gender in Development Bureau"	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(10)	-	-	-	-	-	-	-	-	10	-	-	-	-
EEC Trust Fund for Border Management for Central Asia, BOMCA, Programme Development Mission	2002-2003	-	138	-	-	138	78	-	-	78	-	60	-	-	43
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norway Trust Fund for Municipal Employment Assistance Programme in Macedonia	2002-2003	125	-	3	-	3	102	1	-	103	-	25	14	-	-
	2000-2001	521	-	30	-	30	405	21	-	426	-	125	273	(148)	-
EEC Trust Fund for Border Management for Central Asia Programme (BOMCA), First Phase, Management Training	2002-2003	-	575	-	-	575	499	-	-	499	-	76	-	-	166
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norway Trust Fund for Rehabilitation and Sustainable Development in War-torn Areas Infrastructure in Croatia	2002-2003	129	-	1	-	1	109	3	-	112	-	18	-	-	-
	2000-2001	127	321	14	-	335	296	37	-	333	-	129	-	-	-
EEC Trust Fund for Albanian Mine Action Programme (AMAP) - Technical Survey Project	2002-2003	-	1,508	-	-	1,508	95	-	-	95	-	1,413	294	-	846
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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Name of Trust Fund	Year	Fund balances as at 1 January a/	Income: Trust Funds: Contributions	Income: Trust Funds: Other	Income: Sub-trust funds	Income: Total	Expenditure: Trust Funds: Project Costs	Expenditure: Trust Funds: Other	Expenditure: Sub-trust funds b/	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
UNDP Trust Fund for Support to the Baltic Countries	2002-2003	410	-	13	-	13	254	5	-	259	(17)	147	98	-	-
	2000-2001	278	524	53	-	577	413	12	-	425	(20)	410	111	-	-
EEC Trust Fund for Municipal Improvement and Revival Programme (MIR) Serbia and Montenegro	2002-2003	-	3,438	-	-	3,438	709	-	-	709	-	2,729	6,720	(3,991)	4,368
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EU Support to Employment Creation in Targeted Areas through UNDP VEFP Scheme	2002-2003	-	-	-	-	-	-	-	-	-	-	-	7	(7)	-
	2000-2001	(612)	624	-	-	624	11	-	-	11	(1)	-	5	(5)	-
EEC Trust Fund for Civil Society Inclusion in Poverty Reduction Strategy Papers (PRSP) - Serbia and Montenegro	2002-2003	-	574	-	-	574	210	-	-	210	-	364	964	(600)	4,674
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for the Return of Displaced Persons to the War-torn Areas of Croatia	2002-2003	(15)	-	-	-	-	-	-	-	-	-	(15)	-	(15)	-
	2000-2001	187	166	-	-	166	300	68	-	368	-	(15)	559	(574)	-
EEC Trust Fund for Emergency Rehabilitation of Rural Water Supply Systems in Khatlon and Sughd Regions of Tajikstan	2002-2003	-	390	-	-	390	-	-	-	-	-	390	-	-	112
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP/ECHO Trust Fund Agreement for Comprehensive Shelter and Sanitation in the Earthquake affected Areas in Turkey	2002-2003	201	-	9	-	9	(27)	-	-	(27)	-	237	190	-	38
	2000-2001	-	2,366	38	-	2,404	2,203	-	-	2,203	-	201	163	-	27
EEC (ECHO) Trust Fund for Humanitarian Aid Action to Enhance Staff Safety and Security of the UN and Humanitarian Agencies operating in the North Caucasus-Russian Federation	2002-2003	-	235	-	-	235	-	-	-	-	-	235	-	-	62
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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			Trust Funds				Trust Funds								
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UNDP Mine Action Trust Fund for Croatia	2002-2003	165	199	4	-	203	163	5	-	168	-	200	371	(171)	-
	2000-2001	-	1,059	6	-	1,065	811	89	-	900	-	165	486	(321)	-
EEC Trust Fund for the Caspian Center for Water Level Fluctuations (PROJECT I) and Caspian Environment Programme Coordination Unit (PROJECT II)	2002-2003	-	79	-	-	79	76	-	-	76	-	3	-	-	17
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP/ECHO Trust Fund for Strengthening of Coping Capacities of Populations Affected by Marmara Earthquake	2002-2003	16	-	-	-	-	10	-	-	10	-	6	43	(37)	38
	2000-2001	-	315	6	-	321	305	-	-	305	-	16	10	-	25
EEC Trust Fund for South Caucasus Anti-Drug Programme - Phase III	2002-2003	-	1,356	-	-	1,356	872	-	-	872	-	484	597	(113)	250
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Norway Trust Fund for Support to Human Development and Governance at the Local Level in Kosovo	2002-2003	105	-	2	-	2	78	-	-	78	-	29	-	-	-
	2000-2001	-	599	29	-	628	515	8	-	523	-	105	240	(135)	-
EEC/Bosnia Trust Fund for the Return of Refugees and DPs through an Increased Involvement of Domestic Authorities	2002-2003	-	1,676	-	-	1,676	168	-	-	168	-	1,508	2,030	(522)	849
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Croatia Programme for the Return of Displaced Persons and Refugees for Eastern Slavonia and Banovina	2002-2003	513	26	3	-	29	652	-	-	652	-	(110)	-	(110)	220
	2000-2001	-	1,680	-	-	1,680	1,089	78	-	1,167	-	513	1,811	(1,298)	349
EEC Trust Fund for Stability Pact/UNDP Regional Clearinghouse on Small Arms and Light Weapons (SEE/SALW)	2002-2003	-	172	-	-	172	199	-	-	199	-	(27)	20	(47)	50
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables e/
Trust Fund for Providing Support to The Development Assistance Facility (DAF) of the Czech Republic for Strengthening of Cooperation with Developing Countries	2002-2003	128	530	1	-	531	577	45	-	622	-	37	38	-	-
	2000-2001	-	520	9	-	529	371	30	-	401	-	128	615	(487)	-
Norway Trust Fund for Assistance to Mine Action Programme of Bosnia and Herzegovina	2002-2003	152	(130)	1	-	(129)	9	1	-	10	-	13	14	(1)	-
	2000-2001	-	729	-	-	729	571	6	-	577	-	152	58	-	-
EEC Trust Fund for Integration Reform Programme for Central Bosnia Canton	2002-2003	(45)	739	-	-	739	521	-	-	521	-	173	174	(1)	18
	2000-2001	-	1,555	57	-	1,612	1,657	-	-	1,657	-	(45)	484	(529)	642
EEC Trust Fund for the South Caucasus Anti-Drug Programme	2002-2003	(40)	91	-	-	91	-	72	-	72	-	(21)	415	(436)	92
	2000-2001	-	745	4	-	749	789	-	-	789	-	(40)	-	(40)	178
Germany Trust Fund for Support to the Mine Action Programme of Bosnia and Herzegovina	2002-2003	104	-	3	-	3	98	-	-	98	-	9	-	-	-
	2000-2001	-	100	4	-	104	-	-	-	-	-	104	-	-	-
EEC Trust Fund for the Rehabilitation in OLD Nicosia, Omariye and Seliaye Areas	2002-2003	(43)	1,675	2	-	1,677	2,708	-	-	2,708	-	(1,074)	6,635	(7,709)	1,633
	2000-2001	-	-	-	-	-	41	2	-	43	-	(43)	-	(43)	-
UNDP Trust Fund for Support to Mine Action in Bosnia and Herzegovina	2002-2003	935	1,326	17	-	1,343	2,419	85	-	2,504	-	(226)	-	(226)	-
	2000-2001	-	2,034	-	-	2,034	1,059	40	-	1,099	-	935	-	-	-
ECHO/ARMENIA Trust Fund for Emergency Assistance to the Drought Affected Farmers for Recovery and Sustainable Potato and Barley Production	2002-2003	(30)	291	-	-	291	225	28	-	253	-	8	168	(160)	-
	2000-2001	-	138	-	-	138	168	-	-	168	-	(30)	-	(30)	38

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Schedule 5: Trust Funds Established by UNDP
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(Thousands of United States dollars)

Name of Trust Fund	Year	Fund balances as at 1 January a/	Income: Trust Funds: Contributions	Income: Trust Funds: Other	Income: Sub-trust funds	Income: Total	Expenditure: Trust Funds: Project Costs	Expenditure: Trust Funds: Other	Expenditure: Sub-trust funds b/	Expenditure: Total	Refunds to donors and transfers to/from other funds-net	Fund balance as at 31 December e/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables d/
Sweden Trust Fund for Strengthening Cooperation among Civil Society Organizations to Support Sustainable Human Development in Belarus	2002-2003	(7)	-	-	-	-	39	1	-	40	-	(47)	-	(47)	-
	2000-2001	-	-	-	-	-	7	-	-	7	-	(7)	-	(7)	-
EEC/UNDP Grant Agreement for External Aid - Bosnia & Herzegovina	2002-2003	-	880	-	-	880	902	-	-	902	-	(22)	-	(22)	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Local Economic Rehabilitation in the War-affected and other most disadvantage Regions in Croatia	2002-2003	-	2,025	7	-	2,032	2,351	-	-	2,351	-	(319)	-	(319)	292
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Rapid Employment Programme in South Serbia	2002-2003	-	3,199	15	-	3,214	3,969	-	-	3,969	-	(755)	-	(755)	499
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Southern Caucasus Anti-Drug Programme - Phase II (SCAD II)	2002-2003	-	518	3	-	521	547	-	-	547	-	(26)	5	(31)	78
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Strengthening Border Management on the Belarussian-Ukrainian Border	2002-2003	-	717	4	-	721	673	-	-	673	-	48	28	-	223
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Partnership for the Future-Phase 2 Rehabilitation of Famagusta and Famagusta Areas, Cyprus	2002-2003	-	1,291	25	-	1,316	1,646	-	-	1,646	-	(330)	1,454	(1,784)	2,287
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Belgium Trust Fund for Support to the project "Reintegration of Ex-combatants in Tajikistan"	2002-2003	-	106	1	-	107	104	-	-	104	(1)	2	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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Schedule 8: Trust Funds Established by UNDP
Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
EEC Trust Fund for Azerbaijan Landmine Impact Survey	2002-2003	-	1,120	7	-	1,127	1,363	-	-	1,363	-	(236)	1,437	(1,673)	480
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for National Drug Information Network (NADIN) in Central Asia	2002-2003	-	425	10	-	435	91	-	-	91	-	344	745	(401)	660
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Small and Medium Enterprise Development in the GAP Region - Turkey	2002-2003	-	1,614	5	-	1,619	865	-	-	865	-	754	4,970	(4,216)	1,878
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Integrated Return Programme for Central Bosnia (Phase IV)	2002-2003	-	698	5	-	703	982	-	-	982	-	(279)	-	(279)	280
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for the project "Small Arms and Light Weapons Control (SALWC) in Albania	2002-2003	-	477	2	-	479	469	-	-	469	-	10	8	-	27
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC (ECHO) Trust Fund for Emergency Rehabilitation of Rural Water Supply Systems in Khatlon and Sughd Regions of Tajikistan	2002-2003	-	669	5	-	674	812	-	-	812	-	(138)	-	(138)	212
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC/Croatia Trust Fund for Income Generation and SME Support - Quick Impact Facility (QIF)	2002-2003	-	3,234	12	-	3,246	2,989	-	-	2,989	-	257	505	(248)	1,781
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Combating Trafficking in Women in the Republic of Belarus	2002-2003	-	513	6	-	519	217	-	-	217	-	302	632	(330)	872
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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Schedule 5: Trust Funds Established by UNDP

Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables d/
EEC Trust Fund for Partnership for the Future - Small Project Funds in Cyprus	2002-2003	-	496	5	-	501	284	-	-	284	-	217	815	(598)	748
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Business Support Project 2002 - Cyprus	2002-2003	-	823	6	-	829	346	-	-	346	-	483	1,154	(671)	918
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Partnership for the Future - Rehabilitation of Old Nicosia, Phase 3	2002-2003	-	545	7	-	552	26	-	-	26	-	526	974	(448)	563
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL Fund Manager: UNDP Europe and CIS	2002-2003	4,795	35,519	232	849	36,600	31,628	277	220	32,125	(35)	9,235	38,379	(29,384)	28,419
	2000-2001	(2,021)	28,897	872	1,450	31,219	22,416	542	776	23,734	(669)	4,795	6,188	(5,113)	1,394
Fund Manager: UNDP Latin America and Caribbean															
CIDA/UNDP Trust Fund for Receipt of Payment by Users of the Caribbean Project Development Facility	2002-2003	1	-	(1)	-	(1)	-	-	-	-	-	-	-	-	-
	2000-2001	37	-	1	-	1	-	-	-	-	(37)	1	82	(81)	-
UNDP Trust Fund for Assistance to the Technical Co-operation Fund between Peru and Argentina to Administer Food Aid	2002-2003	199	-	-	-	-	-	-	-	-	(199)	-	-	-	-
	2000-2001	172	-	27	-	27	-	-	-	-	-	199	11	-	-
UNDP/Norway Trust Fund for the Special Plan of Economic Co-operation for Central America	2002-2003	2	-	-	-	-	-	-	-	-	(2)	-	-	-	-
	2000-2001	2	-	-	-	-	-	-	-	-	-	2	7	(5)	-
UNDP Trust Fund for the Regional Project "Cultural Heritage and Development"	2002-2003	2	-	(2)	-	(2)	-	-	-	-	-	-	-	-	-
	2000-2001	55	-	5	-	5	-	-	-	-	(58)	2	-	-	-

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(Thousands of United States dollars)

Name of Trust Fund	Year	Fund balances as at 1 January a/	Income: Trust Funds: Contributions	Income: Trust Funds: Other	Income: Sub-trust funds	Income: Total	Expenditure: Trust Funds: Project Costs	Expenditure: Trust Funds: Other	Expenditure: Sub-trust funds b/	Expenditure: Total	Refunds to donors and transfers to/from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
UNDP/JAIDO Trust Fund for Sea Island Cotton Pilot Production	**2002-2003**	**23**	-	-	-	-	-	-	-	-	-	**23**	-	-	-
	2000-2001	20	-	3	-	3	-	-	-	-	-	23	7	-	-
Trust Fund for the FMLN Relocation Points in El Salvador	**2002-2003**	**15**	-	-	-	-	15	-	-	15	-	-	632	(632)	-
	2000-2001	44	-	4	-	4	33	-	-	33	-	15	-	-	-
Trust Fund in Support of Peace Building Activities in El Salvador	**2002-2003**	**895**	**1,574**	**29**	-	**1,603**	**1,550**	**50**	-	**1,600**	-	**898**	**958**	**(60)**	-
	2000-2001	1,100	3,442	163	-	3,605	3,490	122	-	3,612	(198)	895	1,974	(1,079)	-
Support to the Joint Group in El Salvador	**2002-2003**	**31**	**(5)**	-	-	**(5)**	**24**	**2**	-	**26**	-	-	-	-	-
	2000 2001	3	74	3	-	77	68	1	-	69	-	31	-	-	-
UNDP/Japan Trust Fund in Support of Reintegration Activities in Haiti	**2302-2003**	**417**	-	**7**	-	**7**	-	-	-	-	-	**424**	-	-	-
	2000-2001	321	-	54	-	54	(38)	(4)	-	(42)	-	417	133	-	-
UNDP/Sweden Trust Fund on Support to Improved Handling of Property Issues in Nicaragua	**2002-2003**	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	121	-	-	-	-	-	-	-	-	(121)	-	-	-	-
UNDP/Spain Trust Fund for Support to the Governance in Central America	**2002-2003**	**776**	-	**14**	-	**14**	**686**	**52**	-	**738**	-	**52**	**274**	**(222)**	-
	2000-2001	2,112	(5)	331	-	326	1,482	180	-	1,662	-	776	977	(201)	-
UNDP/European Economic Commission (EEC)Trust Fund for "PPB Technical Assistance Project"	**2302-2003**	**(15)**	-	-	-	-	-	-	-	-	**15**	-	-	-	**42**
	2300-2001	(15)	-	-	-	-	-	-	-	-	-	(15)	33	(48)	26
UNDP Trust Fund for the Implementation of the Agreement on the Resettlement of Populations Uprooted by Armed Conflict in Guatemala	**2002-2003**	**2,438**	-	**59**	-	**59**	**744**	**52**	-	**796**	-	**1,701**	**762**	-	-
	2000-2001	4,332	-	577	-	577	2,387	84	-	2,471	-	2,438	1,963	-	-

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(Thousands of United States dollars)

Name of Trust Fund	Year	Fund balances as at 1 January a/	Income: Trust Funds: Contributions	Income: Trust Funds: Other	Income: Sub-trust funds	Income: Total	Expenditure: Trust Funds: Project Costs	Expenditure: Trust Funds: Other	Expenditure: Sub-trust funds b/	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
UNDP Trust Fund for Electoral Assistance to Haiti	**2002-2003**	**156**	**-**	**5**	**-**	**5**	**-**	**-**	**-**	**-**	**-**	**161**	**827**	**(666)**	**-**
	2000-2001	582	260	38	-	298	652	72	-	724	-	156	965	(809)	-
UNDP Trust Fund for Assistance to the Haitian National Police	**2002-2003**	**571**	**-**	**12**	**-**	**12**	**270**	**8**	**-**	**278**	**-**	**305**	**296**	**-**	**-**
	2000-2001	490	-	53	-	53	(25)	(3)	-	(28)	-	571	819	(248)	-
UNDP/Sweden Trust Fund in support of the project "Gobernabilidad democratica-Honduras"	**2002-2003**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	2000-2001	(33)	-	-	-	-	-	-	-	-	33	-	-	-	-
UNDP/EEC Trust Fund for the Project "Reserva de la Biosfera - Banados el Este, Uruguay	**2002-2003**	**55**	**-**	**-**	**-**	**-**	**25**	**1**	**-**	**26**	**-**	**29**	**53**	**(24)**	**253**
	2000-2001	240	219	24	-	243	426	2	-	428	-	55	271	(216)	181
UNDP/Sweden Trust Fund on Support to Emergency Relief Assistance to Choluteca, Honduras	**2002-2003**	**1**	**-**	**(1)**	**-**	**(1)**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	2000-2001	1,204	-	1	-	1	-	-	-	-	(1,204)	1	-	-	-
UNDP/Sweden Trust Fund on Support to the Consolidated Appeal for Cuba	**2002-2003**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	2000-2001	479	-	-	-	-	-	-	-	-	(479)	-	-	-	-
CIDA/UNDP Trust Fund for the Caribbean Project Development Facility	**2002-2003**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	72	(72)	-
UNDP/EEC Trust Fund for Support to Parliamentary and Presidential Elections in Suriname	**2002-2003**	**(29)**	**-**	**-**	**-**	**-**	**(29)**	**-**	**-**	**(29)**	**-**	**-**	**-**	**-**	**333**
	2000-2001	-	1,655	3	-	1,658	1,605	82	-	1,687	-	(29)	283	(312)	365
UNDP/EEC Trust Fund for Support to Parliamentary and Presidential Elections in Guyana	**2002-2003**	**(775)**	**778**	**-**	**-**	**778**	**(72)**	**(4)**	**-**	**(76)**	**-**	**79**	**-**	**-**	**-**
	2000-2001	-	225	-	-	225	953	47	-	1,000	-	(775)	410	(1,185)	-

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(Thousands of United States dollars)

			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
EU Component within the OLOG Observation Mission - General Elections in Guyana	2002-2003	-	225	2	-	227	129	-	-	129	-	98	2	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ECHO Trust Fund for Strengthening Capacity for Preparing Response to Disaster Situations in Haiti	2002-2003	(21)	193	-	-	193	187	-	-	187	-	15	11	-	-
	2000-2001	-	34	-	-	34	55	-	-	55	-	(21)	7	(28)	-
EEC Trust Fund for Technological Information Promotions Systems (TIPS)	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ECHO/Jamaica Trust Fund for Community Disaster/Management Strengthening Programme	2002-2003	(32)	24	-	-	24	37	-	-	37	-	(45)	310	(355)	30
	2000-2001	-	53	-	-	53	85	-	-	85	-	(32)	5	(37)	45
Belgium Trust Fund in Support of the Cuba Programme for Saneamiento Ambiental de la Bahia de la Havana	2002-2003	897	537	-	-	537	1,192	48	-	1,240	-	194	186	-	-
	2000-2001	-	897	-	-	897	-	-	-	-	-	897	-	-	-
Belgium Trust Fund in Support of the Cuba Programmes for Housing Construction and Recovery in Old Havana	2002-2003	-	1,412	-	-	1,412	1,358	54	-	1,412	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund for Support to Cuba for the Reconstruction and Recovery as a result of Devastation caused by Hurricane Mitchell	2002-2003	293	(111)	4	-	(107)	111	6	-	117	-	69	56	-	-
	2000-2001	-	293	-	-	293	-	-	-	-	-	293	-	-	-
Belgium Trust Fund for Support to the Programme "Apoyo a la Comision De la Verdad y Reconciliacion	2002-2003	-	442	1	-	443	427	21	-	448	(1)	(6)	-	(6)	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Trust Fund	Year	Fund balances as at 1 January a/	Income: Trust Funds Contributions	Income: Trust Funds Other	Income: Sub-trust funds	Income: Total	Expenditure: Trust Funds Project Costs	Expenditure: Trust Funds Other	Expenditure: Sub-trust funds b/	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
EEC Trust Fund for Support to Social Infrastructure Project - Rehabilitation of 35.5 KMS Roadway from Port-Paix to Jean Rabel, Haiti	2002-2003	(136)	815	4	-	819	591	28	-	619	-	64	76	(12)	113
	2000-2001	-	863	29	-	892	982	46	-	1,028	-	(136)	1,550	(1,686)	897
Belgium Trust Fund for Support to the Programme "Reconstruction et Rehabilitation de logements a Pinar del Rio - Cuba "	2002-2003	-	1,178	-	-	1,178	196	-	-	196	-	982	947	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Support to Caribbean Regional Assistance Centre	2002-2003	-	1,193	-	-	1,193	440	18	-	458	-	735	1,534	(799)	944
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC (ECHO) Trust Fund for Radar Early Warning in the Caribbean	2002-2003	-	170	-	-	170	-	-	-	-	-	170	-	-	186
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund pour Appui au renforcement de la societe civile dans le Cadre de participation au processus de reforme de la justice penale en Haiti	2002-2003	-	300	-	-	300	-	-	-	-	-	300	-	-	1,182
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Water and Sanitation Observatory of Guatemala	2002-2003	-	362	-	-	362	85	-	-	85	-	277	2,222	(1,945)	2,600
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Support to Prevention of the diversion of chemical Precursors for the scope of drug manufacturing in the Andean Countries	2002-2003	-	918	-	-	918	-	-	-	-	-	918	-	-	993
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL Fund Manager: UNDP Latin America and Caribbean	2002-2003	5,764	10,005	133	-	10,138	7,936	336	-	8,272	(187)	7,443	9,166	(1,723)	6,396

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Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Trust Fund	Year	Fund balances as at 1 January a/	Income: Trust Funds: Contributions	Income: Trust Funds: Other	Income: Sub-trust funds	Income: Total	Expenditure: Trust Funds: Project Costs	Expenditure: Trust Funds: Other	Expenditure: Sub-trust funds b/	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances d/	Contributions receivables e/
Fund Manager: BOM															
UNDP Trust Fund for the Evaluation of UNIFEM	2002-2003	16	-	-	-	-	-	-	-	-	-	16	-	-	-
	2000-2001	14	-	2	-	2	-	-	-	-	-	16	7	-	-
Swedish Trust Fund on "Efficiency and Effectiveness Enhancing Measures Within UNDP"	2002-2003	1,502	-	44	-	44	-	3	-	3	-	1,543	-	-	-
	2000-2001	2,302	-	169	-	169	885	111	-	996	27	1,502	-	-	-
UNDP 2001 Trust Fund	2002-2003	1,410	-	35	7	42	46	1	2	49	-	1,403	-	-	-
	2000-2001	479	1,057	103	27	1,187	2	-	254	256	-	1,410	-	-	-
Trust Fund for implementation of UNDP Business Plan Initiatives 2000-2003	2002-2003	1,181	5,554	179	-	5,733	5,478	66	-	5,538	281	1,627	-	-	-
	2000-2001	-	6,217	97	-	6,314	5,013	150	-	5,163	-	1,151	-	-	-
UNDP/Italy Trust Fund for Anti-Poverty Patnership Initiatives	2002-2003	6,783	-	149	-	149	2,545	688	-	3,233	(859)	2,840	2,267	-	-
	2000-2001	-	6,911	394	-	7,305	256	266	-	522	-	6,783	-	-	-
UNDP/SIDA Trust Fund for Assistance to UNDP Specific Activities	2002-2003	27,333	69,799	1,194	-	70,993	60,446	2,126	-	62,572	(8,021)	27,733	36,597	(8,864)	43,793
	2000-2001	-	60,881	39	-	60,920	49,045	2,991	-	52,036	18,449	27,333	-	-	18,961
UNDP/Sweden Trust Fund for Alignment of Competencies	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNSECOORD's Programme for the Security Co-ordination Structure in Iraq	2002-2003	-	806	-	-	806	409	20	-	429	-	377	359	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP/Canada Trust Fund for Security Operations identified in the 2003 UN Flash Appeal for Iraq	2002-2003	-	690	-	-	690	243	12	-	255	-	435	414	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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(Thousands of United States dollars)

			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
Trust Fund for Support of UNSECOORD for the 2002 UN Consolidated Inter-Agency Appeal for the North Caucasus	2002-2003	-	270	3	-	273	258	-	-	258	-	15	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trust Fund for Support of UNSECOORD Earmarking: Security Operations in Sudan	2002-2003	-	50	-	-	50	135	-	-	135	-	(85)	-	(85)	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trust Fund for Support of UNSECOORD Earmarking: Security of relief staff in the Democratic Republic of Congo	2002-2003	-	615	10	-	625	88	-	-	88	-	537	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL Fund Manager: BOM	2002-2003	30,195	77,784	1,614	7	79,405	69,642	2,916	2	72,560	(8,599)	28,441	19,637	(8,969)	42,798
	2000-2001	2,795	75,066	804	27	75,897	55,201	3,518	254	58,973	10,476	30,195	7	-	18,961
Fund Manager: BOM/DRPC															
UNDP Trust Fund for the Developing Countries Afflicted by Famine and Malnutrition	2002-2003	694	-	20	-	20	-	-	-	-	-	714	7,393	(6,881)	-
	2000-2001	601	-	94	-	94	1	-	-	1	-	694	1,085	(391)	-
TOTAL Fund Manager: BOM/DRPC	2002-2003	694	-	20	-	20	-	-	-	-	-	714	7,393	(6,881)	-
	2000-2001	601	-	94	-	94	1	-	-	1	-	694	1,085	(391)	-

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Fund Manager: HDRO															
Sweden Trust Fund for Making the Human Development Report and the Human Development Index Gender Sensitive	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	103	-	-	-	-	-	-	-	-	(103)	-	-	-	-
UNDP Trust Fund for Support to Analytical Capacity Building for Advocating Human Development	2002-2003	921	1,081	13	-	1,094	1,201	60	-	1,261	-	754	1,348	(594)	-
	2000-2001	-	921	-	-	921	-	-	-	-	-	921	-	-	-
Trust Fund to Mainstream Human Development into Operational Activities	2002-2003	1,443	-	29	-	29	994	20	-	1,014	-	458	190	-	-
	2000-2001	1,424	-	220	-	220	183	18	-	201	-	1,443	-	-	-
TOTAL Fund Manager: HDRO	2002-2003	2,364	1,081	42	-	1,123	2,195	80	-	2,275	-	1,212	1,538	(594)	-
	2000-2001	1,527	921	220	-	1,141	183	18	-	201	(103)	2,364	-	-	-
Fund Manager: BCPR (formerly ERD)															
UNDP Trust Fund for Sustainable Social Development, Peace and Support to Countries in Special Situations	2002-2003	3,071	11,585	124	6	11,715	13,711	48	-	13,759	(838)	189	-	-	-
	2000-2001	18,460	5,530	2,137	58	7,725	22,880	102	85	23,067	(47)	3,071	3,287	(216)	-
UNDP/UN-OCHA Trust Fund for Technical Assistance Activities	2002-2003	2,759	-	39	2	41	123	-	582	705	(2,095)	-	-	-	-
	2000-2001	2,086	-	320	596	916	141	-	102	243	-	2,759	123	-	-
UNDP Trust Fund for Support to Prevention and Reduction of the Proliferation of Small Arms	2002-2003	2,752	7,166	108	306	7,580	2,252	69	-	2,321	(8,011)	-	-	-	-
	2000-2001	1,444	2,233	210	-	2,443	1,074	61	-	1,135	-	2,752	709	-	-

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(Thousands of United States dollars)

			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
UNDP Trust Fund for Crisis, Post-conflict and Recovery Situations	2002-2003	28,571	27,111	447	67,767	95,325	18,239	5,440	65,237	88,916	(34,399)	581	-	-	-
	2000-2001	-	62,746	1,177	1,250	65,173	32,634	3,968	-	36,602	-	28,571	1,401	-	-
UNDP Trust Fund for War-torn Societies	2002-2003	800	1,898	10	-	1,908	2,685	81	-	2,766	58	-	-	-	-
	2000-2001	-	2,536	13	-	2,549	1,590	159	-	1,749	-	800	-	-	-
Denmark Trust Fund for Transition Recovery Programme	2002-2003	-	395	4	-	399	166	-	-	166	(233)	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund for Afghanistan Interim Authority Fund (AIAF)	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Support of the Programme-Ministry for Women Affairs-Afghan Interim Authority	2002-2003	-	491	4	-	495	5	-	-	5	(490)	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC (ECHO)/Afghanistan Trust Fund for Humanitarian Information Center to Support the Humanitarian Community with Operational Data and Information Standards and Products	2002-2003	-	496	6	-	502	-	-	-	-	(502)	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Strengthening Emergency Field Coordination in Afghanistan	2002-2003	-	226	3	-	229	-	-	-	-	(228)	1	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Thematic Trust Fund for Crisis Prevention and Recovery	2002-2003	-	3,317	278	126,035	129,630	-	-	63,273	63,273	48,823	115,180	10,488	-	909
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL Fund Manager: BCPR (formerly ERD)	2002-2003	37,953	52,665	1,033	194,116	247,814	37,181	5,638	129,092	171,911	2,095	115,951	10,488	-	909
	2000-2001	24,190	73,045	1,857	1,704	76,606	58,319	4,290	187	62,796	(47)	37,953	5,520	(216)	-

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Schedule 3: Trust Funds Established by UNDP

Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Trust Fund	Year	Fund balances as at 1 January a/	Income: Trust Funds: Contributions	Income: Trust Funds: Other	Income: Sub-trust funds	Income: Total	Expenditure: Trust Funds: Project Costs	Expenditure: Trust Funds: Other	Expenditure: Sub-trust funds b/	Expenditure: Total	Refunds to donors and transfers to/from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
Fund Manager: OA/OSG															
UNDP Trust Fund for International Partnership	2002-2003	10,470	5	(45)	18,251	18,211	4	-	25,484	25,488	(1,782)	1,411	8,746	(7,335)	-
	2000-2001	3,317	-	-	24,452	24,452	-	-	17,330	17,330	31	10,470	12,171	(1,701)	-
TOTAL Fund Manager: OA/OSG	2002-2003	10,470	5	(45)	18,251	18,211	4	-	25,484	25,488	(1,782)	1,411	8,746	(7,335)	-
	2000-2001	3,317	-	-	24,452	24,452	-	-	17,330	17,330	31	10,470	12,171	(1,701)	-
Fund Manager: OA/PAPP															
UNDP Trust Fund for Employment Creation Programme in Palestinian Territory	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL Fund Manager: OA/PAPP	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fund Manager: SU/TCDC															
Perez-Guerrero Trust Fund for Economic and Technical Co-operation among Developing Countries	2002-2003	6,628	(9)	389	-	380	972	20	-	992	-	6,016	1,768	-	-
	2000-2001	6,837	57	516	-	573	709	73	-	782	-	6,628	518	-	-
UNDP/DEVNET Trust Fund for Technological Information Pilot System (TIPS)	2002-2003	71	-	2	-	2	(57)	(1)	-	(58)	-	131	58	-	-
	2000-2001	165	83	19	-	102	178	18	-	196	-	71	1	-	-
UNDP Trust Fund for the Promotion of South -South Cooperation	2002-2003	1,068	950	31	-	981	800	7	-	807	(50)	1,192	1,622	(430)	-
	2000-2001	433	550	81	-	631	(4)	-	-	(4)	-	1,068	58	-	-
TOTAL Fund Manager: SU/TCDC	2002-2003	7,767	941	422	-	1,363	1,715	26	-	1,741	(50)	7,339	3,448	(430)	-
	2000-2001	7,435	690	616	-	1,306	883	91	-	974	-	7,767	577	-	-

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(Thousands of United States dollars)

Name of Trust Fund	Year	Fund balances as at 1 January a/	Income: Trust Funds: Contributions	Income: Trust Funds: Other	Income: Sub-trust funds	Income: Total	Expenditure: Trust Funds: Project Costs	Expenditure: Trust Funds: Other	Expenditure: Sub-trust funds b/	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
Fund Manager: BRSP															
UNDP Trust Fund for Action on Development Issues	2002-2003	191	520	12	-	532	473	4	-	477	(252)	(6)	94	(100)	-
	2000-2001	185	1,292	61	-	1,353	1,238	109	-	1,347	-	191	-	-	-
UNDP World Solidarity Fund	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Millenium Trust Fund	2002-2003	-	9,112	76	5,334	14,522	(248)	3,489	1,425	4,666	-	9,856	-	-	1,692
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL Fund Manager: BRSP	2002-2003	191	9,632	88	5,334	15,054	225	3,493	1,425	5,143	(252)	9,850	94	(100)	1,692
	2000-2001	185	1,292	61	-	1,353	1,238	109	-	1,347	-	191	-	-	-
Fund Manager: UNDP Arab States															
UNDP/Sweden Trust Fund for the Project "Local Administrative Structures in Somalia"	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	(7)	-	-	-	-	-	-	-	-	7	-	-	-	-
UNDP Trust Fund for Somalia	2002-2003	1,118	18	35	-	53	(104)	(3)	-	(107)	-	1,278	257	-	-
	2000-2001	1,708	-	161	-	161	563	62	-	625	(126)	1,118	254	-	-
EEC/Syria Trust Fund for the Project "Population and Housing Census in Syria"	2002-2003	283	-	5	-	5	1	-	-	1	(287)	-	-	-	-
	2000-2001	244	-	39	-	39	-	-	-	-	-	283	424	(141)	103
Trust Fund for Poverty Alleviation in the Arab Region	2002-2003	409	-	10	-	10	116	4	-	120	-	299	365	(66)	-
	2000-2001	558	16	80	-	96	237	8	-	245	-	409	184	-	-
UNDP/Sweden Trust Fund on Support to the War-Torn Societies Project in Somalia	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	66	-	-	-	-	-	-	-	-	(66)	-	-	-	-

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			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables e/
UNDP Trust Fund for the Iraq Programme	**2002-2003**	**(4,437)**	**271,910**	**309**	-	**272,219**	**272,945**	**11,146**	-	**284,091**	**(441)**	**(16,750)**	-	**(16,750)**	-
	2000-2001	(2,022)	185,908	1,688	-	187,596	183,153	6,315	-	189,468	(543)	(4,437)	412,366	(436,803)	-
Sweden Trust Fund on Support to UN Consolidated Inter-Agency Appeal for Somalia	**2002-2003**	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	122	-	-	-	-	-	-	-	-	(122)	-	-	-	-
UNDP/Italy Trust Fund for the project "Yemen - Environment, Natural Resources and Poverty in the Socotra Archipelago"	**2002-2003**	**460**	-	**6**	-	**6**	**382**	**12**	-	**394**	-	**72**	**34**	-	-
	2000-2001	-	600	42	-	642	165	17	-	182	-	460	369	-	-
EEC Trust Fund for the Mediterranean Urban Waste Management Programme	**2002-2003**	**205**	**201**	-	-	**201**	**450**	-	-	**450**	-	**(44)**	-	**(44)**	**220**
	2000-2001	-	342	12	-	354	149	-	-	149	-	205	-	-	314
EEC (ECHO) Trust Fund for Security Operations for OLS Northern Sector in Sudan	**2002-2003**	**63**	**17**	-	-	**17**	**74**	**6**	-	**80**	-	-	-	-	**12**
	2000-2001	-	110	2	-	112	49	-	-	49	-	63	-	-	25
Iraq/EEC (ECHO) Trust Fund for Improvement of the Living Conditions and Self-esteem of Women Inmates	**2002-2003**	**73**	**22**	-	-	**22**	**87**	**3**	-	**90**	-	**5**	**91**	**(86)**	-
	2000-2001	-	72	1	-	73	-	-	-	-	-	73	-	-	-
Iraq/EEC (ECHO) Trust Fund for Rehabilitation of Water Treatment Plant, Water Pumping and Sewage Pumping Stations in Baghdad	**2002-2003**	**593**	**122**	**4**	-	**126**	**677**	**22**	-	**699**	-	**20**	**833**	**(813)**	**73**
	2000-2001	-	643	2	-	645	50	2	-	52	-	593	-	-	-
ICT Trust Fund for Egypt	**2002-2003**	-	**8,450**	**97**	-	**8,547**	**1,128**	**56**	-	**1,184**	-	**7,363**	**9,475**	**(2,112)**	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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Egypt Mine Action Trust Fund	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Somalia Landmine Impact Survey	2002-2003	-	462	2	-	464	523	14	-	537	-	(73)	-	(73)	362
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC (ECHO) Trust Fund for Enhanced UN Security Operation in Support if Humanitarian Aid Efforts in Sudan	2002-2003	-	136	-	-	136	66	-	-	66	-	70	-	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ECHO Trust Fund for Improvement of the Health and Sanitary Conditions in Mosul Centre for the Elderly	2002-2003	-	75	1	-	76	-	-	-	-	-	76	177	(101)	24
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Enhancement of Permanent Environmental Awareness Unit at the Ministry of Environment in Lebanon	2002-2003	-	87	2	-	89	46	4	-	50	-	39	275	(236)	187
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ECHO/Iraq Trust Fund for Humanitarian Rehabilitation of Water and Sanitation Facilities in Baghdad	2002-2003	-	1,379	-	-	1,379	1,671	-	-	1,671	-	(292)	1,610	(1,902)	437
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Strategic Environmental Assessment and Land Use Planning in Lebanon	2002-2003	-	100	2	-	102	39	3	-	42	-	60	238	(178)	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ECHO Trust Fund for Electoral Support Project for the Supreme Commission for Elections and Referenda in Yemen	2002-2003	-	465	2	-	467	429	-	-	429	-	38	59	(21)	38
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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(Thousands of United States dollars)

			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	**Year**	**Fund balances as at 1 January a/**	**Contributions**	**Other**	**Sub-trust funds**	**Total**	**Project Costs**	**Other**	**Sub-trust funds b/**	**Total**	**Refunds to donors and transfers to/ from other funds-net**	**Fund balance as at 31 December a/**	**Unspent project budget allocations c/**	**Unspent project budget allocations in excess of Fund balances c/**	**Contributions receivables c/**
UNDP Fund for the Programme of Assistance to the Palestinian People	2002-2003	39,058	44,655	790	14,723	60,168	62,244	313	7,595	70,152	9	29,083	61,892	(32,809)	-
	2000-2001	36,522	44,573	2,399	17,866	64,838	40,787	3,506	17,753	62,046	(256)	39,058	72,843	(33,785)	3,843
EEC/Lebanon Trust Fund for LIFE Third Countries - Technical Assistance to Reinforce Governance in Environmental Tasks	2002-2003	-	183	-	-	183	1	-	-	1	-	182	419	(237)	319
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Djibouti for the project "Reinsertion des deplaces a Travers la (re)construction des logement detruits et endommages dans Las zones affectees par le	2002-2003	-	1,059	-	-	1,059	41	-	-	41	-	1,018	1,018	-	1,549
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNDP Trust Fund for Support to Programme Activities in Iraq in Electricity and Infrastructure	2002-2003	-	29,282	-	-	29,282	8,162	571	-	8,733	-	20,549	19,174	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC/Somalia Trust Fund for Mine Action Capacity Building and Landmine Impact Survey	2002-2003	-	1,514	-	-	1,514	383	-	-	383	-	1,131	1,210	(79)	388
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Rehabilitation of Sanitation Services in Baghdad, Iraq	2002-2003	-	3,018	-	-	3,018	-	-	-	-	-	3,018	-	-	1,099
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC Trust Fund for Support to Coordination and Management Planning Through the Office of the UN Resident Coordinator/Humanitarian	2002-2003	-	-	-	-	-	-	-	-	-	-	-	-	-	249
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-

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Schedule 5: Trust Funds Established by UNDP
Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
ECHO Trust Fund for Enhanced United Nations Security Operations in Support of Humanitarian Aid Efforts	2002-2003	-	186	-	-	186	-	-	-	-	-	186	352	(166)	197
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC (European Dev. Fund) /Somalia Trust Fund Proposed Feasibility Study on Financial Services	2002-2003	-	64	-	-	64	4	-	-	4	-	60	80	(20)	124
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC/Somalia Trust Fund for Information Coverage in the Eldoret Peace Process (Phase 2 & 3)	2002-2003	-	149	-	-	149	65	-	-	65	-	84	133	(49)	236
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EEC/Somalia Trust Fund for enhancing Good Governance through Support to SACB Secretariat	2002-2003	-	195	-	-	195	47	-	-	47	-	148	196	(48)	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL Fund Manager: UNDP Arab States	2002-2003	37,825	364,549	1,265	14,723	380,537	339,477	22,163	7,593	369,233	(713)	48,420	87,970	(39,782)	9,584
	2000-2001	37,191	232,264	4,426	17,866	254,556	225,153	9,910	17,753	252,816	(1,106)	37,825	506,440	(470,729)	4,363
Fund Manager: UNDP Geneva															
UNDP Trust Fund for Advocacy	2002-2003	260	758	9	-	767	579	18	-	597	-	430	497	(67)	-
	2000-2001	60	273	11	-	284	80	4	-	84	-	260	-	-	-
TOTAL Fund Manager: UNDP Geneva	2002-2003	260	758	9	-	767	579	18	-	597	-	430	497	(67)	-
	2000-2001	60	273	11	-	284	80	4	-	84	-	260	-	-	-

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Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

			Income				Expenditure								
			Trust Funds				Trust Funds								
Name of Trust Fund	Year	Fund balances as at 1 January a/	Contributions	Other	Sub-trust funds	Total	Project Costs	Other	Sub-trust funds b/	Total	Refunds to donors and transfers to/ from other funds-net	Fund balance as at 31 December a/	Unspent project budget allocations c/	Unspent project budget allocations in excess of Fund balances c/	Contributions receivables c/
Fund Manager: Office of Evaluation															
UNDP Trust Fund for Capacity Development Assessment	2002-2003	3,896	-	17	39	56	-	-	2,528	2,528	(954)	470	-	-	-
	2000-2001	8,073	-	-	443	443	-	-	4,620	4,620	-	3,896	3,567	-	-
Germany Trust Fund for the Methodological Refinement to the SRF/ROAR Concepts	2002-2003	305	-	5	-	5	72	115	-	187	(18)	105	-	-	-
	2000-2001	-	305	13	-	318	-	13	-	13	-	305	-	-	-
Denmark Trust Fund for the Development Effectiveness Report 2002	2002-2003	-	442	-	-	442	352	11	-	363	-	79	77	-	-
	2000-2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL Fund Manager: Office of Evaluation	2002-2003	4,201	442	22	39	503	424	126	2,528	3,078	(972)	654	77	-	-
	2000-2001	8,073	305	13	443	761	-	13	4,620	4,633	-	4,201	3,567	-	-
GRAND TOTAL	2002-2003	416,977	1,208,727	13,893	255,093	1,477,713	951,540	71,992	237,452	1,260,984	(30,857)	602,849	1,224,518	(790,911)	118,338
	2000-2001	391,583	833,131	40,742	59,559	933,432	771,533	75,926	60,653	908,112	74	416,977	1,160,671	(912,856)	56,453
					d/	statement 1.2			d/	statement 1.2		statement 1.2			

a/ includes Regular resources, Cost-sharing, Management Service Agreements, Reimbursable support services where applicable
b/ includes UNDP support costs
c/ Off-balance sheet item for information purposes only
d/ schedule 5.1

The accompanying notes are an integral part of the financial statements

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Schedule 5.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income, Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

		Income			Expenditure						a/ Unspent project budget allocations in excess of Fund balances	
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations		a/ Contributions receivable
Fund Manager: BDP												
1. **Trust Fund to Combat Desertification and Drought (UNSO)**												
Donor: Norway												
Norway Programme Support to Affected Countries in the context of the Urgent Action for Africa under CCD	1,341	-	35	35	504	-	504	-	872	2,969	(2,097)	-
Donor: Denmark												
Programme of Support to the Implementation under the Convention to Combat Desertification in Southern Africa	908	-	25	25	277	-	277	-	656	1 212	(556)	-
Donor: Belgium												
Support to Facilitate the Elaboration and the Implementation of National Action Programmes to Combat Desertification in affected African Country Parties	-	226	3	229	1	-	1	-	228	-	-	-
Donor: Sweden												
National Seed Procurement and Tree Improvement Project, Ethiopia	86	-	3	3	-	-	-	-	89	20	-	-
Sub-Total	2,335	226	66	292	782	-	782	-	1,845	4,201	(2,653)	-
				Schedule 5			Schedule 5		Schedule 5.2			

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Schedule 5.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income, Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income: Contributions	Income: Other	Income: Total	Expenditure: Project costs	Expenditure: Other costs	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
2. **Trust Fund for the Global Environmental Facility (GEF)**												
Donor: Australia												
South Pacific Biodiversity Conservation Programme	(271)	-	2	2	(826)	-	(826)	-	557	-	-	-
Donor: Charles Stewart Mott Foundation												
Strengthening and Promoting Environmental Funds	363	-	10	10	-	-	-	-	373	-	-	-
Donor: The Summit Foundation												
Strengthening and Promoting Environmental Funds	63	-	2	2	-	-	-	-	65	-	-	-
Donor: Denmark												
Municipal and Industrial Waste Project in Tanzania	(55)	-	-	-	-	-	-	-	(55)	-	-	-
Donor: McArthur Foundation												
Small Grants Programme	318	-	-	-	-	-	-	-	318	-	-	-
Donor: European Commission												
National Communication Support Programme	315	-	10	10	-	-	-	-	325	-	-	-
Donor: European Commission												
Small Grants Programme for Operation to Control Tropical Forest	2,246	-	57	57	937	-	937	-	1,366	12,153	(10,787)	-
Sub-Total	2,979	-	81	81	111	-	111	-	2,949	12,153	(10,787)	-
				Schedule 5			**Schedule 5**		**Schedule 5.2**			

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Schedule of Income,Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
3. **Multilateral Fund for the Implementation of the Montreal Protocol**												
Donor: Denmark and U.S. Environmental Protection Agency												
Establishment of a CFC Recycling Centre at Zheijang Dongyang Chemical Factory	110	-	3	3	14	-	14	-	99	289	(190)	-
Donor: USA												
Global/Inter-regional Demonstration Project in Recovery Recycling of ODS in Mobile Air-conditioning	132	-	3	3	70	-	70	-	65	-	-	-
Donor: SIDA, Sweden												
Technology Transfer/Demonstration and Contribution to Sectoral Funding Strategy for Phasing out ODS Consumption in the Solvent Sector in China	-	-	-	-	-	-	-	-	-	758	-	-
Donor: Germany												
Elimination of CFCs 11 and 12 in the Manufacture of the Domestic and Commercial Refrigeration Equipment, etc. at ASHBOW Refrigeration Industries, Inc	115	-	3	3	3	-	3	-	115	72	-	-
Donor												
Solvent Sector Plan for ODS Phaseout in China	-	-	-	-	-	-	-	-	-	-	-	-

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Schedule 5.1: State of Sub-Trust Funds Established by UNDP
Schedule of Income,Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

		Income			Expenditure							
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor												
Project Preparation Assistance for the Elimination of ODs (CFC-11) and TCA) used in the Production Lines of Liquid Crystal and TV Picture Tube Enterprises in Guangdong Province, China	45	-	2	2	2	-	2	-	45	48	(3)	-
Trust Fund between the Government of the Kingdom of Belgium and the UNDP for the Phaseout of CFC 11 By Conversion to HCFC-141b Technology in the Manufacture of Rigid Polyurethane Foam at Quimica Ardina in Bolivia	108		-					-	108	-	-	-
Donor: Japan												
Phasing out of CFC-11 in the Manufacture of flexible Slabstock Foam at Eastern Wrought Iron Limited by Conversion to Methylene Chloride	29	-	4	4	(5)	-	(5)	-	38	123	(85)	-
Donor: **Phasing out of CFC** 11 in the Manufacture of flexible Slabstock Foam at Martchem Industries Limited by Conversion to Methylene Chloride	21	-	7	7	12	-	12	-	16	-	-	-
Donor: **Phasing out of CFC** 11 in the Manufacture of Flexible Slabstock Foam at Mac-Vico (Nigeria) Limited by Conversion to Methylene Chloride	119	-	5	5	111	-	111	-	12	95	(83)	-

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Schedule 5.1: State of Sub-Trust Funds Established by UNDP

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: Conversion from CFC 11 to Water-blown Technology in the Manufacture of Flexible Molded Polyurethane Foam at Flexo Foam P Ltd	-	193	1	194	199	-	199	-	(5)	287	(292)	-
Donor: Conversion from CFC 11 to Water-blown Technology in the Manufacture of Flexible Molded Polyurethane Foam to Oto Industries P Ltd	-	144	1	145	150	-	150	-	(5)	144	(149)	-
Donor: **Conversion from CFC** 11 to Water-blown Technology in the Manufacture of Flexible Molded Polyfurethane Foam at Sutlej Coach Products P Ltd	-	196		196	202	-	202	-	(6)	194	(200)	-
Donor: **Conversion from CFC** 11 to Water-blown Technology in the Manufacture of Flexible Molded Polyurethane Foam at Malvika Polymers	-	206		206	209	-	209	-	(3)	207	(210)	-
Sub-Total	679	739	29	768	970	-	970	-	477	2 214	(1,214)	-
				Schedule 5			Schedule 5		Schedule 5.2			

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Schedule 5.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income,Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
4. **Capacity "21" Trust Fund**												
Donor: Netherlands												
Support to Country Capacity for National Forest Action Programme	(135)	-	(6)	(6)	(439)	-	(439)	-	298	1,357	(1,059)	-
Donor: European Economic Community												
Integrated Pollution Control in Aleppo (Syria) Training and Consultancy Package	377	(352)	7	(345)	1	-	1	-	31	8	-	-
Sub-Total	242	(352)	1	(351)	(438)	-	(438)	-	329	1,365	(1,059)	-
				Schedule 5			**Schedule 5**		**Schedule 5.2**			
5. **UNDP Energy Account**												
Donor: Poland												
Inter-energy Efficient Training Programme	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total	-	-	-	-	-	-	-	-	-	-	-	-
				Schedule 5			**Schedule 5**		**Schedule 5.2**			
6. **Enhancement of Private Sector Role in Development**												
Donor: Non												
Governmental Organization - Development of a Standard Deep-well Handpump for Use in Developing Countries	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total	-	-	-	-	-	-	-	-	-	-	-	-

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Schedule 5.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income,Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

		Income			Expenditure							
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
7. **UNDP Trust Fund for Public-Private Partnerships for the Urban Environment**												
Donor: **United Kingdom**												
Public-Private Partnership for Urban Environment	753	2,544	11	2,555	2,478	73	2,551	-	757	1,144	(387)	-
Sub-Total	753	2,544	11	2,555	2,478	73	2,551	-	757	1,144	(387)	-
8. **Trust Fund for the Follow-up Activities to the World Summit on Social Development (WSSD), Phase II**												
Donor: **Belgium**												
Trust Fund for Follow-up Activities to the World Summit on Social Development (WSSD II)	1,043	-	(27)	(27)	-	-	-	-	1,016	-	-	-
Sub-Total	1,043	-	(27)	(27)	-	-	-	-	1,016	-	-	-
9. **UNDP Thematic Trust Funds on HIV/AIDS**												
Donor: Various												
Advocacy for strong leadership at all levels, coalition-building and national policy dialogue for an effective response to HIV/AIDS	-	-	-	-	437	22	459	459	-	335	-	-

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Schedule 5.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income, Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: Various												
Capacity development, planning, management, implementation and decentralization of multi-sectoral and gender-sensitive national HIV/AIDS programmes	-	-	11	11	4,146	207	4,353	4,342	-	548	-	-
Donor: Various												
Integrating HIV/AIDS into mainstream development planning, poverty reduction strategies, and budget allocation processes	-	-	-	-	260	13	273	271	(2)	-	-	-
Donor: Various												
Promotion of human rights as a normative and ethical framework for the response to HIV/AIDS, including legal reforms	-	-	-	-	495	25	520	521	1	-	-	-
Donor: Various												
Use of multi-media technology for large-scale information and awareness raising interventions	-	-	-	-	249	13	262	261	(1)	15	(36)	-
Donor: Various												
Country Office Initiatives	488	720	10	730	1,296	64	1,360	-	(142)	153	(296)	-
Sub-Total	488	720	21	741	6,883	344	7,227	5,754	(144)	1,071	(332)	-

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Schedule 5.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income: Contributions	Income: Other	Income: Total	Expenditure: Project costs	Expenditure: Other costs	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
10. Integrated Framework Trust Fund (IFTF) for Trade-related Technical Assistance to Least Development Countries - WINDOW I												
Donor: Belgium												
Belgium STF for the Integrated Framework for Trade-related Technical Assistance to Least Developed Countries (IFTF_	-	-	-	-	-	-	-	693	693	-	-	-
Sub-Total	-	-	-	-	-	-	-	693	693	-	-	-
11. UNDP Thematic Trust Fund for Democratic Governance												
Donor: Various												
Legislatures	-	313	4	317	3,723	186	3,909	3,591	(1)	2,054	(2,055)	-
Donor: Various												
Electoral Systems and Processes	-	-	1	1	2,149	108	2,257	2,256	-	569	-	-
Donor: Various												
Access to Justice and Human Rights	-	52	44	96	10,667	547	11,214	11,118	-	6,675	-	-
Donor: Various												
Access to Information	-	-	1	1	2,641	132	2,773	2,770	(2)	745	(747)	-
Donor: Various												
Decentralization and Local Governance	-	6	8	14	6,893	345	7,238	7,223	(1)	2,520	(2,521)	-
Donor: Various												
Public Administration and Civil Service Reform	-	-	6	6	3,379	168	3,547	3,541	-	1,114	-	-

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Schedule 9.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income,Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

		Income			Expenditure							
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Various												
Country Office Initiatives	-	4,007	4	4,011	84	4	88	-	3,923	2,068	-	-
Sub-Total	-	4,388	58	4,446	29,535	1,491	31,026	30,499	3,919	13,745	(5,323)	-
12. **UNDP Thematic Trust Fund on Information and Communication Technology (ICT)**												
Donor: Various												
National and Regional ICT for Development Strategies	-	-	2	2	673	34	707	705	-	488	-	-
Donor: Various												
Strategy Implementation and Capacity Development	-	138	1	139	524	26	550	411	-	800	-	-
Donor: Various												
ICT for Democratic Governance	-	-	-	-	26	1	27	28	1	244	(243)	-
Donor: Various												
Digital Grants Initiative	-	-	-	-	90	4	94	94	-	215	-	-
Donor: Various												
National Awareness, Promotion and Stakeholder Campaigns	72	-	1	1	187	5	192	119	-	9	-	-
Donor: Various												
Country Office Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total	72	138	4	142	1,500	70	1,570	1,357	1	1,756	(243)	-

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Schedule 5.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income,Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

		Income			Expenditure							
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
13. **UNDP Thematic Trust Fund on Energy for Sustainable Development**												
Donor: Various												
Strengthening National Policy Frameworks to Support Eneergy for Poverty Reduction and Sustainable Development	-	-	1	1	901	45	946	945	-	699	-	-
Donor: Various												
Promoting Rural Energy Services to Support Growth and Equity	-	-	1	1	438	22	460	459	-	789	-	-
Donor: Various												
Promoting Clean Energy Technologies for Sustainable Development	-	-	-	-	204	10	214	214	-	794	-	-
Donor: Various												
Increasing Access to Investment Financing for Sustainable Energy	-	-	-	-	192	10	202	202	-	98	-	-
Donor: Various												
Country Office Initiatives	-	-	-	-	79	4	83	83	-	942	-	-
Sub-Total	-	-	2	2	1,814	91	1,905	1,903	-	3,290	-	-

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Schedule 9.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income, Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
14. UNDP Thematic Trust Fund on Poverty Reduction for Sustainable Development												
Donor: Various												
Benchmarking and Monitoring Poverty	-	-	19	19	4,763	238	5,001	4,981	(1)	3,731	(3,732)	-
Donor: Various												
Participatory Processes	-	-	-	-	765	25	790	788	(2)	321	(323)	-
Donor: Various												
Pro-poor Policy Reforms	-	-	4	4	1,894	95	1,989	1,985	-	1,428	-	-
Donor: Various												
Piloting and Innovation	-	-	2	2	564	29	593	592	1	436	(435)	-
Donor: Various												
Country Office Initiatives	-	235	-	235	-	-	-	-	235	-	-	-
Sub-Total	-	235	25	260	7,986	387	8,373	8,346	233	5,916	(4,490)	-
15. UNDP Thematic Trust Fund for Gender												
Donor: Various												
En-gendering Policy	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Various												
En-gendering Legal Frameworks	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Various												
En-gendering Institutions	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Various												
En-gendering Indicators and Methodologies	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Various												
Country Office Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total	-	-	-	-	-	-	-	-	-	-	-	-

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Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
16. **UNDP Thematic Trust Fund on Environment**												
Donor: Various												
Integrating Environment in National Development Frameworks	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Various												
Strengthening Local Environment Goverance	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Various												
Addressing Global and Regional Environmental Challenges	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Various												
Country Office Initiatives	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total	-	-	-	-	-	-	-	-	-	-	-	-
Fund Manager: UNDP Africa												
17. **UNDP Trust Fund for Angola**												
Donor: Various												
Support to the Reintegration of Demobilized Soldiers	876	-	(7)	(7)	-	-	-	-	869	95	-	-
Donor: Various												
Vocational Training and Micro-Enterprise Promotion for Demobilized Soldiers	4,170	-	(74)	(74)	2,130	64	2,194	-	1,902	636	-	-
Donor: Various												
Support to the Development of a National Mine Clearance and Awareness Capacity	(332)	-	-	-	-	-	-	-	(332)	-	-	-

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		Income			Expenditure							
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Non-Governmental Organization												
AMOCO agreement in Support of Ambritz Fisheries Project:	247	-	4	4	205	6	211	-	40	173	(133)	-
Donor: United Nations												
Support to the Development of a National Mine Clearance Capacity	161	-	5	5	-	-	-	-	166	284	(118)	-
Donor: EEC												
Trust Fund for Support to the Reintegration of Demobilized Soldiers in Angola	367	-	10	10	-	-	-	-	377	51	-	-
Sub-Total	5,489	-	(62)	(62)	2,335	70	2,405		3,022	1,229	(251)	-
18. UNDP Trust Fund for Rwanda												
Donor: Japan												
Civic Education and Communication Programme	18	-	-	-	-	-	-	-	18	-	-	-
Donor: The Netherlands												
Special Window Resettlement	(1,003)	-	3	3	(792)	-	(792)	202	(6)	4,231	(4,237)	-
Donor: The Netherlands												
Support to the Screening Commissions and to the Prisons	559	130	19	149	546	4	550	-	158	624	(466)	-
Donor: The Netherlands												
Rwanda Communal Police Force, Phase III	(122)	-	-	-	270	-	270	-	(392)	43	(435)	-
Donor: The Netherlands												
Special Window for Women	(15)	-	-	-	(18)	-	(18)	-	3	21	(18)	-

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: Switzerland												
Support to the Judiciary Sector	162	-	5	5	(3)	-	(3)	-	170	168	-	-
Donor: Switzerland/United Kingdom/Sweden/Austria/Norway												
The Rwanda Demobilization and Reintegration programme	912	-	24	24	149	-	149	-	787	54	-	-
Donor: Canada												
Support to the Social Integration of Young Unaccompanied and Unemployed Urban Youth	65	-	1	1	132	-	132	-	(66)	180	(246)	-
Donor: Finland												
Support for the Rehabilitation of the Justice System	9	-	-	-	-	-	-	-	9	10	(1)	-
Donor: Sweden												
Capacity Building for Arrest Procedures, Detentions and Transfers of Detainees with Communal Police of Rwanda	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Norway												
Training Center for Drivers of Heavy Duty Cars	(102)	-	-	-	347	-	347	-	(449)	-	-	-
Donor: Italy												
Support to Health Sector at UMUTARA Prefecture	330	-	10	10	62	-	62	-	278	91	-	-
Donor: Ireland												
Housing for Widows and Women	(301)	-	-	-	231	-	231	519	(13)	-	-	-

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income: Contributions	Income: Other	Income: Total	Expenditure: Project costs	Expenditure: Other costs	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Ireland												
Rwanda Reintegration Umbrella Project	743	-	15	15	875	-	875	-	(117)	692	(809)	-
Donor: Ireland												
Communal Policies Phase III	(67)	-	-	-	43	-	43	-	(110)	-	-	-
Donor: NGO ACDI/VOCA)/USA												
Food Monetization	677	-	16	16	160	-	160	-	533	1,924	(1,391)	-
Sub-Total	1,865	130	93	223	2,002	4	2,006	721	833	8,036	(7,603)	-
				Schedule 5			Schedule 5		Schedule 5.2			
13 UNDP/Norway Trust Fund for Assistance to the Electoral Process in Mozambique												
Donor: Sweden												
Trust Fund for assistance to Local Elections in Mozambique	-	-	-	-	-	-	-	579	579	-	-	-
Donor: Switzerland												
Trust Fund for assistance to Local Elections in Mozambique	57	-	2	2	-	-	-	-	59	-	-	-
Donor: European Union												
Trust Fund for assistance to Local Elections in Mozambique	457	-	8	8	-	-	-	-	465	-	-	-
Sub-Total	515	-	10	10	-	-	-	579	1,238	-	-	-

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(Thousands of United States dollars)

		Income			Expenditure							
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
20. UNDP Trust Fund for the Mozambique Mine Clearance Programme												
Donor: Denmark												
Mine Clearance and Bush Clearance in Preparation for Transmission Lines in Gaza and Inhambane	(352)	-	-	-	-	-	-	352	-	1,969	-	-
Donor: Sweden												
Trust Fund for Accelerated Demining Programme in Mozambique	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Sweden												
Trust Fund on Technical Assistance to the National Mine Clearance Commission	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Denmark												
Trust Fund for the Project "Consolidation of the Accelerated Demining Programme in Mozambique"	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total	(352)	-	-	-	-	-	-	352	-	1,969	-	-

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(Thousands of United States dollars)

		Income			Expenditure						a/	
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
21. UNDP Trust Fund to Support the Peace Process in North Mali												
Donor: Belgium												
Trust Fund in Support of the Peace Process in North Mali	354	-	(6)	(6)	-	-	-	-	348	-	-	-
Sub-Total	354	-	(6)	(6)	-	-	-	-	348	-	-	-
22. UNDP Trust Fund for the UN Educational and Training Programme for Southern Africa (UNETPSA)												
Donor: Italy												
Programme for Human Resources Development	1,092	-	32	32	-	-	-	-	1,124	-	-	-
Sub-Total	1,092	-	32	32	-	-	-	-	1,124	-	-	-
23. UNDP Trust Fund to Combat Poverty and Hunger in Africa												
Donor: Italy												
Ethiopia-Italy Programme of Rehabilitation and Development (EIPRD)	1,322	-	23	23	-	-	-	-	1,345	-	-	-
Sub-Total	1,322	-	23	23	-	-	-	-	1,345	-	-	-

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income: Contributions	Income: Other	Income: Total	Expenditure: Project costs	Expenditure: Other costs	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
24. UNDP Trust Fund to Support Governance in Africa												
Donor: Canada												
Trust Fund for Security and Development in West Africa	(658)	-	-	-	(652)	(6)	(658)	-	-	-	-	-
Sub-Total	(658)	-	-	-	(652)	(6)	(658)	-	-	-	-	-
25. UNDP Trust Fund for Guinea-Bissau												
Donor: EEC												
Trust Fund for Support to Parliamentary and Presidential Elections in Guinea-Bissau	765	-	-	-	2,532	19	2,551	-	(1,786)	-	-	-
Sub-Total	765	-	-	-	2,532	19	2,551	-	(1,786)	-	-	-
26. UNDP Trust Fund for Specific Projects and Programmes for OHADA												
Donor: Belgium												
Sub-trust Fund in Support of OHADA Programme	333	-	-	-	51	-	51	-	282	265	-	-
Donor: Canada												
Sub-trust Fund in Support of OHADA Programme	-	-	-	-	-	-	-	-	-	-	-	-
Donor: France												
Support of the Activities of Ecole Regional Superieure de la Magistrature (ERSUMA)	-	124	-	124	137	2	139	-	(15)	153	(168)	-
Sub-Total	333	124	-	124	188	2	190	-	267	418	(168)	-

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
27. UNDP Trust Fund for Support to UN Country Team's Humanitarian Assistance and Recovery Programme (HARP) in Zimbabwe												
Donor: United Kingdom												
Support to UN Country Team's Humanitarian Assistance and Recovery Programme (HARP) in Zimbabwe	-	7,132	156	7,288	3,477	105	3,582	-	3,706	5,081	(1,375)	-
Sub-Total	-	7,132	156	7,288	3,477	105	3,582	-	3,706	5,081	(1,375)	-
28. UNDP Trust Fund for Community Assistanc and Sustainable Reinstallation in Burundi												
Donor: Switzerland												
Support to the Community Assistance Umbrella Programme (CAUP) in Burundi	-	670	-	670	-	-	-	-	670	-	-	-
Sub-Total	-	670	-	670	-	-	-	-	670	-	-	-

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Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income: Contributions	Income: Other	Income: Total	Expenditure: Project costs	Expenditure: Other costs	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Fund Manager: UNDP Asia/Pacific												
29. **UNDP Trust Fund for Humanitarian and Rehabilitation Assistance for Cambodia**												
Donor: Sweden												
UNDP/Sweden for the Rehabilitation of Infra-structure in Cambodia	-	-	-	-	-	-	-	-	-	-	-	-
Donor: The Netherlands												
UNDP/Netherlands Trust Fund for Cambodia	-	-	-	-	-	-	-	-	-	-	-	-
Donor: United States of America												
UNDP/USA Trust Fund for Cambodia	117	-	1	1	-	(2)	(2)	(118)	2	-	-	-
Sub-Total	117	-	1	1	-	(2)	(2)	(118)	2	-	-	-
30. **UNDP Trust Fund for Capacity Building in De-mining Operations for Cambodia**												
Donor: Japan												
"Phnom Penh International Workshop on Demining and Victim Assistance"	1,026	-	30	30	-	-	-	-	1,056	-	-	-
Donor: Belgium												
Sub-trust Fund for Support to Capacity Building in Demining Operations in Cambodia	458	-	8	8	-	-	-	(8)	458	-	-	-
Sub-Total	1,484	-	38	38	-	-	-	(8)	1,514	-	-	-

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		Income			Expenditure							
Name of Sub-Trust Fund	**Fund balances as at 1 January 2002**	**Contributions**	**Other**	**Total**	**Project costs**	**Other costs**	**Total**	**Refunds to donors and transfers to/ from other funds-net**	**Fund balances as at 31 December 2003**	**a/ Unspent project budget allocations**	**a/ Unspent project budget allocations in excess of Fund balances**	**a/ Contributions receivable**
31. **UNDP Trust Fund for Support to Local and National Elections in Cambodia**												
Donor: Sweden												
Support for Local Elections in Cambodia	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total	-	-	-	-	-	-	-	-	-	-	-	-
32. **UNDP/LAO PDR Trust Fund for Clearance of Unexploded Ordnance (UXO)**												
Donor: Norway												
Strengthening of Environmental Legislation	127	-	3	3	39	1	40	-	90	-	-	-
Donor: Denmark												
Clearance of Unexploded Ordnance Strengthening of Environmental Legislation	488	3,299	84	3,383	758	23	781	(133)	2,957	-	-	-
Sub-Total	615	3,299	87	3,386	797	24	821	(133)	3,047	-	-	-
33. **UNDP/East Timor Special Fund for Former Indonesian Government Employees**												
Donor: Australia												
Special Fund for Former Indonesian Government Employees	-	1,131	7	1,138	5,955	179	6,134	-	(4,996)	414	(5,410)	1,000
Sub-Total	-	1,131	7	1,138	5,955	179	6,134	-	(4,996)	414	(5,410)	1,000

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		Income			Expenditure							
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Fund Manager: UNDP Europe and CIS												
34. **UNDP Trust Fund for Mine Clearance in Bosnia and Herzegovina**												
Donor: UNHCR												
Demining to facilitate the return of refugees	52	-	-	-	7	-	7	(45)	-	-	-	-
Donor: Department of Peacekeeping Operations (DPKO), UN												
Support to the Mine Action Programme of Bosnia and Herzegovina	(5)	5	-	5	-	-	-	-	-	834	-	-
Donor: Canada												
Support to the Bosnia and Herzegovina Mine Action Center (BHMAC) and the Entity Mine Action Centres	(345)	466	-	466	120	1	121	-	-	72	-	-
Donor: Sweden												
Support to the Mine Clearance Programme Bosnia in Herzegovina	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Netherlands												
Support to the Bosnia De-mining Programme (UN Consolidated Inter-Agency Appel for former Yugoslavia)	36	-	-	-	36	-	36	-	-	-	-	-
Donor: Slovenia												
International Trust Fund for Demining and Mine Victim's Assistance in Bosnia and Herzegovina	50	-	-	-	50	-	50	-	-	1,000	-	-

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		Income			Expenditure							
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Germany												
Trust Fund for Mine Clearance in Bosnia and Herzegovina	2	-	-	-	2	-	2		-	2	-	-
Donor: Italy												
Trust Fund for Mine Clearance in Bosnia and Herzegovina	(299)	287		287	(12)	-	(12)			141	-	-
Donor: UNA/USA												
Adopt-a-Minefield Trust Fund in Bosnia and Herzegovin	(95)	91	-	91	16	-	16	-	-	146	-	-
Sub-Total	(584)	849	-	849	219	1	220	(45)	-	2,415	-	-
Fund Manager: BOM												
35. UNDP 2001 Trust Fund												
Donor: Norway												
Support of UNDP 2001 Trust Fund	219	-	7	7	2	-	2	-	224	-	-	-
Sub-Total	219	-	7	7	2	-	2	-	224	-	-	-
Fund Manager: BCPR (formerly ERD)												
36. UNDP Trust Fund for Sustainable Social Development, Peace and Support to Countries in Special Situations												
Donor: Italy												
Support of Sustainable Social Development, Peace and Support to Mozambique												

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		Income			Expenditure						a/ Unspent project budget allocations in excess of Fund balances	
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations		a/ Contributions receivable
Donor: Italy												
PROGRESS Bosnia and Herzegovina Programme	38	-	1	1	-	-	-	(38)	1	-	-	-
Donor: Italy												
Programme for the Promotion of Human Development at the Local Level in Central America	308	-	5	5	-	-	-	(314)	(1)	-	-	-
Sub-Total	346	-	6	6	-	-	-	(352)	-	-	-	-
37 **UNDP/UN-OCHA Trust Fund for Technical Assistance Activities**												
Donor: United Kingdom												
Trust Fund for Disaster Relief Reduction and Recovery - CEPREDENAC	494	-	2	2	582	-	582	86	-	-	-	-
Sub-Total	494	-	2	2	582	-	582	86	-	-	-	-
38 **UNDP Trust Fund for Support to Prevention and Reduction of the Proliferation of Small Arms**												
Donor: Belgium												
Support of the Programme for Addressing Disarmament, Demobilization and Durable Solutions and Small Arms Proliferation in the Great Lakes	-	302	4	306	-	-	-	(306)	-	-	-	-
Sub-Total	-	302	4	306	-	-	-	(306)	-	-	-	-

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Name of Sub-Trust Fund	Fund balances as at 1 January 2003	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
39. **UNDP Trust Fund for Crisis, Post-conflict and Recovery Situations**												
Donor: Various												
National capacity in Major phases of the natural disaster management cycle, including prevention, early warning, mitigation, recovery and reconstruction	-	-	-	-	-	-	-	-	-	-	-	-
Donor: United Kingdom												
Mine Action Senior Managers' Course	-	-	-	-	105	-	105	105	-	-	-	-
Donor: Various												
UN Afghan Interim Authority Fund	1,250	67,383	384	67,767	62,787	2,345	65,132	(3,885)	-	-	-	-
Sub-Total	1,250	67,383	384	67,767	62,892	2,345	65,237	(3,780)	-	-	-	-
40. **UNDP Thematic Trust Fund for Crisis Prevention and Recovery**												
Donor: Various												
CPR - Conflict Prevention and Peace-Building Strategies	-	5,419	13	5,432	3,946	188	4,134	1,842	3,140	3,009	-	-
Donor: Various												
CPR - Transition Recovery	-	32,007	1	32,008	5,948	474	6,422	8,386	33,972	4,149	-	-
Donor: Various												
CPR - Justice and Security Sector Reform	-	56	1	57	686	12	698	1,985	1,344	852	-	-

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BIENNIUM 2002 - 2003

Schedule 5.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income,Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

		Income			Expenditure							
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Various												
CPR - Small Arms Reduction, Disarmament & Demobilization of Ex-combatants	-	10,169	99	10,268	5,435	255	5,690	8,512	13,090	3,691	-	-
Donor: Various												
CPR - Mine Action	-	21,624	-	21,624	11,233	364	11,597	3,428	13,455	2,844	-	-
Donor: Various												
CPR - Natural Disaster Reduction	-	627	356	983	4,232	400	4,632	5,844	2,155	2,029	-	-
Donor: Various												
CPR - Practice Development and Knowledge Network	-	-	32	32	2,711	28	2,739	5,782	3,075	689	-	-
Donor: Various												
CPR - Special Initiatives	-	82	54	136	6,361	238	6,599	6,903	440	5,770	(5,330)	909
Donor: Various												
CPR - [illegible]untry Office Initiative	-	55,495	-	55,495	19,773	989	20,762	1,441	36,174	29,465	-	-
Sub-Total	-	125,479	556	126,035	60,325	2,948	63,273	44,123	106,885	52,498	(5,330)	909
Fund Manager: BRSP												
41 **UNDP Millenium Trust Fund**												
Donor: Netherlands												
Sub-trust Fund for Millenium Development Goals (MDG)	-	3,763	21	3,784	830	31	861	-	2,923	-	-	-
Donor: Bill & Melinda Gates Foundation												
Sub-trust Fund for Support to the Millenium Trust Fund	-	1,550	-	1,550	527	37	584	-	986	-	-	1,258
Sub-Total	-	5,313	21	5,334	1,357	68	1,425	-	3,909	-	-	1,258

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 9.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income, Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Fund Manager: UNDP Arab States												
42 **UNDP Trust Fund for Somalia**												
Donor: Sweden												
Trust Fund in Support to UN Appeal for Somalia	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total	-	-	-	-	-	-	-	-	-	-	-	-
43 **UNDP Fund for the Programme of Assistance to the Palestinian People**												
Donor: Sweden												
Development of Youth and Women Centres in Poor Areas of the Gaza Strip	-	-	-	-	3	-	3	3	-	-	-	-
Donor: Sweden												
Support to the Employment Generation Programme in Gaza	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Sweden												
Rehabilitation of Women and Youth Centres in Hebron Districts	-	-	-	-	-	-	-	-	-	3	-	-
Donor: Norway												
Employment Generation in the Fields of Municipal, Youth and Public Infrastructure in the Gaza Strip	19	-	-	-	-	-	-	-	19	-	-	-
Donor: Norway												
Employment Generation in the Fields of Municipal, Youth and Health Infrastructure in the Gaza Strip	18	-	-	-	-	-	-	-	18	-	-	-

BIENNIUM 2002 - 2003

Schedule 5.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income,Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: Spain												
Trust Fund for Brucellosis Control Programme in the Occupied Territories	546	-	16	16	87	-	87	-	475	281	-	-
Donor: WHO												
Palestinian Brucellosis Control Programme (Veterinary Component)	143		5	5	-	-	-	-	148	112	-	-
Donor: Japan												
Endowment Fund	(222)	223	-	223	364	2	366	-	(365)	179	(544)	-
Donor: EEC												
Local Rural Development in Palestine	907	10,032	(116)	9,916	6,477	32	6,509	-	4,314	1,707	-	-
Palestinian Liberation Organization (PLO) for the Project "Participatory Natural Resources Managment Prgoramme"	530	-	15	15	78		78	-	467	24	-	-
Donor: Norway												
Sub-trust Fund for the Project "Urgent Support to the Health Sector"	78	-	2	2	13	-	13	-	67	4	-	-
Donor: Norway												
Sub-trust Fund for the Project "Emergency Job Creation in the Hebron District"	30	-	1	1	-	-	-	-	31	-	-	-
Donor: Islamic Development Bank												
Rehabilitation of Health, Education and Municipal Infrastructure in the West Bank and Gaza Strip	618	4,477	62	4,539	336	2	338	-	4,819	222	-	-

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 5.1: State of Sub-Trust Funds established by UNDP

Schedule of Income,Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: Norway												
Sub-trust Fund for the Project "Emergency Job Creation in the Gaza Strip"	591	-	17	17	-	-	-	-	608	-	-	-
Donor: Argentina												
Trust Fund for Brucellosis Control Programme in the Occupied Territories	10	-	-	-	217	1	218	-	(208)	-	-	-
Donor: CIDA												
Palestinian Water Resources Action Programme	95	-	3	3	-	-	-	-	98	-	-	-
Donor: CIDA												
UNDP/CIDA Trust Fund for Non-formal Education: Youth Centres	38	-	1	1	-	-	-	-	39	-	-	-
Donor: Denmark												
Integrated Water Resources Management and Planning	501	-	-	-	-	-	-	-	501	2	-	-
Donor: Sweden												
Rehabilitation of Small Scale Infrastructure using Labor Intensive Methods in Village Councils of the Gaza Strip	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Sweden												
Support to the Rehabilitation of Prime Zone in the Old City of Bethlehem	150	-	(15)	(15)	(21)	-	(21)	-	156	79	-	-

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 5.1: State of Sub-Trust Funds Established by UNDP

Schedule of Income, Expenditure and Fund balance for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: Sweden												
Rehabilitation of Youth Centres in the West Bank	-	-	-	-	-	-	-	-	-	-	-	-
Sub-Total	4,052	14,732	(9)	14,723	7,558	37	7,595	7	11,187	2,613	(544)	-
Fund Manager: Office of Evaluation												
44. **UNDP Trust Fund for Capacity Development Assessment**												
Donor: Denmark												
Developing Capacity for Sustainable Human Development	3,896	-	39	39	2,503	25	2,528	(957)	450	-	-	-
Sub-Total	3,896	-	39	39	2,503	25	2,528	(957)	450	-	-	-
Fund Manager: OA/OSS												
45. **UNDP Trust Fund for International Partnership**												
Donor: UNDP/UNF Sub												
trust Fund for International Partnerships	10,668	16,684	597	17,281	24,207	775	24,982	(1,801)	1,166	7,860	(6,694)	-
Donor: Australia												
Sub-trust Fund for the Project "Trafficking in Women and Children in the Mekong Sub-region	(198)	524	4	528	272	25	297	-	33	36	(3)	-
Donor: United Nations												
Framework Convention Climate Change	-	435	7	442	184	21	205	-	237	344	(607)	-
Sub-Total	10,470	17,643	608	18,251	24,663	821	25,484	(1,801)	1,436	8,240	(7,304)	-
Total Sub-Trust Funds	41,670	252,825	2,268	255,093	228,356	9,096	237,452	87,020	146,331	130,260	(54,472)	3,167
				Schedule 5			**Schedule 5**					

a/ off balance sheet item for information purposes only

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5.2: Selected Trust Funds Established by UNDP
Statement of accounts for the biennium ended 31 December 2003

(Thousands of United States dollars)

		Trust Fund to Combat Desertification and Drought (UNSO)		Trust Fund for the Global Environmental Facility (GEF)		Multilateral Fund for the Implementation of the Montreal Protocol	
		2002-2003	2000-2001	**2002-2003**	2000-2001	**2002-2003**	2000-2001
INCOME							
Voluntary contributions		(142)	1,435	376,355	222,750	61,300	60,267
Cost-sharing contributions		2,880	1,168	11,376	8,214	-	114
Sub-trust funds contributions		226	-	-	2,547	739	624
Management services agreements contributions		(3)	-	592	-	-	-
Sub Total		2,961	2,603	388,323	233,511	62,039	61,005
Interest income		(2)	441	178	4,622	1,838	5,790
Reimbursable support services		32	10	-	-	-	-
Other income		47	2	246	9	-	4
TOTAL INCOME		3,038	3,056	388,747	238,142	63,877	66,799
EXPENDITURE							
Programme							
Regular resources		1,788	1,461	245,409	191,344	49,403	80,197
Cost-sharing		2,492	2,778	7,173	8,067	132	-
Sub-trust funds	schedule 5.1	782	610	111	538	970	2,538
Management services agreements	schedule 5.3	8	110	-	184	-	-
Other		-	-	-	-	-	-
Sub Total		5,070	4,959	252,693	200,133	50,505	82,735
Programme support costs							
Regular resources		-	66	-	5,374	-	4,349
Cost-sharing		-	17	-	174	-	-
Sub-trust funds	schedule 5.1	-	7	-	-	-	28
Management services agreements		-	-	-	-	-	-
Sub Total		-	90	-	5,548	-	4,377
Biennial support budget - net							
Management and administrative costs		528	1,734	33,368	26,860	3,333	4,083
Technical support costs		1,306	1,524	-	-	-	-
UNDP support costs		-	-	1,367	1,100	903	1,283
Reimbursable support services costs		(13)	-	-	-	-	-
Biennial support operations - general		-	-	-	-	-	-
Sub Total		1,821	3,258	34,735	27,960	4,236	5,366
Other expenditure		241	39	563	160	39	555
TOTAL EXPENDITURE		7,132	8,346	287,991	233,801	54,780	93,033
EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE		(4,094)	(5,290)	100,756	4,341	9,097	(26,234)
Savings on prior biennium's obligations		13	68	30	119	34	12
Refunds to donors and transfers to/from Other Funds		(1,081)	(543)	(17,633)	(1,917)	-	(401)
Fund balances, 1 January		8,767	14,532	30,178	27,635	69,990	96,613
FUND BALANCES, 31 DECEMBER		3,605	8,767	113,331	30,178	79,121	69,990

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5.2: **Selected Trust Funds Established by UNDP**
Statement of accounts for the biennium ended 31 December 2003

(Thousands of United States dollars)

	Trust Fund to Combat Desertification and Drought (UNSO)		**Trust Fund for the Global Environmental Facility (GEF)**		**Multilateral Fund for the Implementation of the Montreal Protocol**	
	2003	2001	2003	2001	2003	2001
ASSETS						
Cash	-	1	-	2	-	1
Government letters of credit and Promissory notes	100	-	-	-	31,150	31,150
Investments schedule 8	45	47	119,623	70,272	49,158	49,136
Operating funds provided to Governments	424	2,323	13,694	15,504	716	4,505
Operating funds provided to Executing agents	331	358	4,664	12,308	-	-
Due from UNDP - Regular Resources	2,103	6,031	-	-	369	2,675
Other accounts receivable and deferred charges	698	281	112	8	(9)	(71)
Accrued interest	284	284	-	-	544	501
TOTAL ASSETS	3,985	9,325	138,093	98,094	81,928	87,897
LIABILITIES						
Operating Funds payable to Governments	402	363	1,724	1,279	234	66
Operating funds payable to Executing agents	-	55	11,914	19,016	-	18
Unliquidated Obligations	4	89	9,394	16,332	2,573	17,822
Accounts Payable	(26)	51	76	1,571	-	1
Due to UNDP - Regular Resources	-	-	1,654	29,718	-	-
TOTAL LIABILITIES	380	558	24,762	67,916	2,807	17,907
RESERVES AND FUND BALANCES						
Operational Reserve	-	-	-	-	-	-
Endowment fund	-	-	-	-	-	-
Unexpended resources						
Regular resources	(1,058)	3,186	91,412	14,014	78,656	71,345
Cost-sharing	2,771	3,235	18,394	13,844	(12)	132
Sub-trust funds	1,845	2,335	2,949	2,343	477	(1,487)
Management Service Agreements	-	11	576	(23)	-	-
Sub Total	3,558	8,767	113,331	30,178	79,121	69,990
Reimbursable Support Services	47	-	-	-	-	-
Total Unexpended Resources	3,605	8,767	113,331	30,178	79,121	69,990
TOTAL RESERVES AND FUND BALANCES, 31 DECEMBER	3,605	8,767	113,331	30,178	79,121	69,990
TOTAL LIABILITIES, RESERVES AND FUND BALANCES	3,985	9,325	138,093	98,094	81,928	87,897
UNSPENT PROJECT BUDGET ALLOCATIONS	17,635	19,109	634,688	362,934	142,595	90,134
Unspent Project Budget Allocations in Excess of Fund Balances	(14,077)	(10,353)	(521,933)	(332,733)	(63,474)	(20,144)
CONTRIBUTIONS RECEIVABLE	-	471	-	19,100	-	-

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5.2: Selected Trust Funds Established by UNDP
Statement of accounts for the biennium ended 31 December 2003

(Thousands of United States dollars)

		Capacity "21" Trust Fund		UNDP Energy Account		UNDP Fund for the Programme of Assistance to the Palestinian People	
		2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001
INCOME							
Voluntary contributions		-	953	-	-	44,655	44,573
Cost-sharing contributions		63	457	611	1,063	-	-
Sub-trust funds contributions		(352)	539	-	-	14,732	16,951
Management services agreements contributions		-	-	-	-	-	-
Sub Total		(289)	1,949	611	1,063	59,387	61,524
Interest income		1,083	3,679	6	461	781	3,249
Reimbursable support services		-	-	137	139	-	-
Other income		-	3	1	-	-	65
TOTAL INCOME		794	5,631	755	1,663	60,168	64,838
EXPENDITURE							
Programme							
Regular resources		13,493	13,739	1,167	884	62,244	40,787
Cost-sharing		156	410	154	-	-	-
Sub-trust funds	schedule 5.1	(438)	739	-	-	7,558	16,991
Management services agreements	schedule 5.3	-	-	-	-	-	-
Other		-	-	-	-	-	-
Sub Total		13,211	14,888	1,321	884	69,802	57,778
Programme support costs							
Regular resources		-	568	-	(44)	-	3,277
Cost-sharing		-	3	-	129	-	-
Sub-trust funds	schedule 5.1	-	9	-	-	-	678
Management services agreements		-	-	-	-	-	-
Sub Total		-	580	-	85	-	3,955
Biennial support budget - net							
Management and administrative costs		839	1,156	-	-	-	-
Technical support costs		-	-	282	629	-	-
UNDP support costs		213	236	-	-	348	288
Reimbursable support services costs		-	-	-	150	-	-
Biennial support operations - general		-	-	-	-	-	-
Sub Total		1,052	1,392	282	779	348	288
Other expenditure		237	14	3	-	2	25
TOTAL EXPENDITURE		14,500	16,874	1,606	1,748	70,152	62,046
EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE		(13,706)	(11,243)	(851)	(85)	(9,984)	2,792
Savings on prior biennium's obligations		14	20	1	5	-	-
Refunds to donors and transfers to/from Other Funds		-	(1,109)	(134)	-	9	(256)
Fund balances, 1 January		30,612	42,944	3,221	3,301	39,058	36,522
FUND BALANCES, 31 DECEMBER		16,920	30,612	2,237	3,221	29,083	39,058

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5.2: Selected Trust Funds Established by UNDP
Statement of accounts for the biennium ended 31 December 2003

(Thousands of United States dollars)

	Capacity "21" Trust Fund		UNDP Energy Account		UNDP Fund for the Programme of Assistance to the Palestinian People	
	2003	2001	2003	2001	2003	2001
ASSETS						
Cash	-	2	-	-	-	8
Investments schedule 6	11,398	32,176	-	-	12,640	18,737
Operating funds provided to Governments	708	1,279	128	21	-	-
Operating funds provided to Executing agents	15	79	24	24	-	-
Due from UNDP - Regular Resources	6,094	-	2,129	3,234	16,430	21,605
Other accounts receivable and deferred charges	(7)	6	2	-	5,009	5,018
Accrued interest	46	653	-	-	86	197
TOTAL ASSETS	18,254	34,195	2,283	3,279	34,165	45,565
LIABILITIES						
Operating Funds payable to Governments	624	378	-	1	-	-
Operating funds payable to Executing agents	-	7	41	41	-	13
Unliquidated Obligations	709	1,684	3	14	2,082	3,494
Accounts Payable	1	18	2	2	-	-
Due to UNDP - Regular Resources	-	1,496	-	-	-	-
TOTAL LIABILITIES	1,334	3,583	46	58	2,082	3,507
RESERVES AND FUND BALANCES						
Operational Reserve	-	-	-	-	-	-
Endowment fund	-	-	-	-	3,000	3,000
Unexpended resources						
Regular resources	16,576	30,264	(688)	751	17,896	35,006
Cost-sharing	15	106	2,352	2,034	-	-
Sub-trust funds	329	242	-	-	11,187	4,052
Management Service Agreements	-	-	-	-	-	-
Sub Total	16,920	30,612	1,664	2,785	29,083	39,058
Reimbursable Support Services	-	-	573	436	-	-
Total Unexpended Resources	16,920	30,612	2,237	3,221	29,083	39,058
TOTAL RESERVES AND FUND BALANCES, 31 DECEMBER	16,920	30,612	2,237	3,221	32,083	42,058
TOTAL LIABILITIES, RESERVES AND FUND BALANCES	18,254	34,195	2,283	3,279	34,165	45,565
UNSPENT PROJECT BUDGET ALLOCATIONS	12,028	15,339	1,784	3,281	61,892	72,843
Unspent Project Budget Allocations in Excess of Fund Balances	-	-	(120)	(496)	(32,809)	(33,785)
CONTRIBUTIONS RECEIVABLE	-	350	-	895	-	3,841
CONTRIBUTIONS RECEIVED: 1 JANUARY - 31 MARCH	-	-	-	-	19,128	8,800

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5.2: Selected Trust Funds Established by UNDP
Statement of accounts for the biennium ended 31 December 2003

(Thousands of United States dollars)

		UNDP Trust Fund for Rwanda		UNDP Trust Fund for the Iraq Programme		UNDP/SIDA Trust Fund for Assistance to UNDP Specific Activities	
		2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001
INCOME							
Voluntary contributions		3,141	7,839	271,910	185,908	69,799	60,881
Cost-sharing contributions		-	-	-	-	-	-
Sub-trust funds contributions		130	1,257	-	-	-	-
Management services agreements contributions		-	-	-	-	-	-
Sub Total		3,271	9,096	271,910	185,908	69,799	60,881
Interest income		(7)	1,540	307	866	(37)	37
Reimbursable support services		-	-	-	-	-	-
Other income		-	2	2	822	1,231	2
TOTAL INCOME		3,264	10,638	272,219	187,596	70,993	60,920
EXPENDITURE							
Programme							
Regular resources		9,103	20,609	272,945	183,153	60,446	49,045
Cost-sharing		-	-	-	-	-	-
Sub-trust funds	schedule 5.1	2,002	8,427	-	-	-	-
Management services agreements	schedule 5.3	-	-	-	-	-	-
Other		-	-	-	-	-	-
Sub Total		11,105	29,036	272,945	183,153	60,446	49,045
Programme support costs							
Regular resources		-	200	-	743	-	1,627
Cost-sharing		-	-	-	-	-	-
Sub-trust funds	schedule 5.1	-	54	-	-	-	-
Management services agreements		-	-	-	-	-	-
Sub Total		-	254	-	743	-	1,627
Biennial support budget - net							
Management and administrative costs		-	-	-	-	-	-
Technical support costs		-	-	-	-	-	-
UNDP support costs		98	272	10,578	5,560	2,040	1,340
Reimbursable support services costs		-	-	-	-	-	-
Biennial support operations - general		-	-	-	-	-	6
Sub Total		98	272	10,578	5,560	2,040	1,346
Other expenditure		20	395	568	12	86	18
TOTAL EXPENDITURE		11,223	29,957	284,091	189,468	62,572	52,036
EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE		(7,959)	(19,319)	(11,872)	(1,872)	8,421	8,884
Savings on prior biennium's obligations		-	-	-	-	8	-
Refunds to donors and transfers to/from Other Funds		-	(614)	(441)	(543)	(8,029)	18,449
Fund balances, 1 January		8,928	28,861	(4,437)	(2,022)	27,333	-
FUND BALANCES, 31 DECEMBER		969	8,928	(16,750)	(4,437)	27,733	27,333

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 5.2: **Selected Trust Funds Established by UNDP**
Statement of accounts for the biennium ended 31 December 2003

(Thousands of United States dollars)

	UNDP Trust Fund for Rwanda		UNDP Trust Fund for the Iraq Programme		UNDP/SIDA Trust Fund for Assistance to UNDP Specific Activities	
	2003	2001	2003	2001	2003	2001
ASSETS						
Cash	-	1	10,000	-	-	-
Investments schedule 8	3	-	5,645	12,940	-	-
Operating funds provided to Governments	6,619	5,514	597	627	1,112	968
Operating funds provided to Executing agents	1,075	1,200	-	-	899	5
Due from UNDP - Regular Resources	1	6,997	-	-	32,904	33,433
Other accounts receivable and deferred charges	1	1	93	1	1,102	1,399
Accrued interest	-	-	-	-	-	-
TOTAL ASSETS	7,699	13,713	16,335	13,568	36,017	35,805
LIABILITIES						
Operating Funds payable to Governments	2,557	531	-	-	1,344	317
Operating funds payable to Executing agents	2,577	2,231	6,151	2,117	2,957	6,104
Unliquidated Obligations	58	2,022	368	5,281	3,720	2,051
Accounts Payable	1	1	19	-	263	-
Due to UNDP - Regular Resources	1,537	-	26,547	10,607	-	-
TOTAL LIABILITIES	6,730	4,785	33,085	18,005	8,284	8,472
RESERVES AND FUND BALANCES						
Operational Reserve	-	-	-	-	-	-
Unexpended resources						
Regular resources	166	7,063	(16,750)	(4,437)	27,733	27,333
Cost-sharing	-	-	-	-	-	-
Sub-trust funds	803	1,865	-	-	-	-
Management Service Agreements	-	-	-	-	-	-
Sub Total	969	8,928	(16,750)	(4,437)	27,733	27,333
Reimbursable Support Services	-	-	-	-	-	-
Total Unexpended Resources	969	8,928	(16,750)	(4,437)	27,733	27,333
TOTAL RESERVES AND FUND BALANCES, 31 DECEMBER	969	8,928	(16,750)	(4,437)	27,733	27,333
TOTAL LIABILITIES, RESERVES AND FUND BALANCES	7,699	13,713	16,335	13,568	36,017	35,805
UNSPENT PROJECT BUDGET ALLOCATIONS	22,723	28,629	-	432,366	36,597	-
Unspent Project Budget Allocations in Excess of Fund Balances	(21,754)	(19,701)	-	(436,803)	(8,864)	-
CONTRIBUTIONS RECEIVABLE	-	1,781	-	-	42,793	18,961
CONTRIBUTIONS RECEIVED: 1 JANUARY - 31 MARCH	-	133	30,083	31,135	12,809	-

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 5.1: Status of Bilateral and Other Resources received under Management Services Agreements

(Thousands of United States dollars)

Source of funding	Recipient country	Balance as at 1 January 2002	Income received	Cost of Service b/			Transfers/Refunds	Unencumbered balance as at 31 December 2003
				Disbursements	Unliquidated obligations	Total		
Executed by United Nations Office for Projects Services								
UNSO								
Australia	Africa	11	(3)	8	-	8	-	-
SUB TOTAL UNSO		11	(3)	8	-	8	-	-
								Schedule 5.2
GEF								
World Bank	Regional - Europe	(23)	599	-	-	-	-	576
SUB TOTAL GEF		(23)	599	-	-	-	-	576
								Schedule 5.3
UNDP TRUST FUND FOR AFRICA 2000 NETWORK								
Japan	Regional - Africa	545	9	-	-	-	(360)	194
SUB TOTAL AFRICA 2000 NETWORK		545	9	-	-	-	(360)	194
UNDP TRUST FUND FOR SUSTAINABLE, SOCIAL DEVELOPMENT, PEACE AND SUPPORT TO COUNTRIES IN SPECIAL SITUATIONS								
Italy	Angola	(2,931)	3,830	1,588	108	1,696	-	(797)
	Bosnia Herzegovina	449	13	-	-	-	-	462
	Cuba	2,454	12	2,080	-	2,080	-	386
	Dominican Republic	210	2	206	-	206	-	6
	Global	(2,253)	1,313	821	73	894	-	(1,834)
	Mozambique	2,558	17	2,534	31	2,565	-	10
	South Africa	(52)	5,289	4,192	277	4,469	-	768
	Tunisia	843	1,216	790	35	825	-	1,234
SUB TOTAL CTY IN SPECIAL SITUATIONS		1,278	11,692	12,211	524	12,735	-	235
UNDP TRUST FUND FOR CRISIS, POST-CONFLICT AND RECOVERY SITUATION								
Italy	Libya	1,780	40	931	308	1,239	-	581
SUB TOTAL CRISIS, POST-CONFLICT AND RECOVERY SITUATION		1,780	40	931	308	1,239	-	581
TOTAL		3,591	12,337	13,150	832	13,982	(360)	1,586
								Schedule II.2

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 6

REIMBURSABLE SERVICES AND MISCELLANEOUS ACTIVITIES

Income and expenditure and fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

	Management Service Agreements		Junior Professional Officers Programme		Reserve for Field Accomodation		Reimbursable Support Services		Special Activities		Total Reimbursable Support Services, Miscellaneous Activities and Special Activities	
	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001
INCOME												
Contributions	225,232	230,079	58,550	52,460	-	-	-	-	87,166	17,576	370,948	300,115
Interest Income	6,688	18,027	-	-	-	-	10,535	14,251	20	-	17,263	32,278
Other Income	-	-	62	-	2,320	3,882	298,748	209,278	547	32	301,677	213,192
TOTAL INCOME	231,920	248,106	58,612	52,460	2,320	3,882	309,283	223,529	87,733	17,608	689,868	545,585
EXPENDITURE												
Programme	249,150	230,908	48,379	46,786	-	-	-	-	6,983	334	302,512	277,828
Programme support costs	-	-	5,809	5,347	-	-	-	-	-	-	5,809	5,347
Programme support to Resident Coordinator	-	-	-	-	-	-	-	-	17,272	3,239	17,272	3,239
Biennial support budget - net	-	-	-	-	-	1,004	251,216	173,236	58,242	8,480	309,458	182,720
Other Expenditure	-	-	-	-	1,085	1,521	-	-	-	-	1,085	1,521
TOTAL EXPENDITURE	249,150	230,908	54,188	52,133	1,085	2,525	251,216	173,236	80,497	12,053	636,136	470,855
EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE	(17,230)	17,198	4,424	327	1,235	1,357	58,067	50,293	7,236	5,555	53,732	74,730
Savings on prior biennium's obligations	-	-	-	-	7	7	1,864	2,374	1,236	(193)	3,105	2,188
Transfer (to) from reserves	-	-	-	-	-	-	(3,400)	(10,600)	-	-	(3,400)	(10,600)
Refunds to donors and transfers (to) from other funds	(8,903)	(6,133)	-	-	-	-	2,130	1,715	738	3,638	(6,035)	(840)
Fund balances, 1 January	82,983	72,016	5,208	4,881	(4,241)	(5,605)	113,090	69,308	8,403	(597)	205,443	140,035
FUND BALANCES, 31 DECEMBER	56,850	82,983	9,632	5,208	(2,999)	(4,241)	171,751	113,090	17,611	8,403	252,845	205,443
	schedule 6.1		schedule 6.2		schedule 6.3		schedule 6.4		schedule 6.5		statement 1.2	

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Schedule 6 - Concluded
Assets, Liabilities and Reserves and Fund balances
As at 31 December

(Thousands of United States dollars)

	Management Service Agreements		Junior Professional Officers Programme		Reserve for Field Accommodation		Reimbursable Support Services		Special Activities		Total Reimbursable Support Services, Miscellaneous Activities	
	2003	2001	2003	2001	2003	2001	2003	2001	2003	2001	2003	2001
ASSETS												
Cash	-	-	(27)	(69)	-	-	26,730	11,680	-	-	26,703	11,611
Investments												
Reimbursable services and misc activities	-	-	-	-	-	-	-	-	-	-	-	-
Operating funds provided to Executing agents	-	-	-	-	-	-	-	-	-	-	-	-
Accounts Receivable and Deferred Charges												
Due from Core Activities	89,211	152,568	9,173	4,604	-	-	246,310	183,453	18,471	10,617	363,165	351,242
Other accounts receivable and deferred charges	-	-	730	1,619	87	87	20,160	18,165	373	178	21,350	20,049
Accrued interest	-	-	-	-	-	-	-	-	-	-	-	-
Long-term Accounts Receivable	-	-	-	-	608	780	-	-	-	-	608	780
Loans to Governments	-	-	-	-	806	967	-	-	-	-	806	967
Construction Costs	-	-	-	-	42,893	44,503	-	-	-	-	42,893	44,503
Capitalized Rehabilitation	-	-	-	-	1,118	1,220	-	-	-	-	1,118	1,220
Household Appliance Rental Scheme	-	-	-	-	-	-	-	-	-	-	-	-
Allowance for write-down	-	-	-	-	(9,710)	(10,899)	-	-	-	-	(9,710)	(10,899)
TOTAL ASSETS	89,211	152,568	9,876	6,154	35,802	36,658	293,208	213,298	18,844	10,795	446,941	419,473
LIABILITIES												
Operating funds payable to Executing agents	-	-	18	2	-	-	-	-	-	-	18	2
Unliquidated obligations	32,361	69,585	3	135	15	21	7,004	4,857	1,195	1,948	40,578	76,546
Accounts payable	-	-	363	829	1	1	46,453	30,751	38	444	46,855	32,025
Due to UNDP - Regular resources by												
Reserve for Field Accomodation	-	-	-	-	9,135	11,929	-	-	-	-	9,135	11,929
Junior Professional Officers Programme	-	-	-	-	-	-	-	-	-	-	-	-
Due to Core Activities	-	-	-	-	-	-	-	-	-	-	-	-
United Nations	-	-	-	-	-	-	-	-	-	-	-	-
Government Advances for rehabilitation costs	-	-	-	-	-	-	-	-	-	-	-	-
Agency reimbursement of construction costs	-	-	-	-	4,650	3,948	-	-	-	-	4,650	3,948
Deferred income	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	32,361	69,585	384	966	13,801	15,899	53,457	35,608	1,233	2,392	101,236	124,450
RESERVES AND FUND BALANCES												
Operational reserve	-	-	-	-	-	-	68,000	64,600	-	-	68,000	64,600
Funds balance - authorized level	-	-	-	-	25,000	25,000	-	-	-	-	25,000	25,000
Special Capital Resources	-	-	-	-	-	-	-	-	-	-	-	-
Unexpended Resources	56,850	82,983	9,492	5,188	(2,999)	(4,241)	171,751	113,090	17,611	8,403	252,705	205,423
TOTAL RESERVES AND FUND BALANCES	56,850	82,983	9,492	5,188	22,001	20,759	239,751	177,690	17,611	8,403	345,705	295,023
TOTAL LIABILITIES AND RESERVES AND FUND BALANCES	89,211	152,568	9,876	6,154	35,802	36,658	293,208	213,298	18,844	10,795	446,941	419,473
	schedule 6.1		schedule 6.2		schedule 6.3		schedule 6.4		schedule 6.5		statement 1.1	

The accompanying notes are an integral part of the financial statements

NITED NATIONS DEVELOPMENT PROGRAMME
IENNIUM 2002 - 2003
chedule 6.1
anagement Services Agreements
tatus of Bilateral and Other Resouces received under **Management Services Agreements**

(Thousands of United States Dollars)

			Income received a/		Cost of Service b/				
ource of funding	Recipient country	Balance as at 1 January 2002	Deposits	Interest earnings	Disbursements	Unliquidated obligations	Total costs	Transfers to / from	Unencumbered balance as at 31 December 2003
Japan	Afghanistan	-	16,603	128	16,490	81	16,571	-	160
Netherlands	Afghanistan	55	-	2	(6)	-	(6)	(63)	-
United Kingdom	Afghanistan	-	3,125	7	3,064	60	3,124	-	8
USAID	Afghanistan	-	10,000	-	6,171	1,780	7,951	-	2,049
EEC	Albania	139	-	-	-	-	-	-	139
Italy	Albania	19	-	3	(4)	-	(4)	-	26
Government-ITA/NRO	Angola	-	21	-	-	-	-	-	21
Private Sector	Angola	-	261	1	12	236	248	-	14
Government (IDB)	Argentina	1,166	16	86	174	77	251	(12)	1,005
Government (WB)	Argentina	2,314	209	148	1,524	82	1,606	361	1,426
Government	Argentina	117	26	17	109	6	115	(13)	32
IADB	Argentina	(273)	262	6	(67)	-	(67)	(136)	(74)
World Bank	Argentina	4,970	9,412	334	4,040	146	4,186	(735)	9,795
Japan	Benin	395	2,298	43	2,752	-	2,752	-	(15)
Government	Bhutan	(3)	-	-	-	-	-	-	(3)
Germany	Bolivia	3	-	-	-	-	-	-	3
Government (WB)	Bolivia	11	-	-	-	-	-	-	11
IADB	Bolivia	10	-	-	-	-	-	-	10
Multiple	Bolivia	10			-	-	-	-	10
World Bank	Bolivia	553	-	18	-	-	-	-	571
SIDA	Bosnia Herzegovina	101	-	5	-	-	-	-	106
Japan	Burkina Faso	433	2,267	32	2,725	-	2,725	-	7
Japan	Cambodia	151	-	8	-	-	-	-	159
USA	Cambodia	16	-	1	-	-	-	-	17
Japan	Cameroon	59	-	-	-	-	-	-	59
Japan	Central African Republic	1,112	-	44	1,157	-	1,157	-	(1)
Italy	Central America	2,148	8,000	23	6,757	179	6,936	890	4,125
Italy	Chad	73	-	4	-	-	-	-	77
Finland	China	104	-	4	34	-	34	-	74
Italy	China	813	899	13	1,051	173	1,224	-	501
Government	Congo	2	-	-	-	-	-	-	2
USAID	Costa Rica	16	-	1	-	-	-	-	17
World Bank	Costa Rica	1	-	-	-	-	-	-	1
Japan	Cote d'Ivoire	275	-	2	270	-	270	-	7
Canada	Croatia	2	-	-	-	-	-	-	2
USA	Croatia	1	-	-	1	-	1	-	-
Italy	Cuba	66	-	4	-	-	-	-	70
Japan	Djibouti	761	(2)	21	601	-	601	-	179
World Bank	Djibouti	35	-	1	-	-	-	(36)	-
Government	Dominican Republic	1	-	-	-	-	-	-	1
IFAD-MSA	Dominican Republic	16	900	-	632	-	632	-	284
Japan	East Timor	6,066	18,564	1,266	23,243	1,774	25,017	-	879
Portugal	East Timor	541	-	40	423	-	423	(137)	21
Government (WB)	Ecuador	754	-	39	-	-	-	(770)	23
World Bank	Ecuador	612	-	29	(19)		(19)	(10)	650
Italy	Egypt	144	-	5	-	-	-	-	149
Netherlands	Egypt	13	-	-	-	-	-	-	13
IFAD-MSA	El Salvador	(568)	12,064	5	12,661	-	12,661	-	(1,160)
Italy	El Salvador	160	199	16	227	8	235	-	140
Japan	El Salvador	2,382	7,465	187	5,511	320	5,831	-	4,203
IFAD-MSA	Equitorial Guinea	74	-	3	-	-	-	-	77
Government	Eritrea	61	-	7	8	-	8	-	60

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 6.1

Management Services Agreements

Status of Bilateral and Other Resouces received under Management Services Agreements

(Thousands of United States Dollars)

			Income received a/		Cost of service b/				
Source of funding	Recipient country	Balance as at 1 January 2002	Deposits	Interest earnings	Disbursements	Unliquidated obligations	Total costs	Transfers to / from	Unencumbered balance as a 31 December 2003
USAID	Eritrea	23	-	17	33	-	33	(16)	1
Italy	Ethiopia	2,482	6,258	205	4,829	2,704	7,533	-	1,412
World Bank	Ethiopia	22	1,500	20	1,307	54	1,361	-	181
Government	Gabon	355	-	23	19	-	19	-	359
Italy	Global	35	100	2	2	-	2	-	135
Sweden	Global	1,701	453	8	2,230	47	2,277	-	(115)
UNA-USA	Global	(403)	5,471	3	3,554	217	3,771	(1,105)	195
United Kingdom	Global	-	-	-	18	7	25	-	(25)
Government	Guatemala	1,008	1,563	54	1,778	94	1,872	-	753
IADB	Guatemala	131	-	9	58	-	58	-	82
IFAD-MSA	Guatemala	83	-	3	-	-	-	-	86
Japan	Guatemala	664	-	24	683	-	683	-	5
Netherlands	Guatemala	140	-	7	-	-	-	-	147
World Bank	Guatemala	24	-	1	-	-	-	-	25
Italy	Guinea	7	-	-	-	-	-	-	7
Japan	Guinea	584	9,121	97	8,679	976	9,655	-	147
Canada	Haiti	4	-	-	-	-	-	-	4
Switzerland	Haiti	(4)	-	-	-	-	-	-	(4)
World Bank	Haiti	1,111	-	39	-	-	-	-	1,150
Japan	Honduras	6,384	4,274	175	9,577	408	9,985	-	848
World Bank	Honduras	7	-	-	-	-	-	-	7
IFAD-MSA	Indonesia	195	-	5	73	35	108	-	92
Czechoslovakia	Inter-Regional	397	-	-	-	-	-	-	397
Denmark	Inter-Regional	1,453	2,722	160	2,059	1,717	3,776	(360)	199
Italy	Inter-Regional	28	-	1	-	-	-	-	29
Norway	Inter-Regional	737	638	78	1,034	355	1,389	-	64
Sweden	Inter-Regional	1,759	765	79	1,814	724	2,538	-	65
Denmark	Kyrgyzstan	2	-	-	-	-	-	-	2
Norway	Kyrgyzstan	35	-	10	34	8	42	-	3
Australia	LAOS	34	-	-	-	-	-	-	34
Japan	Madagascar	7	-	-	7	-	7	-	-
World Bank	Madagascar	(2)	-	1	(1)	-	(1)	-	-
Japan	Mali	974	11,880	167	9,489	2,915	12,404	-	617
World Bank	Mali	8	-	-	-	-	-	-	8
Japan	Mauritania	1,660	2,674	88	4,317	7	4,324	-	98
Government	Mexico	3	-	-	-	-	-	-	3
World Bank	Mongolia	247	-	9	-	-	-	-	256
Government-ITA/NGO	Mozambique	76	34	3	85	-	85	-	28
Private Sector	Mozambique	-	251	4	190	20	210	-	45
Sweden	Mozambique	2	-	-	-	-	-	(2)	-
Italy	Nicaragua	688	557	21	1,255	-	1,255	-	11
Japan	Nicaragua	203	5,970	119	6,292	-	6,292	-	-
Italy	Niger	799	-	9	799	-	799	-	9
Japan	Niger	13	3,818	69	3,745	8	3,753	-	147
AfDB	Nigeria	-	98	-	76	2	78	-	20
JBIC	Pakistan	1,793	-	76	476	-	476	-	1,393
World Bank	Pakistan	(1)	-	-	-	-	-	-	(1)
Finland	Palestine	177	-	13	19	-	19	-	171
Italy	Palestine	2,568	-	124	1,670	-	1,670	-	1,022
SICB	Palestine	416	-	22	-	-	-	-	438
Australia	Papua New Guinea	11	-	-	-	-	-	-	11
World Bank	Papua New Guinea	343	-	6	-	-	-	-	349
Finland	Peru	302	16	3	374	-	374	-	(53)
Government (IDB)	Peru	265	-	9	235	-	235	-	39

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 6.1
Management Services Agreements
Status of Bilateral and Other Resouces received under Management Services Agreements

(Thousands of United States Dollars)

Source of funding	Recipient country	Balance as at 1 January 2002	Income received a/ Deposits	Income received a/ Interest earnings	Cost of Service b/ Disbursements	Cost of Service b/ Unliquidated obligations	Cost of Service b/ Total costs	Transfers to / from	Unencumbered balance as at 31 December 2003
Government (WB)	Peru	264	-	29	(25)	-	(25)	(25)	293
Government	Peru	9,619	20,072	862	7,918	6,121	14,039	(3,075)	13,459
IADB	Peru	14	1,342	-	1,347	-	1,347	-	9
Japan	Peru	610	-	48	296	109	405	-	253
World Bank	Peru	573	-	34	(54)	-	(54)	(10)	651
Australia	Philippines	47	-	3	-	-	-	(50)	-
France	Regional - Africa	642	-	42	132	34	166	38	556
Sweden	Regional - Africa	9	-	1	-	-	-	-	10
Finland	Regional - Asia	50	-	3	-	-	-	-	53
Joint	Regional - Europe	136	-	-	-	-	-	-	136
IADB	Regional - Latin America	60	-	2	-	-	-	-	62
Italy	Regional - Latin America	134	-	7	-	-	-	-	141
World Bank	Republic of Latvia	8	-	-	-	-	-	-	8
Government	Russia	(6)	586	-	626	34	660	-	(80)
Private Sector	Russia	(43)	129	-	(1)	-	(1)	-	87
Japan	Senegal	1,485	8,295	78	9,731	114	9,845	-	13
AfDB	Sierra Leone	1,019	2,159	34	2,466	881	3,347	-	(135)
EEC	Somalia	35	-	2	-	-	-	-	37
Japan	Somalia	2,695	-	81	-	-	-	-	2,776
Government-ITA/NGO	South Africa	-	289	2	10	279	289	-	2
Private Sector	South Africa	-	-	-	57	-	57	-	(57)
World Bank	St. Christopher and Nevis	13	-	-	-	-	-	-	13
Italy	Sudan	1,271	-	22	-	-	-	-	1,293
AsDB	Tajikistan	(424)	-	-	-	-	-	-	(424)
Japan	Tajikistan	-	23,202	268	21,775	1,588	23,363	-	107
World Bank	Tajikistan	(23)	-	-	-	-	-	-	(23)
Finland	Thailand	220	-	8	-	-	-	-	228
Japan	Togo	21	-	-	21	-	21	-	-
Government-ITA/NGO	Tunisia	73	81	3	129	4	133	45	69
Government (WB)	Turkey	(27)	-	-	-	-	-	27	-
USA	Turkey	712	-	38	-	-	-	-	750
World Bank	Turkey	5,137	8,634	539	2,404	9,066	11,470	(3,283)	(443)
Government	U.R. of Tanzania	21	-	-	-	-	-	-	21
World Bank	U.R. of Tanzania	398	-	4	(12)	-	(12)	(237)	177
Government	Uganda	71	-	4	-	-	-	-	75
Sweden	Uganda	3	-	-	-	-	-	-	3
World Bank	Uganda	72	-	4	(33)	-	(33)	-	109
IADB	Venezuela	125	-	4	-	-	-	(129)	-
Australia	Vietnam	329	-	3	-	-	-	-	332
Finland	Yugoslavia	32	-	8	-	-	-	-	40
Government-ITA/NGO	Yugoslavia	-	123	1	-	-	-	-	124
Italy	Yugoslavia	-	-	-	15	-	15	-	(15)
Japan	Yugoslavia	776	-	86	821	-	821	-	41
Sweden	Yugoslavia	415	-	6	293	7	300	-	121
Belgium	Zaire	(211)	6,409	87	5,776	446	6,222	-	63
EEC	Zaire	(55)	2,122	19	2,955	21	2,976	-	(890)
Japan	Zaire	580	-	10	590	-	590	-	-
World Bank	Zaire	-	500	1	452	50	502	-	(1)
Australia	Zimbabwe	611	577	29	985	162	1,147	-	70
	Adjustment	(15)	-	-	-	-	-	15	-
	TOTAL UNDP MSAs	82,983	225,272	4,698	215,010	34,140	249,150	(8,903)	54,950

Schedule 6

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 6.1
Management Services Agreements
Status of Bilateral and Other Resouces received under Management Services Agreements

(Thousands of United States Dollars)

			Income received a/		Cost of Service b/				
Source of funding	Recipient country	Balance as at 1 January 2002	Deposits	Interest earnings	Disbursements	Unliquidated obligations	Total costs	Transfers to / from	Unencumbered balance as at 31 December 2003

a/ These amounts represent advances received from donors and interest earned, in accordance with Management Service Agreements entered

into by UNDP for the provision of services against bilateral and other programmes

b/ These amounts represents the cost of services provided by UNDP in accourdance with management service agreements

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Schedule 6.2
Junior Professional Officers programme
Status of Funds for the biennium ended 31 December 2003

(Thousands of United States Dollars)

Sources of financing	Balances as at 1 January 2002	Receipts	Programme Costs	Support Costs	Total Expenditure	Balance as at 31 December 2003
Governments						
Australia	86	-	68	8	76	10
Austria	65	1,262	968	117	1,085	242
Belgium	1,720	2,982	2,937	349	3,286	1,416
Canada	643	979	1,156	162	1,318	304
Denmark	2,868	5,433	6,749	812	7,561	740
Finland	329	3,050	2,627	323	2,950	429
France	925	5,089	3,835	459	4,294	1,720
Germany	767	4,763	3,278	392	3,670	1,860
Ireland	194	701	527	64	591	304
Italy	(2,120)	4,529	3,103	371	3,474	(1,065)
Japan	2,451	10,724	7,425	892	8,317	4,858
Luxembourg	(96)	1,482	1,774	211	1,985	(599)
Netherlands	(322)	4,049	3,138	377	3,515	212
Norway	(310)	2,288	2,109	248	2,357	(379)
Portugal	(201)	446	394	46	440	(195)
Republic of Korea	18	115	38	5	43	90
Spain	(1,258)	4,609	2,711	322	3,033	318
Sweden	(703)	2,821	3,479	414	3,893	(1,775)
Switzerland	275	1,689	1,169	141	1,310	654
United Kingdom	(127)	247	204	23	227	(107)
Denmark - Special Assistants to Resident Coordinators	-	1,161	561	68	629	532
Monaco	-	64	44	5	49	15
Francophonie	-	133	85	-	85	48
Adjustment	4	(4)	-	-	-	-
Total	5,208	58,612	48,379	5,809	54,188	9,632
						Schedule 6

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Schedule 6.3

RESERVE FOR FIELD ACCOMODATIONS (RFA)
Income and expenditures and fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

	Housing		Office Premises		Support Services related to Housing Loan Reserve		Total	
	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001
INCOME								
Rental income	1,780	2,371	330	462	-	-	2,110	2,833
Other Income - net	25	362	-	450	185	237	210	1,049
TOTAL INCOME	1,805	2,733	330	912	185	237	2,320	3,882
EXPENDITURE								
Repairs and Maintenance	-	1,004	-	-	-	-	-	1,004
Biennial support budget	-	-	-	-	-	-	-	-
Miscellaneous expenditure	969	594	-	16	-	-	969	610
Write Offs and miscellaneous provisions	116	-	-	911	-	-	116	911
TOTAL EXPENDITURE	1,085	1,598	-	927	-	-	1,085	2,525
EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE	720	1,135	330	(15)	185	237	1,235	1,357
Savings on prior biennium's obligations	-	1	-	-	7	6	7	7
Refunds to donors and transfers (to) from other funds	-	-	-	-	-	-	-	-
Fund balances, 1 January	(2,895)	(4,031)	(2,368)	(2,353)	1,022	779	(4,241)	(5,605)
FUND BALANCES, 31 DECEMBER	(2,175)	(2,895)	(2,038)	(2,368)	1,214	1,022	(2,999)	(4,241)

schedule 6

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Schedule 6.3

RESERVE FOR FIELD ACCOMODATION (RFA)
Assets, Liabilities and Reserves and Fund balances
As at 31 December

(Thousands of United States dollars)

	Housing		Office Premises		Support Services related to Housing Loan Reserve		Total	
	2003	2001	2003	2001	2003	2001	2003	2001
ASSETS								
Accounts Receivable and Deferred Charges								
Other accounts receivable and deferred charges	87	87	-	-	-	-	87	87
Long-term Accounts Receivable	608	780	-	-	-	-	608	780
Loans to Governments	806	967	-	-	-	-	806	967
Construction Costs	16,325	18,428	26,568	26,075	-	-	42,893	44,503
Capitalized Rehabilitation	1,118	1,220	-	-	-	-	1,118	1,220
Household Appliance Rental Scheme	-	-	-	-	-	-	-	-
Allowance for write-down	(3,710)	(4,899)	(6,000)	(6,000)	-	-	(9,710)	(10,899)
TOTAL ASSETS	15,234	16,583	20,568	20,075	-	-	35,802	36,658
LIABILITIES								
Unliquidated obligations	15	14	-	-	-	7	15	21
Accounts payable	-	-	-	-	1	1	1	1
Due to UNDP - Regular resources by Reserve for Field Accomodation	(12,256)	(5,536)	22,606	18,495	(1,215)	(1,030)	9,135	11,929
Due to Core Activities	-	-	-	-	-	-	-	-
Government Advances for rehabilitation costs	-	-	-	-	-	-	-	-
Agency reimbursement of construction costs	4,650	-	-	3,948	-	-	4,650	3,948
Deferred income	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	(7,591)	(5,522)	22,606	22,443	(1,214)	(1,022)	13,801	15,899
Funds balance - authorized level	25,000	25,000	-	-	-	-	25,000	25,000
Unexpended Resources	(2,175)	(2,895)	(2,038)	(2,368)	1,214	1,022	(2,999)	(4,241)
TOTAL LIABILITIES AND FUND BALANCES	15,234	16,583	20,568	20,075	-	-	35,802	36,658
							schedule 6	

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Schedule 6.4

REIMBURSABLE SUPPORT SERVICES

Income and expenditure and fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

	Reimbursable Support Services Related to non UNDP Activities		Reimbursable Support Services Related to Programme Activities Financed by other Resources		Reimbursable Support Services Provided by IAPSO		Total Reimbursable Support Services	
	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001
INCOME								
Interest Income	-	427	9,850	13,824	685	-	10,535	14,251
Other Income	60,746	51,769	227,821	149,711	10,181	7,798	298,748	209,278
TOTAL INCOME	60,746	52,196	237,671	163,535	10,866	7,798	309,283	223,529
EXPENDITURE								
Biennial support budget - net	69,184	52,172	173,569	114,552	8,463	6,512	251,216	173,236
TOTAL EXPENDITURE	69,184	52,172	173,569	114,552	8,463	6,512	251,216	173,236
EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE	(8,438)	24	64,102	48,983	2,403	1,286	58,067	50,293
Savings on prior biennium's obligations	422	701	1,373	1,649	69	24	1,864	2,374
Transfer (to) from reserves	-		(3,400)	(10,600)	-	-	(3,400)	(10,600)
Refunds to donors and transfers (to) from other funds	1,629	(104)	501	1,819	-	-	2,130	1,715
Fund balances, 1 January	10,262	9,641	97,243	55,392	5,585	4,275	113,090	69,308
FUND BALANCES, 31 DECEMBER	3,875	10,262	159,819	97,243	8,057	5,585	171,751	113,090

schedule 6

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Schedule 6.4

REIMBURSABLE SUPPORT SERVICES
Assets, Liabilities and Fund balances
As at 31 December

(Thousands of United States dollars)

	Reimbursable Support Services Related to non UNDP Activities		Reimbursable Support Services Related to Programme Activities Financed by Other Resources		Reimbursable Support Services Provided by IAPSO		Total Reimbursable Support Services	
	2003	2001	2003	2001	2003	2001	2003	2001
ASSETS								
Cash	-	-	-	-	26,730	11,680	26,730	11,680
Accounts Receivable and Deferred Charges								
Due from Core Activities	9,362	11,896	228,804	168,705	8,144	2,852	246,310	183,453
Other accounts receivable and deferred charges	495	74	359	87	19,314	18,004	20,168	18,165
TOTAL ASSETS	9,857	11,970	229,163	168,792	54,188	32,536	293,208	213,298
LIABILITIES								
Unliquidated obligations	5,738	1,743	1,266	3,037	-	77	7,004	4,857
Accounts payable	244	(35)	78	3,912	46,131	26,874	46,453	30,751
United Nations	-	-	-	-	-	-	-	-
Deferred income	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	5,982	1,708	1,344	6,949	46,131	26,951	53,457	35,608
Operational reserve	-	-	68,000	64,600	-	-	68,000	64,600
Special Capital Resources	-	-	-	-	-	-	-	-
Unexpended Resources	3,875	10,262	159,819	97,243	8,057	5,585	171,751	113,090
TOTAL LIABILITIES AND FUND BALANCES	9,857	11,970	229,163	168,792	54,188	32,536	293,208	213,298

schedule 6

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Schedule 6.5

SPECIAL ACTIVITIES
Income and expenditure and fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

	Support to UN Resident Coordinator		Unified Coding System		Extrabudgetary Support for Special Purposes		Disaster Mitigation Programme		Total Special Activities	
	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001
INCOME										
Contributions	19,128	7,288	-	510	64,878	7,504	3,160	2,274	87,166	17,576
Interest Income	-	-	-	-	20	-	-	-	20	-
Other Income	156	-	97	32	294	-	-	-	547	32
TOTAL INCOME	19,284	7,288	97	542	65,192	7,504	3,160	2,274	87,733	17,608
EXPENDITURE										
Programme	-	-	-	-	4,983	334	-	-	4,983	334
Programme support to Resident Coordinator	17,272	3,239	-	-	-	-	-	-	17,272	3,239
Biennial support budget - net	-	-	272	323	55,710	6,291	2,260	1,866	58,242	8,480
TOTAL EXPENDITURE	17,272	3,239	272	323	60,693	6,625	2,260	1,866	80,497	12,053
EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE	2,012	4,049	(175)	219	4,499	879	900	408	7,236	5,555
Savings on prior biennium's obligations	13	6	-	(199)	925	-	296	-	1,234	(193)
Refunds to donors and transfers (to) from other funds	(748)	-	-	-	1,486	3,638	-	-	738	3,638
Fund balances, 1 January	5,683	1,628	296	276	2,598	(1,919)	(174)	(582)	8,403	(597)
FUND BALANCES, 31 DECEMBER	6,960	5,683	121	296	9,508	2,598	1,022	(174)	17,611	8,403

schedule 6

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Schedule 6.5

SPECIAL ACTIVITIES
Assets, Liabilities and Fund balances
As at 31 December

(Thousands of United States dollars)

	Support to UN Resident Coordinator		Unified Coding System		Extrabudgetary Support for Special Purposes		Disaster Mitigation Programme		Total Special Activities	
	2003	2001	2003	2001	2003	2001	2003	2001	2003	2001
ASSETS										
Accounts Receivable and Deferred Charges										
Due from Core Activities	7,185	6,027	124	299	10,140	3,833	1,022	458	18,471	10,617
Other accounts receivable and deferred charges	1	174	-	-	372	4	-	-	373	178
TOTAL ASSETS	7,186	6,201	124	299	10,512	3,837	1,022	458	18,844	10,795
LIABILITIES										
Unliquidated obligations	224	243	-	-	971	1,073	-	632	1,195	1,948
Accounts payable	2	275	3	3	33	166	-	-	38	444
United Nations	-	-	-	-	-	-	-	-	-	-
Deferred income	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	226	518	3	3	1,004	1,239	-	632	1,233	2,392
Unexpended Resources	6,960	5,683	121	296	9,508	2,598	1,022	(174)	17,611	8,403
TOTAL LIABILITIES AND FUND BALANCES	7,186	6,201	124	299	10,512	3,837	1,022	458	18,844	10,795

schedule 6

The accompanying notes are an integral part of the financial statements.

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Schedule 6.5
Inter Agency Procurement Service Office (IAPSO)
Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States Dollars)

	Trading Activities	
	2002 - 2003	2000 - 2001
INCOME		
Procurement handling fees	6,892	6,026
Insurance income	591	382
Training fees	740	241
Sale of publications	-	5
Miscellaneous income	1,958	1,144
Interest income	685	-
TOTAL INCOME	10,866	7,798
EXPENDITURE		
Post costs	3,935	2,510
General and operating expenses	4,528	4,002
TOTAL EXPENDITURE	8,463	6,512
NET EXCESS OF INCOME OVER EXPENDITURE	2,403	1,286
Fund balance, 1 January	5,585	4,275
Refunds to donors and transfers (to) from other funds	-	-
Savings on prior Biennium's obligations	69	24
FUND BALANCE, 31 DECEMBER	8,057	5,585

Schedule 6.4

The accompanying notes are an integral part of the financial statements.

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 7: Funds Established by General Assembly and Administered by UNDP
Statement of accounts for the biennium ended 31 December 2003

(Thousands of United States dollars)

		United Nations Capital Development Fund		United Nations Revolving Fund for Natural Resources Exploration		United Nations Fund for Science and Technology for Development	
		2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001
INCOME							
Voluntary contributions		49,196	48,319	-	-	21	16
Cost-sharing contributions		7,188	216	-	-	-	-
Sub-trust funds contributions	Schedule 7.1	6,964	3,755	-	-	-	-
Management services agreements contributions		-	-	-	-	-	-
Full funding arrangements		-	-	-	-	-	-
United Nations joint venture		-	-	-	-	-	-
Other		-	-	-	-	-	-
Sub Total		63,348	52,290	-	-	21	16
Interest income		1,561	7,100	-	346	(1)	144
Reimbursable support services		3,774	1,836	-	-	-	-
Other income		454	90	11	20	-	2
TOTAL INCOME		69,137	61,316	11	366	20	162
EXPENDITURE							
Programme							
Regular resources		38,846	71,155	(53)	434	-	(23)
Cost-sharing		2,339	-	-	-	-	-
Sub-trust funds	Schedule 7.1	4,650	5,547	-	-	-	-
Full funding arrangements		-	-	-	-	-	-
United Nations joint ventures		-	-	-	-	-	-
Other		-	-	-	-	-	-
Sub Total		45,835	76,702	(53)	434	-	(23)
Programme support costs							
Regular resources		-	1,021	-	-	-	(2)
Cost-sharing		-	-	-	-	-	-
Sub-trust funds	Schedule 7.1	-	21	-	-	-	-
Full funding arrangements		-	-	-	-	-	-
United Nations joint ventures		-	-	-	-	-	-
Other		-	-	-	-	-	-
Sub Total		-	1,042	-	-	-	(2)
Biennial support budget - net							
Management and administrative costs		5,987	5,943	1	113	-	-
Technical support costs		5,730	5,223	197	254	-	-
Reimbursable support services costs		4,748	2,539	-	-	-	-
Biennial support operations - general		-	-	-	-	-	-
Sub Total		16,465	13,705	198	367	-	-
Other expenditure		90	681	2	14	183	30
TOTAL EXPENDITURE		62,390	92,130	147	815	183	5
EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE		6,747	(30,814)	(136)	(449)	(163)	157
Savings on prior biennium's obligations		58	62	3	2	-	-
Transfer to/from Reserves		15,400	7,000	-	-	-	-
Refunds to donors and transfers to/from Other Funds		-	-	(2,524)	-	(736)	-
Fund balances, 1 January		20,899	44,651	2,657	3,104	899	742
FUND BALANCES, 31 DECEMBER		43,104	20,899	-	2,657	-	899

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 7: Funds Established by General Assembly and Administered by UNDP
Statement of accounts for the biennium ended 31 December 2003

(Thousands of United States dollars)

		United Nations Capital Development Fund		United Nations Revolving Fund for Natural Resources Exploration		United Nations Fund for Science and Technology for Development	
		2003	2001	2003	2001	2003	2001
ASSETS							
Cash		480	505	-	4	-	-
Investments	schedule 8	40,373	48,090	-	-	-	-
Loans to Governments		105	933	-	-	-	-
Operating funds provided to Governments		-	121	-	-	-	-
Operating funds provided to Executing agents		71	347	-	-	-	16
Due from UNDP - Regular Resources		26,566	10,084	-	2,722	-	752
Other accounts receivable and deferred charges		517	4,740	-	47	-	135
Accrued interest		337	695	-	-	-	-
TOTAL ASSETS		68,449	65,515	-	2,773	-	903
LIABILITIES							
Operating Funds payable to Governments		-	16	-	-	-	-
Operating funds payable to Executing agents		1,608	1,442	-	80	-	1
Unliquidated Obligations		1,104	3,597	-	11	-	-
Accounts Payable		33	1,561	-	25	-	3
Due to UNDP - Regular Resources		-	-	-	-	-	-
Reserve for Medical Evacuation		-	-	-	-	-	-
TOTAL LIABILITIES		2,745	6,616	-	116	-	4
RESERVES AND FUND BALANCES							
Operational Reserve		22,600	38,000	-	-	-	-
Unexpended resources							
Regular resources		32,579	16,728	-	2,617	-	408
Cost-sharing		5,495	614	-	-	-	30
Sub-trust funds		3,773	1,328	-	40	-	451
Full funding arrangements		-	-	-	-	-	-
United Nations joint ventures		-	-	-	-	-	-
Sub Total		41,847	18,670	-	2,657	-	889
Reimbursable Support Services		1,257	2,229	-	-	-	10
Total Unexpended Resources		43,104	20,899	-	2,657	-	899
TOTAL RESERVES AND FUND BALANCES, 31 DECEMBER		65,704	58,899	-	2,657	-	899
TOTAL LIABILITIES, RESERVES AND FUND BALANCES		68,449	65,515	-	2,773	-	903
UNSPENT PROJECT BUDGET ALLOCATIONS		55,660	8,209	-	-	-	-
Unspent Project Budget Allocations in Excess of Fund Balances		(13,813)	-	-	-	-	-
CONTRIBUTIONS RECEIVABLE		-	13,954	-	-	-	-
CONTRIBUTIONS RECEIVED: 1 JANUARY - 31 MARCH		4,288	5,504	-	-	-	-
		(Note 29)		(Note 30)		(Note 31)	

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003
Schedule 7: Funds Established by General Assembly and Administered by UNDP
Statement of accounts for the biennium ended 31 December 2003

(Thousands of United States dollars)

		United Nations Development Fund for Women		United Nations Volunteers Programme		Total Funds	
		2002-2003	2000-2001	2002-2003	2000-2001	2002-2003	2000-2001
INCOME							
Voluntary contributions		41,826	39,760	8,967	6,098	100,010	94,193
Cost-sharing contributions		18,271	7,886	4,007	2,596	29,466	10,698
Sub-trust funds contributions	Schedule 7.1	8,568	6,922	8,738	9,321	24,270	19,998
Management services agreements contributions		-	-	-	-	-	-
Full funding arrangements		-	-	9,316	14,727	9,316	14,727
United Nations joint venture		-	-	16,410	11,027	16,410	11,027
Other		-	-	-	(1,787)	-	(1,787)
Sub Total		68,665	54,568	47,438	41,982	179,472	148,856
Interest income		1,184	2,566	1,619	4,604	4,363	14,760
Reimbursable support services		2,270	1,726	10,412	11,168	16,456	14,730
Other income		337	168	3,681	6,001	4,483	6,281
TOTAL INCOME		72,456	59,028	63,150	63,755	204,774	184,627
EXPENDITURE							
Programme							
Regular resources		34,568	28,031	14,687	15,971	88,048	115,568
Cost-sharing		14,731	6,245	2,714	1,437	19,784	7,682
Sub-trust funds	Schedule7.1	6,894	6,431	9,760	9,641	21,304	21,619
Full funding arrangements		-	-	9,485	10,710	9,485	10,710
United Nations joint ventures		-	-	8,275	8,633	8,275	8,633
Other		-	-	-	-	-	-
Sub Total		56,193	40,707	44,921	46,392	146,896	164,212
Programme support costs							
Regular resources		-	5	-	-	-	1,024
Cost-sharing		-	493	270	144	270	637
Sub-trust funds	Schedule7.1	-	600	952	946	952	1,567
Full funding arrangements		-	-	1,223	1,093	1,223	1,093
United Nations joint ventures		-	-	5,244	5,862	5,244	5,862
Other		-	-	-	-	-	-
Sub Total		-	1,098	7,689	8,045	7,689	10,183
Biennial support budget - net							
Management and administrative costs		4,949	5,487	31	-	10,968	11,543
Technical support costs		6,344	5,021	-	-	12,271	10,498
Reimbursable support services costs		2,061	703	10,371	7,714	17,180	10,956
Biennial support operations - general		-	-	-	-	-	-
Sub Total		13,354	11,211	10,402	7,714	40,419	32,997
Other expenditure		16	106	48	359	339	1,190
TOTAL EXPENDITURE		69,563	53,122	63,060	62,510	195,343	208,582
EXCESS (SHORTFALL) INCOME OVER EXPENDITURE		2,893	5,906	90	1,245	9,431	(23,955)
Savings on prior biennium's obligations		14	101	-	43	75	208
Transfer to/from Reserves		-	(700)	-	-	15,400	6,300
Refunds to donors and transfers to/from Other Funds		(2,126)	(92)	(1,629)	(569)	(7,015)	(761)
Fund balances, 1 January		24,310	19,095	50,754	50,135	99,519	117,727
FUND BALANCES, 31 DECEMBER		25,091	24,310	49,215	50,754	117,410	99,519

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Schedule 7: Funds Established by General Assembly and Administered by UNDP
Statement of accounts for the biennium ended 31 December 2003

(Thousands of United States dollars)

	United Nations Development Fund for Women		United Nations Volunteers Programme		Total Funds	
	2003	2001	2003	2001	2003	2001
ASSETS						
Cash	-	32	-	688	480	1,229
Investments schedule 8	32,400	22,517	32,902	35,018	105,675	105,625
Loans to Governments	-	-	-	-	108	933
Operating funds provided to Governments	54	321	-	-	54	442
Operating funds provided to Executing agents	872	4,033	-	-	943	4,396
Due from UNDP - Regular Resources	3,796	9,220	4,408	3,755	34,770	26,533
Other accounts receivable and deferred charges	2,830	4,796	15,953	14,577	19,300	24,295
Accrued interest	379	325	330	400	1,046	1,420
TOTAL ASSETS	40,331	41,244	53,593	54,438	162,373	164,873
LIABILITIES						
Operating Funds payable to Governments	56	76	-	-	56	92
Operating funds payable to Executing agents	1,047	4,003	-	-	2,655	5,526
Unliquidated Obligations	5,983	2,061	651	116	7,738	5,785
Accounts Payable	54	3,394	2,529	1,779	2,616	6,762
Due to UNDP - Regular Resources	-		-	-	-	-
Reserve for Medical Evacuation	-	-	1,198	1,789	1,198	1,789
TOTAL LIABILITIES	7,140	9,534	4,378	3,684	14,263	19,954
RESERVES AND FUND BALANCES						
Operational Reserve	8,100	7,400	-	-	30,700	45,400
Unexpended resources						
Regular resources	7,665	11,074	24,011	24,899	64,255	55,726
Cost-sharing	7,888	4,508	2,910	1,846	16,301	6,998
Sub-trust funds	5,974	5,434	12,433	15,696	22,180	22,949
Full funding arrangements	-	-	5,963	7,355	5,963	7,355
United Nations joint ventures	-		(3,667)	(6,558)	(3,667)	(6,558)
Sub Total	21,527	21,016	41,650	43,238	105,032	86,470
Reimbursable Support Services	3,564	3,294	7,557	7,516	12,378	13,049
Total Unexpended Resources	25,091	24,310	49,215	50,754	117,410	99,519
TOTAL RESERVES AND FUND BALANCES, 31 DECEMBER	33,191	31,710	49,215	50,754	148,110	144,919
TOTAL LIABILITIES, RESERVES AND FUND BALANCES	40,331	41,244	53,593	54,438	162,373	164,873
UNSPENT PROJECT BUDGET ALLOCATIONS	4,377	32,123	8,531	34,089	68,568	74,431
Unspent Project Budget Allocations in Excess of Fund Balances	-	(11,107)	-		-	-
CONTRIBUTIONS RECEIVABLE	4,535	10,573	5,101	7,244	9,636	31,771
CONTRIBUTIONS RECEIVED: 1 JANUARY - 31 MARCH	5,700	6,073	-	-	9,988	11,574
	(Note 32)		(Note 33)		(Overview)	

The accompanying notes are an integral part of the financial statements

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Schedule 7.1: State of Sub-Trust Funds and Funds Established by the General Assembly and administered by UNDP

Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Fund Manager: UNCDF												
1. **United Nations Capital Development Fund**												
Donor: Belgium												
Irrigated Agriculture in Perfar Plain	31	-	(30)	(30)	-	-	-	-	1	-	-	-
Donor: Belgium												
Amenagement et Gestion des Terroirs de la Plaine Seno Gondo	272	(66)	70	4	227	-	227	-	49	-	-	-
Donor: Belgium												
D appui aux communes rurales du cercle de Tombouctou Mal	196	1,703	18	1,721	1,855	-	1,855	-	62	-	-	-
Donor: Norway												
Production of School Furniture	64	-	2	2	-	-	-	-	66	-	-	-
Donor: Norway												
Environmental Guidelines Conference	3	-	-	-	-	-	-	-	3	-	-	-
Donor: Switzerland												
Suspension Bridges (Phase II)	139	-	4	4	-	-	-	-	143	-	-	-
Donor: Switzerland												
Suspension Bridges (Phase III)	218	-	7	7	-	-	-	-	225	-	-	-
Donor: The Netherlands												
Grameen Deep Tubewell Irrigation Project	70	-	2	2	-	-	-	-	72	-	-	-
Donor: The Netherlands												
Wholesale Fruit and Vegetable Market in Al Huseinieh	15	-	-	-	-	-	-	-	15	-	-	-
Donor: Australia												
Rural Infrastructure Development Fund, Phase I	290	-	1	1	291	-	291	-	-	-	-	-

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Schedule 7.1: State of Sub-Trust Funds and Funds Established by the General Assembly and administered by UNDP

Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

		Income			Expenditure						a/	
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Netherlands												
Support to Decentralized Planning and Finance in Nampula	(1,198)	-	1	1	(1,326)	-	(1,326)	-	129	-	-	-
Donor: Belgium												
Projec d' Appui au Developpement Local de la Region de N'guigmi	528	853	20	873	1,030	-	1,030	-	371	628	(257)	-
Donor: Belgium												
Projec d' Appui au Developpement Local de la Region de Mayahi	585	958	11	969	1,322	-	1,322	-	232	1,741	(1,509)	-
Donor: World Bank												
Partnership Agreement between IBRD for the Consultative Group to Assist the Poorest and UNCDF	(197)	477	-	477	279	-	279	-	1	-	-	-
Donor: Belgium												
Anseba Local Development Fund	312	880	7	887	275	-	275	-	924	1,501	(577)	-
Donor: Luxembourg												
Programme d'appui a la decentralization en milieu rural	-	388	8	396	-	-	-	-	396	-	-	-
Donor: Luxembourg												
Project d'Appui aux Communes Rurales de Mopti	-	500	7	507	130	-	130	-	377	359	-	-
Donor: Belgium												
Appui au Developpement Communal et aux Initiatives	-	395	3	398	243	-	243	-	155	2,537	(2,382)	-
Donor: Japan												
District Development Programme 2 - Gender Mainstreaming Component	-	300	-	300	125	-	125	-	175	-	-	-

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income: Contributions	Income: Other	Income: Total	Expenditure: Project costs	Expenditure: Other costs	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: DFID												
Support to follow-up of 1999 External Evaluation	-	107	-	107	66	-	66	-	41	41	-	-
Donor: Belgium												
Projet de Developpement des Ressources Agro-pastorales de la Province du Namentenga au Burkina Faso (PAPNA)	-	264	-	264	90	-	90	-	174	174	-	-
Donor: CGAP (Consultative Group to Assist the Poor)												
Joint Donor Training Initiative	-	205	-	205	43	-	43	-	162	222	(60)	-
Sub-Total	1,328	6,964	131	7,095	4,650	-	4,650	-	3,773	7,203	(4,785)	-

Schedule 7

Fund Manager: BDP

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income: Contributions	Income: Other	Income: Total	Expenditure: Project costs	Expenditure: Other costs	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
3. **United Nations Revolving Fund for Natural Resources Exploration**												
Donor: Japan												
Mineral Exploration in SADCC Region	40	-	-	-	-	-	-	(40)	-	-	-	-
Sub-Total	40	-	-	-	-	-	-	(40)	-	-	-	-

Schedule 7

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
3. **United Nations Fund for Science and Technology for Development**												
Donor: France												
Strengthening Management of Technology Capacity at the School of Management Asian Institute of Technology (AIT)	52	-	1	1	-	-	-	(53)	-	-	-	-
Donor: Germany												
Policy Dialogues for Strengthening Endogenous Capacities in Science and Technology	41	-	-	-	-	-	-	(41)	-	-	-	-
Donor: Italy												
Regional Non-destructive Testing Network for Latin America and the Caribbean (Phase II)	16	-	-	-	-	-	-	(16)	-	-	-	-
Donor: Italy												
Development of National Scientific and Technological Capacity in Natural Resources Remote Sensing through Aerial and Satellite Photo Interpretation	63	-	1	1	-	-	-	(64)	-	-	-	-
Donor: Italy												
Reconnaissance and Exploration for Geothermal Resources	15	-	-	-	-	-	-	(15)	-	-	-	-
Donor: Italy												
Application of Technologies Appropriate for Rural Areas (Phase II)	26	-	-	-	-	-	-	(26)	-	-	-	-

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: Italy												
Establishment of the Beijing National Food Technology and Quality Control Research Development Centre	209	-	4	4	-	-	-	(213)	-	-	-	-
Donor: Norway												
Strengthening the Computer Education and Computing Capability at the Asian Institute of Technology (AIT)	28	-	-	-	-	-	-	(28)	-	-	-	-
Sub-Total	451	-	6	6	-	-	-	(457)	-	-	-	-

Schedule 7

Fund Manager: UNIFEM

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	Unspent project budget allocations	Unspent project budget allocations in excess of Fund balances	Contributions receivable
4. **United Nations Development Fund for Women**												
Donor: EEC												
Post Beijing follow-up in Western Asia	(13)	-	-	-	(13)	-	(13)	-	-	-	-	-
Donor: EEC												
Women's Economic Empowerment in Syria	(1)	-	-	-	-	-	-	1	-	-	-	-
Donor: EEC												
Assistance Programme for Women's Empowerment in Lebanon Reproductive Health and Economic Empowerment	6	76	-	76	61	-	61	-	21	-	-	-
Donor: EEC												
Political Empowerment of Somali Women NGOs	20	-	-	-	-	-	-	(20)	-	-	-	-

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 7.1: State of Sub-Trust Funds and Funds Established by the General Assembly and administered by UNDP

Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: EEC												
Post Beijing Follow-up Phase II	65	151	-	151	49		49	-	167	151	-	-
Donor: Denmark												
Credit Scheme for Productive Activities of Women in the United Republic of Tanzania	993	-	-	-	-		-	(993)	-	-	-	-
Donor: Japan												
Contribution to the Centre for Social Development and Humanitarian Affairs	208	-	6	6	-		-	-	214	-	-	-
Donor: Japan, Denmark, Republic of Korea Italy, Mauritius, United Kingdom, Australia, Malta												
Trust Fund for the Elimination of Violence against Women	1,587	1,702	40	1,742	1,940	-	1,940		1,389	916	-	-
Donor: The Netherlands												
African Women for Conflict Resolution and Peace (Phase I)	1	(1)	-	(1)	1	-	1	-	(1)	-	(1)	-
Donor: Sweden												
Women, Environment and Development	3	-			-	-	-	(1)	2	-	-	-
Donor: Sweden												
United Nations Consolidated Inter-Agency Appeal for Persons Affected by the Crisis in Rwanda	17	-		-	-	-		(17)	-	-		-
Donor: Sweden												
Improving Statistics on Gender Issues	21		-		-	-		(21)		-	-	-

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Schedule 7.1: State of Sub-Trust Funds and Funds Established by the General Assembly and administered by UNDP

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(Thousands of United States dollars)

		Income			Expenditure							
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Sweden												
Capacity-Building Support for Women's Peace Activities in Burundi	84	-	1	1	37	-	37	(48)	-	-	-	-
Donor: Sweden												
Interregional Consultation on Women's Land and Property Rights under situations of Conflicts and Reconstruction	2	-	-	-	-	-	-	(2)	-	-	-	-
Donor: UNFIP												
A Life of Violence - Reduction of Violence against Women/Shea butter Production in Burkino Faso	1,786	3,165	53	3,218	2,720	-	2,720	(155)	2,129	1,963	-	-
Donor: MacArthur Foundation												
Learnling Component for the UNIFEM Trust Fund in Support of Action to Eliminate Violence Against Women	(1)	-	-	-	-	-	-	-	(1)	-	(1)	-
Donor: Belgium												
African Women for Conflict Resolution and Peace (Phase II): Engendering the Mainstrean Peace Building and Mediation Processes in Burundi	159	-	-	-	160	-	160	-	(1)	-	(1)	-
Donor: Netherlands												
African Women for Conflict Resolution and Peace (Phase II): Engendering the Mainstream Peace Bilding and Mediation Processes in Eastern and Central Africa	241	286	3	289	400	-	400	-	130	-	-	-

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(Thousands of United States dollars)

		Income			Expenditure						a/	
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Belgium												
Strengthening Economic Governance: Applied Gender Analysis to Government Budgets	256	1,863	22	1,885	1,151	-	1,151	(13)	977	929	-	-
Donor: Sweden												
Support to the United Nations Interagency Appeals for Somalia 2002 - Enhancing Civil Protection in Somalia	-	219	1	220	208	10	218	-	2	219	(217)	-
Donor: Belgium												
Support to the Afghan Ministry of Women's Affairs	-	522	6	528	55	5	60	-	468	63	-	-
Donor: EEC												
Local Level Gender Responsive Budget Initiative	-	585	3	588	104	6	110	-	478	90	-	-
Sub-Total	5,434	8,568	135	8,703	6,873	21	6,894	(1,269)	5,974	6,331	(220)	-

Schedule 7

Fund Manager: UNV

5. **United Nations Volunteers Programme**												
Donor: Argentina												
White Helmets Initiative	624	-	13	13	139	-	139	(2)	496	91	-	-
Donor: Belgium												
Technical Assistance to the Center for Human Rights in Cambodia	51	-	1	1	41	3	44	(2)	6	8	(2)	-
Donor: Belgium												
Women and Peace Initiatives in the Philippines	34	-	-	-	-	-	-	(34)	-	-	-	-

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Schedule 7.1: State of Sub-Trust Funds and Funds Established by the General Assembly and administered by UNDP

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: Belgium												
UNV Multi-sectoral Assistance to Angola	468	-	-	-	-	-	-	(468)	-	-	-	-
Donor: Canada												
UNV Specialists to Support UNCHR Humanitarian Assistance Activities	4	-	-	-	-	-	-	(4)	-	-	-	-
Donor: European Union												
MOU with the European Union	-	-	-	-	-	-	-	-	-	-	-	-
Donor: France												
Government of France Support to the Development of Volunteerism	300	296	9	305	445	45	490	-	115	172	(57)	-
Donor: France												
White Helmets Initiative	13	-	-	-	-	-	-	(13)	-	-	-	-
Donor: Germany												
Community Oriented Development Programme Strengthening and Capacity	9	-	-	-	-	-	-	(9)	-	-	-	-
Donor: Germany												
White Helmets Initiative	12	-	7	7	-	-	-	(12)	7	-	-	-
Donor: Germany												
Africa Domestic Development Services Programme	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Germany												
Assistance to Repatriation and Rehabilitation Programme through a National UNV Scheme	144	-	-	-	-	-	-	(144)	-	-	-	-
Donor: Germany												
UNV Assistance to Promote Community-based Confidence Building Measures in Georgia	96	-	-	-	-	-	-	(96)	-	-	-	-

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Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income: Contributions	Income: Other	Income: Total	Expenditure: Project costs	Expenditure: Other costs	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Ireland												
Support to UNISTAR Multi-sectoral Support to Entrepreneurs and Small to Medium Scale Enterprise Development	6	-	-	-	-	-	-	(6)	-	-	-	-
Donor: Italy												
Italian National Participation in UNV Programme Activities	672	1,112	18	1,130	855	60	915	1	888	955	(67)	-
Donor: Italy												
UNISTAR	672	1,166	17	1,183	943	102	1,045	3	813	531	-	-
Donor: Japan												
Multi-sectoral Specialist Support in the South Pacific	29	(31)	-	(31)	-	-	-	2	-	-	-	-
Donor: Japan												
UNV Multi-sectoral Technical Support for Development and Humanitarian Assistance	4	-	-	-	-	-	-	(4)	-	-	-	-
Donor: Japan												
UNV Multi-sectoral Technical Support for Development and Humanitarian Assistance (Phase III)	(2)	-	-	-	-	-	-	2	-	-	-	-
Donor: Japan												
Technical Support to UNCHR and Other UN Agencies in Humanitarian Assistance for Cambodia	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Japan												
UNV Technical Support to Relief and Humanitarian Assistance in South-east Asia and Other Areas (Phase I)	2			-				[illegible]				

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(Thousands of United States dollars)

		Income			Expenditure						a/	
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Japan												
UNV Preparatory Assistance to UNTAC for Elections in Cambodia	1	-	-	-	-	-	-	(1)	-	-	-	-
Donor: Japan												
UN 100-Day Action Programme for Accelerated Humanitarian Assistance for Somalia	-	(1)	-	(1)	-	-	-	1	-	-	-	-
Donor: Japan												
Assitance to Development of Basic Education in Northwestern Provinces, Cambodia	33	-	-	-	19	1	20	-	13	18	(5)	-
Donor: Japan												
Support to UNV Humanitarian Relief, Rehabilitation and Repatriation Activities	4	(3)	-	(3)	-	-	-	(1)	-	-	-	-
Donor: Japan												
UN Consolidated Inter-Agency Appeal for Support to UNV Humanitarian Relief in Rwanda	1	-	-	-	-	-	-	(1)	-	-	-	-
Donor: Japan												
Sustainable Development of Small Island States in the Caribbean	(1)	-	-	-	-	-	-	1	-	-	-	-
Donor: Japan												
UNV technical Assistance in Support of Human Rights Activities in Central America	1	(3)	-	(3)	-	-	-	2	-	-	-	-
Donor: Japan												
Japanese Support to Enhancement of Security of UN Volunteer Specialists	3	(6)	-	(6)	-	-	-	3	-	-	-	-

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Schedule 7.1: State of Sub-Trust Funds and Funds Established by the General Assembly and administered by UNDP

Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income: Contributions	Income: Other	Income: Total	Expenditure: Project costs	Expenditure: Other costs	Expenditure: Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Japan												
UNISTAR Multi-sectoral Technical Support for Entrepreneurship and Small and Medium-scale Enteprise Development	1	-	-	-	-	-	-	(1)	-	-	-	-
Donor: Japan												
Support for Human Relief	71	(77)	-	(77)	-	(4)	(4)	2	-	-	-	-
Donor: Japan												
UNV Multi-sectoral Support to Humanitarian Emergency, Peace Building, Peace Keeping, Rehabilitation and Reconstruction Activities	1	-	-	-	-	-	-	(1)	-	-	-	-
Donor: Japan												
Development of Basic Education in Northwestern Provinces through the Strengthening of Community Temple Learning Centers	3	(2)	-	(2)	-	-	-	(1)	-	-	-	-
Donor: Japan												
UNV/Japan Trust Fund for Multi-sectoral Support for Humanitarian Activities	170	90	4	94	87	7	94	(1)	169	118	-	-
Donor: Japan												
Multi-sectoral Support to Humanitarian Assistance, Peace Keeping Operations, Rehabilitation Activities and Sustainable Human Development	323	(91)	6	(85)	199	43	242	2	(2)	36	(38)	-

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: Japan												
Promotion of UNV in Japan	112	160	4	164	243	24	267	1	10	220	(210)	-
Donor: Japan												
UNV Multi-sectoral Support for Humanitarian Assistance Peace Keeping Operation Rehabilitation	565	(135)	17	(118)	154	(179)	(25)	1	473	162	-	-
Donor: Norway												
Somali Appeal	6	(7)	-	(7)	-	-	-	1	-	-	-	-
Donor: Norway												
Support to UN Volunteers Sub-Regional Programme for South Asia for Consultancy on Popular Culture Development - NORAD	15	(14)	-	(14)	-	-	-	(1)	-	-	-	-
Donor: Republic of Korea												
Republic of Korea Trust Fund for UNVs Training	585	170	17	187	261	26	287	-	485	445	-	-
Donor: Spain												
Support to Volunteer Contribution to Development	(1)	-	-	-	-	-	-	1	-	-	-	-
Donor: Sweden												
Humanitarian Assistance in the Gulf Region	27	-	-	-	-	-	-	(27)	-	-	-	-
Donor: Sweden												
UNV Specialists for Humanitarian Relief in the Horn of Africa	18	-	-	-	-	-	-	(18)	-	-	-	-
Donor: Sweden												
UNV Support to UNCHR Programme in Central America	-	-	-	-	-	-	-	-	-	-	-	-

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(Thousands of United States dollars)

		Income			Expenditure							
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Sweden												
Programme Drought Emergency Southern Africa (DESA)	7	-	-	-	-	-	-	(7)	-	-	-	-
Donor: Sweden												
UN Consolidated Inter-agency Appeal for Persons Afflicted in the Crisis in Rwanda	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Sweden												
UN Consolidated Inter-agency Appeal for Support UNV Activities in Rwanda	2	-	-	-	-	-	-	(2)	-	-	-	-
Donor: Sweden												
Programme in Central America	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Sweden												
UNV Programme in Eritrea within the Sepha Appeal	31	-	-	-	-	-	-	(31)	-	-	-	-
Donor: Sweden												
Support to UNV in Rwanda	254	-	4	4	-	-	-	(258)	-	-	-	-
Donor: Sweden												
Support to UNV in Georgia	11	-	-	-	-	-	-	(11)	-	-	-	-
Donor: Switzerland												
Dometic Development Services (DDS) Regional Programme in Asia	(3)	-	-	-	-	-	-	3	-	-	-	-
Donor: Switzerland												
Peace Building and Peace Keeping Trust Fund	17	-	-	-	2	-	2	(15)	-	-	-	-
Donor: Switzerland												
UNV Support to Local Resettlement of Demobilized Combatants in Mozambique	1	-	-	-	-	-	-	(1)	-	-	-	-

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: The Netherlands												
Netherlands Facility for UNV Support from Central Europe to Developing Countries	2	-	-	-	-	-	-	(2)	-	-	-	-
Donor: The Netherlands												
Netherlands Support for UNV/Domestic Development Services	-	-	-	-	-	-	-	-	-	-	-	-
Donor: The Netherlands												
Inter-Agency Humanitarian Programme for Iraq/Kuwait	3	-	-	-	-	-	-	(3)	-	-	-	-
Donor: The Netherlands												
Deployment of UNV Specialists to Support UN Humanitarian Assistance Activities in Somalia	(1)	-	-	-	-	-	-	1	-	-	-	-
Donor: The Netherlands												
West-East South Programme Lecturers at the Eduardo Mondlane University	(2)	-	-	-	-	-	-	2	-	-	-	-
Donor: The Netherlands												
Mozambique University	(1)	-	-	-	-	-	-	1	-	-	-	-
Donor: The Netherlands												
Special Emergency Programme for the Horn of Africa (SEPHA) Appeal - 1993	1	-	-	-	-	-	-	(1)	-	-	-	-
Donor: The Netherlands												
SNV Support to the UNV Programme in LAO PDR (SUNV)	160	-	4	4	71	4	75	-	89	-	-	-
Donor: The Netherlands												
Netherlands Facility for UNV Support from Central Europe to Developing Countries	116	22	-	22	-	-	-	(138)	-	-	-	-

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: The Netherlands												
Netherlands Support to UNV DDS for Poverty Eradication	102	-	-	-	(3)	-	(3)	(105)	-	-	-	-
Donor: The Netherlands												
Interim Appeal for Burundi	16	-	-	-	-	-	-	(16)	-	-	-	-
Donor: The United Kingdom												
United Kingdom/Liberian Emergency Relief Trust Fund	15	-	-	-	-	-	-	(15)	-	-	-	-
Donor: The United Kingdom												
Low Income Urban Community Participatory Primary Environmental Care Project	-	-	-	-	-	-	-	-	-	-	-	-
Donor: The United Kingdom												
Interim Appeal for Burundi	37	-	-	-	-	-	-	(37)	-	-	-	-
Donor: The United Kingdom												
UN Inter-Agency Appeal for Emergency Assistance for Water and Sanitation Projects in Yemen	7	-	-	-	-	-	-	(7)	-	-	-	-
Donor: The United Kingdom												
Emergency Humanitarian Assistance Programme in Rwanda	1	-	-	-	-	-	-	(1)	-	-	-	-
Donor: The United Kingdom												
Inter-Agency Appeal for Rwanda	2	-	-	-	-	-	-	(2)	-	-	-	-
Donor: United Nations												
Humanitarian Economic Assistance Assistance Programme to Afghanistan	4	-	-	-	-	-	-	(4)	-	-	-	-
Donor: United Nations												
UNV Support to UN Inter-Agency Humanitarian Programme in Iraq	5	-	-	-	-	-	-	(5)	-	-	-	-

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: United Nations/Sweden/Canada												
Youth Partners in Agreement	24	-	-	-	-	-	-	(24)	-	-	-	-
Donor: United States of America												
UN Volunteers for Service with UNHCR and WFP	12	-	-	-	-	-	-	(12)	-	-	-	-
Donor: Italy												
UN International Short-Term Advisory Resources	54	(54)	-	(54)	-	-	-	-	-	-	-	-
Donor: Austria												
UNV/Organization for Security Cooperation in Europe (OSCE) Trust Fund for Logistical Assistance to Elections in Bosnia and Herzegovina	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Austria												
UN/OSCE Trust Fund for Supervisory Assistance to Elections in Bosnia and Herzegovina	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Austria												
UNV Trust Fund between the Organization for Security and Cooperation in Europe (OSCE) to Assist with the Supervision of Elections in Bosnia and Herzegovina - 1	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Austria												
UNV Trust Fund between the Organization for Security and Cooperation in Europe (OSCE) to Assist with the Supervision of Elections in Bosnia and Herzegovina - 2	-	-	-	-	-	-	-	-	-	-	-	-

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Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: Austria												
UNV Trust Fund between the Organization for Security and Cooperation in Europe (OSCE) to Assist with the Supervision of Elections in Bosnia and Herzegovina - 3	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Austria												
UNV Trust Fund between the Organization for Security and Cooperation in Europe (OSCE) to Assist with the Supervision of Elections in Bosnia and Herzegovina - 4	1	-	-	-	-	-	-	(1)	-	-	-	-
Donor: Austria												
UNV Trust Fund between the Organization for Security and Cooperation in Europe (OSCE) to Assist with the Supervision of Elections in Bosnia and Herzegovina - 5	-	-	-	-	-	-	-	-	-	-	-	-
Donor: Austria												
UNV Trust Fund between the Organization for Security and Cooperation in Europe (OSCE) to Assist with the Supervision of Elections in Bosnia and Herzegovina - 6	19	-	-	-	-	-	-	(19)	-	-	-	-
Donor: Finland												
White Helmets Initiative	33	(33)	-	(33)	-	-	-	-	-	-	-	-

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(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income			Expenditure			Refunds to donors and transfers to/from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
		Contributions	Other	Total	Project costs	Other costs	Total					
Donor: Egypt												
UNV collaboration with Egypt towards the White Helmets Iniative in Palestine	1	-	-	-	-	-	-	(1)	-	-	-	-
Donor: EU												
Support to Elections in Nigeria	(290)	290	-	290	-	-	-	-	-	-	-	-
Donor: Japan												
UNV Multi-sectoral Assistance to Island Countries in Asia Pacific	(1)	-	-	-	-	-	-	1	-	-	-	-
Donor: Japan												
UNV Multisectoral Support for Humanitarian Assistance Peace Keeping Operation Rehabilitation	1,750	(145)	47	(98)	788	121	909	-	743	264	-	-
Donor: Japan												
Japan 2000 UNV Multi-sectoral Support to Humanitarian Assistance, Peace-Keeping Operations, Rehabilitations, and Sustainable Human Development	3,116	(745)	70	(675)	1,696	314	2,010	-	431	426	-	-
Donor: Italy												
UNV Internship Scheme	607	1,112	17	1,129	846	84	930	(1)	805	919	(114)	-
Donor: The United Kingdom												
UNV Assistance to promote Community based confidence building measures in Georgia	212	372	8	380	459	47	506	(1)	85	56	-	-
Donor: Japan												
Residual Funds	829	33	17	50	229	20	249	-	630	190	-	-

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Schedule 7.1: State of Sub-Trust Funds and Funds Established by the General Assembly and administered by UNDP

Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Income: Contributions	Income: Other	Income: Total	Expenditure: Project costs	Expenditure: Other costs	Expenditure: Total	Refunds to donors and transfers to/from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations	a/ Unspent project budget allocations in excess of Fund balances	a/ Contributions receivable
Donor: Japan												
Interest Income	443	236	(20)	216	-	-	-	(44)	615	-	-	-
Donor: Japan												
UNV Mult.-Sectoral Support for Humanitarian Assistance, Peace-Keeping Operations, Rehabilitation Activities and Sustainable Human Development-2001	2,885	(346)	54	(292)	1,201	125	1,326	-	1,267	1,342	(75)	-
Donor: Italy												
Support to the International Year of Volunteers (IYV) 2001 Activities	62		1	1	17	2	19		44	44	-	-
Donor: Sweden												
UNV Assistance to promote Community based Confidence building measures in Georgia	76	-	-	-	-			(76)	-	-	-	-
Donor: Japan												
UNV Mult.-Sectoral Support for Humanitarian Assistance, Peace -Keeping Operations, Rehabilitation and Sustainable Human Development-2002		3,470	12	3,482	1,068	107	1,175	1	2,308	1,870	-	-
Donor: Japan												
UNV Mult.-sectoral Support for Humanitarian Assistance, Peace Keeping Operations, Rehabilitation Activities and Sustainable Human Development		1,899		1,899				44	1,943	665	-	-
Sub-Total	15,498	8,738	324	9,062	9,762	952	10,714	(1,413)	12,433	8,531	(568)	-

Schedule 7

UNITED NATIONS DEVELOPMENT PROGRAMME

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Schedule of Income, Expenditure and Fund balances for the biennium ended 31 December 2003

(Thousands of United States dollars)

		Income			Expenditure						a/ Unspent project budget allocations in excess of Fund balances	
Name of Sub-Trust Fund	Fund balances as at 1 January 2002	Contributions	Other	Total	Project costs	Other costs	Total	Refunds to donors and transfers to/ from other funds-net	Fund balances as at 31 December 2003	a/ Unspent project budget allocations		a/ Contributions receivable
Total Sub-Trust Fund	22,949	24,270	596	24,866	21,283	973	22,256	(3,379)	22,183	20,065	(5,573)	-

a/ Off-balance sheet item for information only

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME
BIENNIUM 2002 - 2003

Schedule 7.2

Funds established by the General Assembly and administered by UNDP

Biennial support budget for the biennium ended 31 December 2003

(Thousands of United States Dollars)

	Revised appropriations 2002 - 2003	2002-2003 Expenditure			Unencumbered balance 31 December 2003	Expenditure 2000-2001
		Disbursements	Unliquidated obligations	Total		
UNITED NATIONS CAPITAL DEVELOPMENT FUND						
Management and Administrative costs	6,443	5,942	45	5,987	456	5,943
Technical support costs	7,215	5,682	48	5,730	1,485	5,223
	13,658	11,624	93	11,717	1,941	11,166
Reimbursable support services costs	-	4,704	44	4,748	-	2,539
TOTAL	13,658	16,328	137	16,465	1,941	13,705
				(Schedule 7)		(Schedule 7)
UNITED NATIONS DEVELOPMENT FUND FOR WOMEN						
Management and administrative costs	5,509	4,842	107	4,949	560	5,487
Technical support costs	6,826	6,314	30	6,344	482	5,021
	12,335	11,156	137	11,293	1,042	10,508
Reimbursable support services costs	-	1,877	184	2,061	-	703
TOTAL	12,335	13,033	321	13,354	1,042	11,211
				(Schedule 7)		(Schedule 7)

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 7.3: United Nations Volunteers - UNV

Summary of Projects financed under full funding arrangement by Donor

Governments and Institutions

(Thousands of United States dollars) Report Run date: Apr 28 2004 09:28PM

Donors	Projects	Balance as at 1 January 2002	Contributions	Expenditure Project Costs	Expenditure Other Costs	Balance as at 31 December 2003
Governments						
Australia (OZVOL)	INT/92/V15	6	48	39	4	11
Austria	INT/92/V16	1	(1)			-
Belgium	GLO/98/V08	488	1,062	1,974	197	(621)
	INT/92/V12	-	-	6	-	(6)
Canada	RWA/98/V01	50	-	4	46	-
Denmark	INT/96/V01	2	-	-	2	-
Denmark - MS	INT/92/V17	202	228	449	45	(64)
Finland	GLO/98/V01	8	(8)	-	-	-
	INT/01/V03	721	2,571	1,008	101	2,183
	INT/92/V11	1,753	48	834	83	884
Germany - DED	INT/93/V02	(61)	401	309	31	-
Ireland - APSO	INT/92/V14	(1)	612	537	54	20
Italy-UNISTAR funded volunteers	GLO/01V17	-	-	2	-	(2)
Japan - JOCV	GLO/98/V03	(47)	1,040	1,371	133	(511)
	INT/92/V20	188	(186)	-	-	2
Luxembourg	GLO/01/V04	119	194	240	24	49
Mali	MLI/96/V01	25	(25)	-	-	-
Netherlands	INT/92/V13	319	416	306	31	398
	MON/01/V02	7	7	11	1	2
Norway	CMB/95/V01	17	(17)	-	-	-
	INT/01/V08	114	307	262	26	133
	INT/92/V21	8	(8)	-	-	-
Rwanda	RWA/96/V04	(4)	-	-	-	(4)
Spain	GLO/01/V01	1,853	49	700	70	1,132
	GLO/02/V01	-	1,483	456	46	981
	GLO/97/V44	445	13	9	1	448
	GLO/99/V04	398	13	26	3	382
Sweden	INT/01/V05	28	327	273	27	55
	INT/92/V09	(115)	155	8	41	(9)
Switzerland	GLO/01/V03	94	(94)	-	-	-
	GLO/02/V06	-	129	39	4	86
	INT/92/V08	17	174	166	17	8
United States of America	GLO/94/V02	5	-	-	5	-
United Kingdom - DFID	INT/98/V01	(96)	22	(67)	(7)	-
Insititutions						
AMUDA	INT/96/V06	(2)	16	12	2	-
ASBDeutschland	CRO/97/V01	16	-	-	16	-
ASDB	CMB/00/V01	(35)	41	-	-	6
	KYR/96/V01	20	-	-	20	-
	MON/93/V02	8	-	-	8	-
	VIE/01/V01	59	-	34	3	22
BDD-(United Kingdom)	GRN/97/V01	(61)	39	45	5	(72)
CISCO	SAF/01/V01	-	14	8	1	5
DANIDA	MON/97/V01	27	-	-	27	-
IBRD	NER/87/V01	7	1	-	8	-
IDA	ANG/94/V01	3	-	-	-	3
	CHD/91/V01	2	-	-	2	-

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 7.3: United Nations Volunteers - UNV

Summary of Projects financed under full funding arrangement by Donor Governments and Institutions

(Thousands of United States dollars)

Report Run date: Apr 28 2004 09:28PM

Donors	Projects	Balance as at 1 January 2002	Contributions	Expenditure Project Costs	Expenditure Other Costs	Balance as at 31 December 2003
	GHA/93/V03	1	-	-	-	1
	GHA/93/V04	6				6
	NER/98/V01	189	6	194	19	(18)
IDLI	TIM/00/V02	51	39	63	5	22
IFAD	GAB/94/V01	42	1	1		42
	MLI/95/V04	7	-	-		7
	NER/94/V01	38	1	6	-	33
International Institute of Vaccine	ROK/00/V01	(5)	5			
InternationalYouthFoundation	IND/01/V02	6	11	11	1	5
IOM	ANG/95/V02	(17)	63	-	-	46
	HAI/95/V01	8	(8)	-	-	-
	MOZ/94/V03	2	(2)		-	-
	RER/99/V04	52	(52)	-		-
	RUS/00/V01	24		-		24
IRRI	MAG/98/V01	4	-	-	4	-
JVC	INT/96/V04	11	-	-	11	-
MOFA (CzechRepublic)	INT/01/V09	81	211	137	14	141
SIDA (Botswana)	BOT/92/V01	107	3	2		108
SUNE	GLO/02/V03	-	-	2	-	(2)
SVA	INT/96/V05	4	-	-	4	-
Toyota Fondation	CMB/00/V03	21	1	1	21	-
UNDP Bahrain	GLO/97/V40	1	(1)	-		-
UNDP Cambodia	CMB/99/V05	29	3	-	29	3
	CMB/99/V06	15	1	-		16
	GLO/97/V41	3	(3)	-		-
UNDP Kazakistan	KAZ/02V01	-	8	7	1	-
UNDP Samoa	SAM/99/V01	7	(7)	-	-	-
UNDP SriLanka	SRL/99/V01	25	(25)	-	-	-
UNDP Vietnam	VIE/99/V01	10	(10)	1	(9)	8
UNICEF	HAI/97/V02	45	-	-	45	-
Grand Total		7,355	9,316	9,485	1,223	5,963

Schedule 7

The accompanying notes are an integral part of the financial statements

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 8: Investments as at 31 December

(Thousands of United States Dollars)

		2003	2001
Regular Resources			
Interest-bearing current accounts		-	65,706
Call accounts		-	-
Time deposits		580,000	730,430
Bonds and notes		975,993	593,082
Other securities		195,000	-
Money market funds		178,840	252,763
Sweep Accounts		81,150	-
EURO Time Deposit		14,354	-
Total	**statement II.1**	2,025,337	1,641,982
Other Resources			
Cost-sharing			
Time deposits		-	-
Total	**Statement II.2**	-	-
Trust Funds			
Trust Fund to Combat Desertification and Drought (UNSO)			
Interest-bearing current accounts		-	0
Call accounts		-	-
Time deposits		45	47
Bonds and notes		-	-
Total	**schedule 5.2**	45	47
Trust Fund for the Global Environment Facility			
Interest-bearing current accounts		104,391	-
Call accounts		-	-
Time deposits		-	-
Bonds and notes		-	-
Money market funds		15,232	70,272
Total	**schedule 5.2**	119,623	70,272
Multilateral fund for the Implementation of the Montreal Protocol			
Interest-bearing current accounts		-	-
Call accounts		-	-
Time deposits		10,000	23,500
Bonds and notes		31,285	-
Money market funds		7,873	25,636
Total	**schedule 5.2**	49,158	49,136

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 8: Investments as at 31 December

(Thousands of United States Dollars)

		2003	2001
"Capacity 21" Trust Fund			
Interest-bearing current accounts		-	-
Time deposits		-	24,036
Bonds and notes		4,040	6,616
Money market funds		7,358	1,524
Total	**schedule 5.2**	**11,398**	32,176
UNDP Fund for the Programme of Assistance to the Palestinian People			
Interest-bearing current accounts		1	-
Time deposits		9,000	3,500
Bonds and notes		2,110	6,785
Money market funds		1,529	8,452
Total	**schedule 5.2**	**12,640**	18,737
UNDP Trust Fund for Rwanda			
Interest-bearing current accounts		3	-
Time deposits		-	-
Total	**schedule 5.2**	3	-
Fonds Fiduciare du PNUD Concernant l'Organisation pour l'harmonisation en Afrique du Droit des Affaires (OHADA TF)			
Interest-bearing current accounts		-	6,634
Time deposits		-	
EURO Time Deposit		5,760	
Total		**5,760**	6,634
Perez-Guerrero Trust Fund for Economic and Technical Co-operation among Developing Countries			
Interest-bearing current accounts		1	-
Call accounts		-	-
Time deposits		-	2,027
Bonds and notes		5,659	5,013
Money market funds		572	285
Total		**6,232**	7,325
UNDP Trust Fund for International Partnerships			
Interest-bearing current accounts		1	-
Time deposits		-	13,000
Bonds and notes		5,289	1,021
Money market funds		160	1,489
Total		**5,450**	15,510

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 8: Investments as at 31 December

(Thousands of United States Dollars)

		2003	2001
UNDP Trust Fund for the Iraq Programme			
Interest-bearing current accounts		5,645	12,940
Total	**schedule 5.2**	**5,645**	12,940
Total Trust Funds		**215,954**	212,777

statement II.2

UNITED NATIONS DEVELOPMENT PROGRAMME

BIENNIUM 2002 - 2003

Schedule 8: Investments as at 31 December

(Thousands of United States Dollars)

		2003	2001
Funds			
United Nations Capital Development Fund			
Interest-bearing current accounts		-	8
Call accounts		-	-
Time deposits		10,000	32,364
Bonds and notes		12,692	5,303
Other securities		232	-
Money market funds		17,449	10,415
Total	schedule 7	40,373	48,090
United Nations Revolving Fund for Natural Resources Exploration			
Interest-bearing current accounts		-	-
Call accounts		-	-
Time deposits		-	-
Total	schedule 7	-	-
United Nations Fund for Science and Technology for Development			
Interest-bearing current accounts		-	-
Time deposits		-	-
Total	schedule 7	-	-
United Nations Development Fund for Women			
Interest-bearing current accounts		288	-
Time deposits		8,000	12,000
Bonds and notes		12,801	4,463
Money market funds		11,311	6,054
Total	schedule 7	32,400	22,517
United Nations Volunteers Programme			
Interest-bearing current accounts		-	-
Call accounts		-	-
Time deposits		20,000	23,136
Bonds and notes		10,228	5,167
Money market funds		2,674	6,715
Total	schedule 7	32,902	35,018
Total Funds		105,675	105,625
		overview	

The accompanying notes are an integral part of the financial statements

Notes to the financial statements

Note 1
Mission statement

The United Nations Development Programme (UNDP) is part of the United Nations and upholds the vision of the Charter of the United Nations. It is committed to the principle that development is inseparable from the quest for peace and human security and that the United Nations must be a strong force for development as well as peace.

The mission of UNDP is to help countries in their efforts to achieve sustainable human development by assisting them to build their capacity to design and carry out development programmes in poverty eradication, employment creation and sustainable livelihoods, the empowerment of women and the protection and regeneration of the environment, giving first priority to poverty eradication.

UNDP also acts to help the United Nations family to become a unified and powerful force for sustainable human development and works to strengthen international cooperation for sustainable human development.

UNDP, at the request of Governments and in support of its areas of focus, assists in building capacity for good governance, popular participation, private and public sector development and growth with equity, stressing that national plans and priorities constitute the only viable frame of reference for the national programming of operational activities for development within the United Nations system.

UNDP resident representatives normally serve as resident coordinators of the operational activities of the United Nations system, supporting, at the request of Governments, the coordination of development and humanitarian assistance. Resident coordinators also help to orchestrate the full intellectual and technical resources of the United Nations system in support of national development.

UNDP strives to be an effective development partner for the United Nations relief agencies, working to sustain livelihoods while they seek to sustain lives. It acts to help countries to prepare for, avoid and manage complex emergencies and disasters.

UNDP draws on expertise from around the world, including from developing countries, United Nations specialized agencies, civil society organizations and research institutes.

UNDP supports South-South cooperation by actively promoting the exchange of experiences among developing countries.

UNDP supports, within its areas of focus, technology transfer and adaptation and access to the most effective technology.

UNDP receives voluntary contributions from nearly every country in the world. UNDP seeks to ensure a predictable flow of resources to support its programmes. It provides grant funds through criteria based on universality that strongly favours low-income countries, particularly the least developed.

UNDP is politically neutral and its cooperation is impartial. It seeks to conduct its work in a transparent manner and is accountable to all its stakeholders.

UNDP is committed to a process of continuing self-evaluation and reform. It aims to improve its own efficiency and effectiveness to assist the United Nations system in becoming a stronger force for the benefit of the people and countries of the world.

UNDP will continue to support an international development cooperation framework that responds to changing global, regional and national circumstances.

Note 2
Summary of significant accounting policies

The financial period of the organization is the biennium. The present biennium covers the period from 1 January 2002 to 31 December 2003. The financial statements reflect the application of the significant accounting policies set out below.

Framework

UNDP activities are accounted for in accordance with:

(a) The Financial Regulations formulated by its Executive Board and the Rules established by the Administrator under the above regulations;

(b) The United Nations system accounting standards, as adopted by the Administrative Committee on Coordination, which are based to a large extent on the relevant International Accounting Standards issued by the International Accounting Standards Committee. Where differences from the International Accounting Standards exist, it is mainly because of the essentially non-commercial nature of the organization's activities. The standards are based on the following principles and assumptions:

> (i) Going concern, consistency and accrual are fundamental accounting assumptions. Where fundamental accounting assumptions are followed in financial statements, disclosure of such assumptions is not required. If these fundamental accounting assumptions are not followed, that fact should be disclosed together with the reasons;
>
> (ii) Prudence, substance over form and materiality should govern the selection and application of accounting policies;
>
> (iii) Financial statements should include clear and concise disclosure of all significant accounting policies that have been used;
>
> (iv) The disclosure of the significant accounting policies used is an integral part of the financial statements;
>
> (v) Unusual items or prior-period items should be disclosed if they have a material effect on the financial statements or schedules;
>
> (vi) If there is a change in accounting policy that has a material effect in the current period or may have a material effect in subsequent periods, the effect of such change should be disclosed and quantified, together with the reason for the change.

Income

Interest income is accrued as income in the year to which it relates. All other income is accounted for on a cash basis, with the exception of income accrued on government letters of credit, which are irrevocable.

Expenditure

All expenditure of UNDP is accounted for on an accrual basis, except for that relating to staff entitlements (costs related to the early separation programme and after-service health insurance are, however, recorded on an accrual basis) and project components implemented by Governments and non-governmental organizations (NGOs) and through direct execution, which are accounted for on the basis of cash disbursements only. Project expenditure includes unliquidated obligations raised by the executing or implementing agents (other than Governments and NGOs). The following criteria are generally used in applying the accrual basis:

Experts and other project personnel	Costs relating to the period of contractual service falling within the current biennium up to the amount provided for in the current budget.
Travel on official business	Costs of travel taking place in the current biennium and travel commencing before the end of the current biennium but extending into the next biennium.
Subcontracts	Payments falling due in the current biennium according to the terms of the contract or payment schedule.
Fellowships	Cost of the fellowship from the anticipated date of commencement of study or start of the current biennium to completion of study or end of the current biennium, whichever is earlier.
Group training	Full cost of any training activity held in the current biennium or beginning in the current and ending in the next biennium.
Equipment	Full cost of a contractual agreement or a firm order placed with the supplier prior to the end of the current biennium up to the amount provided in the current budget.
Miscellaneous	Cost of events occurring (for example, hospitality), goods or services delivered or firm orders placed for delivery in the current biennium.

Certain flexibility provisions may be applied to expenditure by an executing agent. In any given year, expenditure may exceed an approved project budget for that year by 4 per cent, provided that the executing agent does not incur overall expenditure for that year in excess of 2 per cent of total allocations made to it.

Biennial support budget

The biennial support budget comprises three components:

(a) Programme support: expenditure incurred by organizational units (country offices and headquarters) whose primary function is the development, formulation, delivery and evaluation of the programmes of the organization. This will typically include units that provide backstopping of programmes either on a technical, theoretical, geographical, logistical or administrative basis;

(b) Management and administration: expenditure incurred by organizational units whose primary function is the maintenance of the identity, discretion and well-being of the organization. This will typically include units that carry out the functions of executive direction, organizational policy and evaluation, external relations, information and administration;

(c) Support to operational activities of the United Nations: this comprises four elements that are basically applicable to the regular resources activities, namely, country offices support, the United Nations Development Group, the United Nations Volunteers programme and the Inter-Agency Procurement Services Office (IAPSO).

Expenditure under the biennial support budget is recorded in accordance with the principles set out under "Expenditure" above.

Currency exchange

Contributions in currencies other than United States dollars

Voluntary contributions received from Governments are translated into United States dollars using the United Nations operational rate of exchange in effect on the date of payment. All exchange differences are recorded as other income/expenditure.

Transactions in currencies other than United States dollars

For the purposes of accounting for transactions and the maintenance of other financial records other currencies are translated into United States dollars at the United Nations operational rate of exchange in effect on the date of the transaction. Assets and liabilities in other currencies are translated into United States dollars at the United Nations operational rate of exchange in effect on the date of the report.

Currency risk

UNDP uses natural hedges and derivative financial instruments, primarily options and forward foreign exchange contracts, to hedge currency risk on voluntary contributions. In using such instruments, the organization's objective is to protect the United States dollar equivalent of pledged voluntary contributions at the budget rate set at the beginning of each year, taking into account the relative lack of predictability of the amount and timing of actual receipts.

In cases where the hedged pledge amount is received before the maturity of the derivative financial instrument, management may close the derivative contract before maturity on a case-by-case basis based on an assessment of the underlying economic case.

Capital expenditure

The costs of purchased or constructed premises as well as major rehabilitation costs are reflected as capital assets. These assets relate mainly to the housing and office premises under the activity of the reserve for field accommodation and the office premises purchased for the UNDP/Argentina country office (see notes 13 and 14 below).

The full cost of non-expendable equipment is charged to UNDP regular resources through its biennial support budget or to the appropriate project in the biennium in which it is purchased. An inventory is maintained for all non-expendable equipment (defined as items of equipment valued at $1,000 or more per unit). An inventory of items purchased for nationally executed projects is maintained, but because such items generally revert to the project in the recipient country on completion of the project, the value of such items is not included. Inventory is valued at actual cost whenever possible. When the actual cost is not available, a management estimate based on average cost or replacement cost is used.

Operational reserve

At its annual session in 1999, the Executive Board approved a change in the basis for calculation of the UNDP operational reserve for regular reserves, which is now the sum of the following components:

(a) Income: the equivalent of 10 per cent of the average of the annual voluntary contributions received over the most recent three years, rounded to the nearest $1 million;

(b) Expenditure: the equivalent of 2 per cent of the average total annual expenditure incurred over the most recent three years, rounded to the nearest $1 million;

(c) Liability and structural: the equivalent of 10 per cent of the sum of the income and expenditure components, rounded to the nearest $1 million;

(d) Cash-flow: the equivalent of the cash needs for one month, calculated as one twelfth of the total expenditure of the most recent year, rounded to the nearest $1 million.

In addition, the Executive Board approved the establishment of an operational reserve with the UNDP extrabudgetary account for other resource activities. The calculation to arrive at the level of reserve follows the same basis as that of the regular reserve.

Presentation

By its decision 97/6, the Executive Board approved the harmonization of the budget presentation format submitted by UNDP, the United Nations Children's Fund and the United Nations Population Fund. Therefore, the financial reports are presented in a way that is consistent with this decision.

The main features of this harmonization involve activities that are:

(a) Regular resources activities: activities financed from voluntary contributions, donations from non-governmental sources and related interest earnings and miscellaneous income;

(b) Other resources activities: activities financed from resources other than regular resources that are received for a specific programme purpose (cost-sharing, government cash counterpart contributions, trust funds established by the Administrator and activities from management service agreements;

(c) For accounting presentation purposes, the reimbursable support services and other special activities, namely, Junior Professional Officers and reserve for field accommodation, among others, are included in the other resources activities;

(d) Funds administered by UNDP: activities of the Funds established by the General Assembly and administered by UNDP.

The nature of some expenditure was redefined as explained above.

Other reclassifications and changes in presentation were made to better reflect the nature of the operations and/or to better comply with the accounting standards. These changes affected mainly the following:

(a) Cost-sharing activities: interest earned and support costs charged by the regular resources activities to cost-sharing activities are reflected through the statement of income and expenditure. In the past, these transactions were reflected directly as transfers to UNDP extrabudgetary income;

(b) Reimbursable support services for funds and trust funds: formerly termed "extrabudgetary activities", the reimbursable support services are now presented as part of the funds' and trust funds' income statement with the ending balance reflected in the unexpended resources balance section. In prior years, the net balance of these activities was shown between the liabilities section and the unexpended resources balance section;

(c) Management service agreements for funds and trust funds: these are now presented as part of the funds' and trust funds' income statement with the ending balance reflected in the unexpended resources balance section. In prior years, the net balance of such activities was shown between the liabilities section and the unexpended resources balance section;

(d) Full funding arrangements and United Nations joint venture activities at the United Nations Volunteers programme: these activities were presented as part of the income statement with the ending balances reflected in the "unexpended resources balance". In prior periods, the net balance of such activities was reflected in the balance sheet. The full funding arrangements net balance was part of the other accounts receivable and deferred charges, while the United Nations joint venture activities net balance was shown as other liabilities;

(e) Management source agreement funds and trust funds: a detailed schedule is provided for each of the following:

(i) Volunteers' fully funded agreements with Governments and institutions, by country and by project;

(ii) Trust funds' management service agreements;

(iii) IAPSO trading activities.

Non-consolidated financial statements

The results of the operations reflected in statements I to IV are presented on the basis of the three major components explained above.

The totals of each major component are shown only for the purpose of reflecting the component's aggregate data. Identified inter-activity/inter-fund balances (within each component) in the balance sheet have been eliminated in computing these totals. Other inter-fund transactions are not eliminated. Therefore, these aggregates are not intended to and do not reflect consolidated amounts, which would have required the elimination of all inter-fund transactions and balances within each component.

Determination of certain balance sheet items

Owing to the nature of the activities, certain transactions pertaining to cost-sharing, government cash counterpart contributions and the like are commingled in the regular resources accounts (investments, deferred charges, receivables, payables, etc.). Whenever possible the balances of these accounts as at 31 December 2003 and the comparatives have been apportioned essentially on the basis of the best available information. The accounts not apportioned have been reflected in the inter-fund account balance.

Investments

Carrying value of investments

Investments are carried at cost. In accordance with the United Nations system accounting standards, the market value is disclosed if it is different from the carrying amount.

Marketable securities

UNDP purchases marketable securities with the intent to hold them to maturity. However, management may sell marketable securities in cases where there is a liquidity need or unexpected credit risk, or where it is otherwise in the best interest of the organization's overall investment management.

Credit risk

Marketable securities that potentially subject the organization to concentrations of credit risk consist primarily of bonds and certificates of deposit. The organization's investments are placed in high credit quality financial instruments as determined through reputable third party rating agencies. The credit quality of issuers of these investments is reviewed on an ongoing basis.

Liquidity risk

In addition to only placing investments in high credit quality financial instruments as determined through reputable third party rating agencies, to manage liquidity risk UNDP also limits its maximum exposure to any one issue and to any one counter party.

Note 3
Disclosure of off-balance-sheet items

(a) Contributions of Governments and other contributors

Regular resources

Contributions due from Governments and other contributors for current and prior years that have not been paid as at 31 December 2003 are as follows (in thousands of United States dollars):

1999 and prior years	6 938
2000	147
2001	257
2002	-
2003	2 987
Total	10 329

Cost-sharing and government cash counterpart contributions

At 31 December 2003, $687,907,158 was receivable for cost-sharing projects. That amount is to be rephased to future years.

The amount in respect of cost-sharing and government cash counterpart contributions is based on budgeted expenditure for the year and will be adjusted on the rephasing of those budgets.

(b) In-kind contributions

As part of the agreements of UNDP with the recipient countries, the Governments of those countries are to provide UNDP with accommodations free of charge. These in-kind contributions received during the biennium 2002-2003 are estimated at $20.7 million ($19.1 million in the biennium 2000-2001). These estimates are based on the market value, if available, or the best estimates from the Government or UNDP country offices.

(c) Related-party transactions

In the biennium 1998-1999, UNDP, in partnership with Cisco Systems, Inc., KPMG LLP and Akamai Technologies Inc. and with the support of other partners, launched a long-term initiative to use the power of the Internet to help break the cycle of extreme poverty globally. Publicized by high-profile rock concerts, the web site http://Netaid.org uses the Internet's interactive capabilities to draw attention to the issue of extreme poverty and to offer Internet users the possibility of becoming directly involved. Netaid.org is being managed for UNDP by the Netaid.org Foundation, an independent entity that enjoys not-for-profit status in the United States of America (United States Code, title 26, sect. 501 (c) (3)). Ownership of the Foundation is shared by UNDP and Cisco Systems. The UNDP contribution to the Foundation comes mainly in the form of an in-kind contribution of personnel on a full-time basis. This in-kind contribution was valued at $406,414 for the biennium.

(d) Inventory

In line with the accounting policy stated above, inventory held at UNDP headquarters and at UNDP country offices as at 31 December 2003 was valued at $20.1 million ($25.1 million in 2001) and $129.2 million ($71.5 million in 2001), respectively. Assets capitalized are not amortized or depreciated.

Note 4
Unidentified receipts

Monies received but not identified as to purpose are held as accounts payable until identified. As at 31 December 2003, $17,115,950 ($10,116,450 in 2001) in unidentified receipts were held as accounts payable. This amount is included in 12 (b).

Note 5
Income received for the biennial support budget

Regular resources

At its thirty-first session, in 1984, the Governing Council authorized the establishment of a country-specific accounting linkage between voluntary contributions and contributions to local office costs in such a manner that voluntary contributions are first accounted for against any shortfall in contributions to local office costs. The total amount of $5,401,000 ($9,117,000 in 2001), which was transferred from voluntary contributions in respect of such linkage, is included in the transfer to biennial support budget from voluntary contributions as follows (in millions of United States dollars):

	2003	*2001*
Transfer of contributions with regard to Government local office contributions (accounting linkage)	5 401	9 117
Reimbursement of tax charges	9 286	10 946
Total	**14 687**	**20 063**

Income received for the biennial support budget shown in schedule 3 consists of:

	2003	*2001*
Government local office contributions received	35 633	28 559
Transfer from contributions — Government local office contributions	5 401	9 117
Reimbursement of tax charges	9 286	10 946
Total host Government contributions	50 320	48 622
United Nations Volunteers income	4 123	2 657
Other income	166	929
Total	**54 609**	**52 208**

Note 6
Interest income

Regular resources

The amounts shown in statement I.1 consist of the following (in thousands of United States dollars):

	2003	*2001*
Interest from investments	101 276	129 807
Interest on construction loans	-	5
Interest transferred to:		
Cost-sharing	(28 628)	(99 254)
Trust funds	(7 760)	(22 960)
Management service agreements	(6 688)	(21 812)
Reimbursable support services and special activities	(10 555)	(21 458)
Transfer for other purposes (see below and note 12 (b))	(13 500)	-
Total	**34 145**	**(35 672)**

Beginning in 2000-2001, interest earned on inter-fund balances was distributed to trust funds and cost-sharing resources in the year itself. In prior years, interest earned on inter-fund balances was credited one year in arrears. Therefore, in 2000-2001 three years worth of interest was credited to trust funds and cost-sharing resources. As a result, interest income under regular resources in 2000-2001 reflected a deficit of $35.672 million. Had the change in the timing of distribution of interest from regular resources not been made, interest income for 2000-2001 would have increased to $6,789,000.

As in prior years, UNDP distributes interest accrued on total investments on the basis of a formula utilizing the average three-month euro-dollar interest rate. During the biennium, the actual return on the total portfolio exceeded the average three-month euro-dollar interest rate. UNDP management has set aside $13.5 million of this exceptional surplus in other liabilities pending determination of its utilization.

Note 7
Other resources: other income and expenditure

Other income of $301,677,000 as shown on statement I.1 and reported under reimbursable support services and miscellaneous activities are broken down as follows (in thousands of United States dollars):

	2003
Country office administration costs (formerly BL 158)	**64 818**
Contributions	**47 900**
Income from trust funds	**54 156**
Income in respect of support services by UNDP	**57 954**
Other miscellaneous income	**56 082**
IAPSO procurement fees	**10 181**
Reimbursement for services provided	**10 586**
Total	**301 677**

Note 8
Cash: regular resources

The amounts shown in statement II.1 consist of the following (in thousands of United States dollars):

	2003	*2001*
Cash in headquarters bank accounts	-	23 474
Cash at country offices	(91 509)	(16 534)
Transfer from regular resource investments	112 576	12 660
Subtotal	**21 067**	**19 600**
Less: provision for depreciation of accumulating		
Total	-	-

The cash balance at country offices takes into account the uncleared checks of $181,900,504 ($225,718,613 in 2001). There is an automatic replenishment from the headquarters current and investment accounts once these checks are cashed.

The above provision was established to reflect the overvaluation of the Cuban peso against the United Nations rate of exchange.

Note 9
Investments

The carrying value of investments is disclosed in schedule 8. The amounts are broken down as follows (in thousands of United States dollars):

Class	*Par value*	*Carrying value*	*Market value*
United States Government and agency obligations	93 515	95 431	95 826
Non-United States sovereign obligations	272 772	280 720	283 054
Supranational organizations	167 480	171 307	173 473
Obligations of commercial banks	415 468	428 535	432 991
Total	**949 235**	**975 993**	**985 344**

Note 10
Government letters of credit

Government letters of credit shown in statement II.2 were made to UNDP in respect of cost-sharing for the following activities (in thousands of United States dollars):

	2003	*2001*
Bi-communal development programme	18 032	5 000
Voters registration in Afghanistan	14 000	-
Post Conflict Fund (PCF) Mine Action Trust Fund	10 000	-
Afghanistan management service agreement	8 000	-
Support to the development of a new constitution in Afghanistan	5 000	-
Programme of assistance to the communities	4 360	-
National area-based development programme — capacity development	4 000	-
Disaster Risk Management Programme	1 500	-
Capacity-Development and Community Works: Ministry of Martyrs and the Disabled	1 000	-
National area-based development programme	1 000	-
Support for the return, resettlement and reintegration of internally displaced persons	865	-
War-torn societies trust fund	805	-
Enhancement of the security liaison officer network	767	955
Disaster Management Centre	730	480
Rehabilitation, reconstruction and development in Tajikistan	700	507
Promoting private sector development	560	-
Support to the fifth International Conference of New or Restored Democracies	500	-
UNDP thematic trust fund on energy for sustainable development	400	-
Community development and participation through the cultural centre (chitalishte) system	396	-
Emergency project in response to the damage caused by Hurricane Eline	312	1 000
Support for the Afghan Independent Human Rights Commission	250	-

	2003	*2001*
Preparation, training and dissemination of a "best practice" manual	199	500
Early warning system in Bulgaria, phase III	154	-
Support for land registry	148	-
Support to the secretariat of the Somalia aid coordination body	100	50
Comprehensive approach to disaster management in the Caribbean	100	-
Extrabudgetary activities in Kenya	100	-
Others	89	(14)
Youth employment support		2 000
Reinforcement of national management capacity		545
Strengthening of civil society, phase II		300
Support to the new approach to assist internally displaced persons		300
Somalia civil protection programme		250
Total	**74 067**	**11 873**

As the letters of credit are irrevocable, the amount is disclosed with cash and investments in statement II.2 and is included in cost-sharing contributions as presented in statement I.2.

Note 11
Earmarking for administrative and operational services

The Executive Board, in its decision 98/19, approved the elimination of a separate earmarking for administrative and operational services. In line with that decision, beginning in 2002, formerly presented as a separate line on income statements as programme support implementation, is now combined with programme expenditure. The amounts reported in 2003 as programme support represent regular resources, cost-sharing, support for policy and programme development and support for technical services. Prior biennium comparatives have not been restated. Had such restatement been done, programme support costs under core activities would have decreased by $28,835,000 and programme expenditures would have increased by the same amount.

Note 12
Accounts receivable and payable

(a) Other accounts receivable and deferred charges

The amounts shown in statements II.1 and II.2 consist of the following (in thousands of United States dollars):

	2003	2001
Accounts receivable	47 042	41 188
Current account with agencies	36 041	45 414
Miscellaneous deferred charges	5 073	5 578
Other account receivables	73	1 040
Subtotal	**88 229**	**93 220**
Less: provision to reduce the book value of accounts receivable	-	305
Total	**88 229**	**92 915**
This total is reported as follows:		
Regular resources, statement II.1	48 675	52 256
Cost-sharing, statement II.2	39 554	40 659
Total	**88 229**	**92 915**

(b) Accounts payable

The amounts shown in statements II.1 and II.2 consist of the following (in thousands of United States dollars):

	2003	2001
Accounts payable	92 147	67 305
Payment assignment	1 245	6 781
Deferred payables	6 829	4 112
Clearing account	992	(2 867)
Cash received and awaiting clarification	17 116	10 116
Other liabilities (see note 6)	13 500	-
Total	**131 829**	**85 447**
This total is reported as follows:		
Regular resources, statement II.1	89 791	55 528
Cost-sharing, statement II.2	42 038	29 919
Total	**131 829**	**85 447**

Note 13
Reserve for field accommodation

The reserve for field accommodation was established in 1979 at a maximum level of $25 million to construct housing for United Nations international staff in the country offices. In 1989, the Governing Council authorized UNDP to expand the scope of the reserve to include financing for the United Nations system common premises, intended to accommodate the office needs of the agencies of the Joint Consultative Group on Policy.

The cumulative operating deficit of $3 million shown in schedule 6 is derived mainly from the operations of housing rental and office premises.

As at 31 December 2003, the excess of total expenditure over the authorized level of reserve under reserve for field accommodation activities is $21,701,000 ($22,557,000 in 2001).

Schedule 6.3 on reserve for field accommodation activities now includes each of its elements: reimbursable support services, office premises and housing. The split of the balance sheet items is essentially based on the best available information: the market value, if any, the architect reports, the various bids for construction, and so on. The income statement data for both housing and office premises are based on the nature of the actual transactions.

The long-term receivable of $608,250 ($780,030 in 2001) shown in schedule 6.3 represents the amount receivable over the current biennium resulting from the sale of housing apartments in Cape Verde. The sale price was $1,300,050 and is payable in 15 annual instalments of $86,670. The current portion of $86,670 is included in other accounts receivable.

Note 14
Office premises and deferred income

(a) Office premises purchased for country office in Argentina

In October 1996, office space was purchased for the country office in Argentina. The cost of this acquisition amounted to $1,570,000 and was financed from the country office's extrabudgetary resources.

This asset, which has been exceptionally capitalized, is shown under the regular resources.

(b) Deferred income

Deferred income comprises contributions received from donors during the biennium as an advance payment of contributions for future bienniums.

Note 15
Reserves for special initiatives

The Executive Board, at its first regular session in 2000, approved the establishment of a capital reserve in the amount of $3.8 million as a charge from UNDP general resources. This amount will cover relocation costs, such as renovations, furniture, fittings and moving costs.

In addition, at its first regular session in 2002, it approved the establishment of a special reserve for separations relating to the United Nations Office for Project Services amounting to $1.5 million.

The unexpended balance of resources for special initiatives shown in statement II.1 consists of the following (in thousands of United States dollars):

	Balance as at 1 January 2002	Additions during the biennium	Payments during the biennium	Balance as at 31 December 2003
Reserve for separations	-	1 500	(743)	757
Reserve for United Nations House programme	3 250	-	(1 032)	2 218
Transitional reserve on information and communications technology	-	10 608	(10 608)	-
Funding for security measures	-	1 949	(1 949)	-
Total	**3 250**	**14 057**	**(14 332)**	**2 975**

Disbursements against these reserves are in addition to expenditure incurred against appropriations approved by the Executive Board in the recurrent biennial support budget.

Note 16
Unexpended resources

(a) Regular resources

The Executive Board, at its second regular session in 2001, approved the setting aside of $11.4 million as a transitional reserve for information and communications technology. Of this amount, $10.6 million has been spent. In addition, the Executive Board, at its second regular session in 2003, approved the setting aside of $11.5 million as funding for security measures. Of this amount, $1.9 million has been spent.

The above amounts have been transferred to reserves for special initiatives and are disclosed in Note 15. As a result, unexpended resources comprise the following (in thousands of United States dollars):

	2003	2001
Transitional reserve for information and communications technology	792	11 400
Funding for security measures	9 551	-
Unencumbered resources	135 035	22 898
Unexpended resources	**145 378**	**34 298**

(b) Reimbursable support services resources

As a prudent measure, during the biennium, UNDP management has set aside $2.5 million from the organization's reimbursable support services resources as a special reserve to help address financial and operational risks inherent in non-core-funded projects.

As a result, unexpended resources relating to reimbursable support services comprise the following (in thousands of United States dollars):

	Balance at 31 December 2003
Special reserve fund	2 500
Unencumbered resources — reimbursable support services	169 251
Unexpended resources	**171 751**

Note 17
Unspent allocations and future commitments

(a) Unspent allocations

Unspent allocations issued against UNDP resources for programme expenditure (excluding national execution) as at 31 December 2003 amount to approximately $57 million ($208 million in 2001), against which forward commitments reported by executing agencies are approximately $1.5 million ($6 million in 2001).

(b) Leasehold commitments

Future leasehold commitments against regular resources as at 31 December 2003 amount to $33.6 million ($49.4 million in 2001) for headquarters and $29.9 million ($29.8 million in 2001) for country offices. The figures for the country offices include long-term leases signed for the following period:

Country office	*Lease end date*
Democratic Republic of Korea	31 December 2086
Ethiopia	4 October 2099
Jordan	1 January 2080
Maldives	31 March 2093

(c) Post-retirement benefits

In order to gain a better understanding of the financial dimensions of the organization's liabilities for after-service health insurance, an independent consulting actuary was engaged to carry out an actuarial valuation of post-retirement health insurance benefits as at 31 December 2003. The valuation method used was the projected credit unit method.

The principal actuarial assumptions used to determine the cost of expected claims were as follows:

Annual discount rate:	**6 per cent**
Medical inflation rate:	**Health-care trend rates of 12.5 per cent in 2004 decreasing by 0.5 per cent a year to an ultimate rate of 5 per cent in 2014 and later for medical plans in the United States of America and trend rates of 8.25 per cent for other medical plans decreasing by 0.5 per cent a year to an ultimate rate of 4.5 per cent in 2012 and later**
Dental inflation rate:	5 per cent

On the basis of that study, the actuary estimated that the liability as at 31 December 2003 for after-service health insurance benefits covering all participants in UNDP was as follows (in thousands of United States dollars):

	Present value of future benefits as at 31 December 2003	*Accrued liability as at 31 December 2003*
Gross liability	421 994	327 114
Offset from retiree contribution	81 426	63 935
Net liabilities	**340 568**	**263 179**

The present value of future benefits figures shown above is the discounted value of all benefits, less retiree contributions, to be paid in the future to all current retirees and active employees expected to retire in the future.

The accrued liability represents that portion of the present value of future benefits that has accrued from the staff members' dates of entry on duty until the valuation date, 31 December 2003. Benefits of active staff members are considered to be fully accrued on the date on which they become fully eligible for benefits.

UNDP made an accounting accrual of $54 million for the biennium ended 31 December 2001. This amount is over and above disbursements by UNDP for after-service health insurance, which are included as part of biennial support budget expenditure. Because of the unique nature of these items, UNDP accounted for the accrual as part of other expenditure rather than as a charge to the biennial support budget. The cumulative amount accrued as of 31 December 2003 is $108 million.

The actuarial valuation of post-retirement health insurance benefits of UNDP and the United Nations Secretariat is carried out jointly. UNDP will carry out future valuations with the same frequency as the United Nations Secretariat.

(d) End-of-service liabilities

Consistent with note 2 above, UNDP has not specifically accrued for liabilities for end-of-service benefits that will be owed when staff members leave the organization. The disbursements incurred in the financial period when staff members separate are reported as current expenditures.

Costs relating to annual leave dues as at 31 December 2003 are estimated at $21.53 million ($21.95 million in 2001).

The contingent liability resulting from the termination benefits that UNDP will be required to pay to its staff members in future years is estimated by management, as at 31 December 2003, to be $18.2 million ($17.9 million in 2001) in respect of repatriation grants and $4.64 million ($4.74 million in 2001) in respect of termination indemnity.

(e) Pension benefits

UNDP is a member organization of the United Nations Joint Staff Pension Fund, which was established by the General Assembly to provide retirement, death, disability and related benefits. The Fund is a funded defined-benefit plan. The financial obligation of the organization to the Fund consists of its mandated contribution at the rate established by the Assembly together with any share of any actuarial deficiency payments under article 26 of the regulations of the Fund. Such deficiency payments are payable only if and when the Assembly has invoked the provision of article 26, following a determination that there is a requirement for deficiency payments based on an assessment of the actuarial sufficiency of the Fund as at the valuation date. At the time of the submission of the present report, the Assembly had not invoked that provision.

(f) Air crash in the United Republic of Tanzania

On 5 December 1980, four UNDP staff members died in an air crash in the United Republic of Tanzania. As a result, UNDP received insurance proceeds totalling $623,948 from which it paid compensation to the beneficiaries of the victims. The remaining balance of these proceeds was fully utilized in 1996. Since then, compensation payments have been reported as expenditure in the year the payments were made. Payments of $50,230 were made during the current biennium.

Note 18
Unliquidated obligations

The balance of unliquidated obligations shown in statement II consists of the following (in thousands of United States dollars):

	2003	*2001*
Executing agents	38 403	91 091
Biennial support budget	21 312	37 844
Reimbursable support services, reserve for accommodation and special activities	8 214	6 826
Total	67 929	135 761
Regular resources	34 037	70 801
Cost-sharing	25 678	58 134
Reimbursable support services	7 004	4 857
Reserve for field accommodation	15	21
Special activities	1 195	1 948
Total	67 929	135 761

Note 19
Outstanding commitments of the reserve for field accommodation

Unpaid invoices and commitments to contractors and subcontractors against the reserve for field accommodation totalled approximately $140,925 as at 31 December 2003 (2001: $1.5 million). These invoices are not accrued in the current year.

Note 20
Inter-Agency Procurement Services Office

(a) Accounts payable

The amount of $46,131,018 ($26,873,710 in 2001) shown in schedule 6.4 represents advances received relating to direct procurement.

(b) Biennial support budget

The core support budget of $1,071,126 ($3,106,899 in 2001) for IAPSO is included in the amount for regular resources in the biennial support budget and is set out in detail in schedule 3.

(c) Basis of accounting

IAPSO direct procurement activity is accounted for on a cash basis.

(d) Trading activities

Based on trading activities, IAPSO earned procurement handling and other fees amounting to $10.9 million ($7.8 million in 2001), as shown in schedule 6.4.

(e) Miscellaneous income

The miscellaneous income figure of $1,413,460 as shown on schedule 6.6 includes income from procurement orders prior to 2001 of $847,489.

Note 21
Special activities (schedule 6.5)

(a) Support to United Nations resident coordinator activities

The activities of the resident coordinator are supporting collaborative programming; following up major international conferences; carrying out United Nations system public information activities; and reviewing and planning United Nations system shared services, common premises and special assignments.

For the biennium ended 31 December 2003, total expenditure incurred with regard to these activities amounted to $29,582,000. This expenditure is presented in the financial statements as follows (in thousands of United States dollars):

	2003	*2001*
Regular resources, statement I.1	**12 310**	**16 626**
Special activities, schedule 6.5	17 272	3 239
Subtotal: other resources	**17 272**	**3 239**
Total	**29 582**	**19 865**

(b) Other activities

Various other activities are classified under extrabudgetary support for special purposes, including the Centre of Experimentation, Sustainable Energy and Environment Division.

Note 22
Amounts due to/from funds and trust funds administered by the United Nations Development Programme

UNDP receives contribution for and makes advances to funds and trust funds that it administers. The balance of these transactions as at 31 December 2003 is shown in schedule 7 for funds and statement II.2 for trust funds.

Note 23
Trust Fund to Combat Desertification and Drought

(a) Mandate and goals

To address the effects of the severe drought in the Sahel region in Africa in the early 1970s, the Secretary-General of the United Nations in 1973 established the United Nations Sahelian Office. In 1977, the Office was placed under UNDP administration. In 1978, its mandate was extended to assist, on behalf of the United Nations Environment Programme (UNEP), the countries of the Sudano-Sahelian region in their implementation of the 1977 World Plan of Action to Combat Desertification.

In Agenda 21, adopted at the United Nations Conference on Environment and Development in 1992, the Office was explicitly called upon to assume a major advisory role and to participate effectively in the implementation of the provisions of Agenda 21 related to combating drought and desertification and land resource management, and to share its experience in this respect with all relevant countries, in particular those in Africa, with special attention to countries most affected or classified as least developed countries. The UNDP Governing Council and the General Assembly, in June and December 1993, respectively, endorsed this extension of the Office's mandate. In 1995, the UNDP Executive Board and the Economic and Social Council endorsed the renaming of the United Nations Sahelian Office to the Office to Combat Desertification and Drought, while retaining its familiar acronym.

In response to the Executive Board's call for greater functional integration of the Office into UNDP, the Administrator in 1994 brought it together with several other environment-related units in the new Sustainable Energy and Environment Division. Today, UNSO may be characterized as a special programme in dryland management, desertification control and drought mitigation. Its principal goals are to spearhead UNDP support to affected programme countries in the implementation of the United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, particularly in Africa, and to serve as the principal global advocate for an integrated approach to dryland degradation and poverty eradication in conformity with the broad sustainable human development agenda of UNDP.

Within a broad programme approach, UNSO, inter alia:

(a) Provides technical support and/or catalytic funding to the launching of the participatory and integrated processes called for under the Convention to formulate and implement national, subregional and regional action programmes to combat desertification and promote sustainable livelihoods in the world's drylands;

(b) Develops and tests new, innovative concepts and approaches to policy and programme formulation in dryland management and on cross-cutting issues critical for the successful implementation of the Convention and facilitates access to them through technical publications, training and capacity-building;

(c) Facilitates the dissemination of documentation and the exchange of knowledge, experience and best practices within the framework of selected thematic programme areas (such as water management, local-level natural resource management, pastoral development, environmental information systems, etc.);

(d) Promotes awareness of dryland development issues and facilitates the mobilization of resources and partnership-building with relevant intergovernmental and non-governmental agencies to avoid duplication of efforts and to optimize the use of resources available for the implementation of the Convention.

(b) Combined accounts

In the light of the evolution of the Office's mandate, the Administrator in 1995 established the Trust Fund to Combat Desertification and Drought. Appropriate steps were taken, including consultations with the United Nations legal services, to proceed towards a consolidation of the Trust Fund under the former mandate with the new Trust Fund.

In the meantime, the activities of these two funds have been combined as shown in schedule 5.2. The status of income received and expenditure incurred for the current biennium are as follows (in thousands of United States dollars):

	United Nations Trust Fund for Sudano-Sahelian Activities	*Trust Fund to Combat Desertification and Drought*	*Total*
Unexpended resources as at 1 January 2002	(1 597)	7 699	6 102
Income received	1	947	948
Expenditure incurred	(1 011)	(2 362)	(3 373)
Transfers to/from other funds	139	131	270
Refunds to donors	-	(342)	(342)
Unexpended resources as at 31 December 2003	**(2 468)**	**6 073**	**3 605**

(c) Unliquidated obligations

The balance of unliquidated obligations shown in schedule 5.2 consists of the following (in thousands of United States dollars):

	2003	*2001*
Executing agents	4	43
Biennial support budget	-	46
Total	**4**	**89**

(d) Unspent allocations and unexpended resources

The amounts shown in schedule 5.2 consist of the following (in thousands of United States dollars):

	Unspent allocations		*Unexpended resources*	
	2003	*2001*	*2003*	*2001*
Regular resources	10 455	11 581	(1 058)	3 186
Cost-sharing	2 979	2 683	2 771	3 235
Sub-trust funds	4 201	4 845	1 845	2335
Management service agreements	-	-	-	11
Reimbursable support services	-	-	47	-
Total	**17 635**	**19 109**	**3 605**	**8 767**

Note 24
Trust Fund for the Global Environment Facility

(a) Mandate and goals

The Trust Fund for the Global Environment Facility (GEF) was established for the receipt and administration of funds to finance UNDP pre-investment studies, technical assistance and training for global environment policies, programmes and projects. The agreement between UNDP and the World Bank, as trustee for GEF, was signed on 29 April 1991. As stated in the Instrument for the Establishment of the Restructured Global Environment Facility:

> "The GEF shall operate, on the basis of collaboration and partnership among the implementing agencies, as a mechanism for international cooperation for the purpose of providing new and additional grant and concessional funding to meet the agreed incremental costs of measures to achieve agreed global environmental benefits in the following focal areas:
>
> (a) Climate change,
>
> (b) Biological diversity,
>
> (c) International waters, and
>
> (d) Ozone layer depletion.
>
> "The agreed incremental costs of activities concerning land degradation, primarily desertification and deforestation as they relate to the four focal areas shall be eligible for funding. The agreed incremental costs of other relevant activities under Agenda 21 that may be agreed by the Council shall also be eligible for funding insofar as they achieve global environmental benefits by protecting the global environment in the four focal areas;
>
> "The GEF shall ensure the cost-effectiveness of its activities in addressing the targeted global environmental issues, shall fund programmes and projects that are country-driven and based on national priorities designed to support sustainable development and shall maintain sufficient flexibility to respond to changing circumstances in order to achieve its purposes."

UNDP will play the primary role in ensuring the development and management of capacity-building programmes and technical assistance projects. Through its global network of field offices, UNDP will draw upon its experience in human resources development, institutional strengthening and non-governmental and community participation to assist countries in promoting, designing and implementing activities consistent with the purpose of GEF and national sustainable development strategies. Also drawing on its intercountry programming experience, UNDP will contribute to the development of regional and global projects within the GEF work programme in cooperation with the other implementing agencies.

(b) Unliquidated obligations

The balance of unliquidated obligations shown in schedule 5.2 consist of the following (in thousands of United States dollars):

	2003	*2001*
Executing agents	9 567	15 926
Biennial support budget	(173)	406
Total	**9 394**	**16 332**

(c) Unspent allocations and unexpended resources

The amounts in schedule 5.2 consist of the following (in thousands of United States dollars):

	Unspent allocations		*Unexpended resources*	
	2003	*2001*	*2003*	*2001*
Regular resources	588 255	328 680	91 730	14 014
Cost-sharing	34 280	34 254	18 394	13 844
Sub-trust funds	12 153	-	2 631	2 343
Management service agreements	-	-	576	(23)
Total	**634 688**	**362 934**	**113 331**	**30 178**

The unspent allocations for regular resources include $45,960,909 for the small grants programme. Allocations exceeding regular resources in the amount of $509,204,435 were issued on the basis of letters of commitments from the World Bank as trustee of the GEF Trust Fund confirming allocations of $1,469,097,673 to UNDP. The amounts receivable under this mechanism are not included in the contributions receivable shown under note 36. Funds are remitted by the trustee as required by UNDP/GEF. As at December 2003, a total of $1,020,859,130 has been received.

Note 25
Multilateral Fund for the Implementation of the Montreal Protocol

(a) Mandate and goals

The stratospheric ozone layer prevents most ultraviolet radiation from reaching the Earth. This ozone layer is under intense attack by chluorofluorocarbons, halons, and other ozone-depleting substances used as refrigerants, foaming agents, aerosol propellants, fire retardants, solvents and fumigants. The depletion of the ozone layer allows more radiation to reach the Earth, raising the incidence of skin cancer and cataracts and affecting agriculture, fisheries and biological diversity.

The Montreal Protocol (1987) sets out the time schedule for freezing and reducing consumption of ozone-depleting substances. Developed countries have already eliminated most of these ozone-depleting substances; developing countries have a grace period. A multilateral fund was established under the Montreal Protocol to assist developing countries in eliminating these substances; it is funded by developed countries (since they had contributed the most to the ozone layer depletion problem). From 1991 to 2000 the Fund approved $1.19 billion in projects to phase out the consumption of more than 142,000 ODP[1] tons and the production of about 39,000 ODP tons. An additional $540 million has been approved for the three-year period 1997-1999.

UNDP is one of four implementing agencies under the Multilateral Fund (with UNEP, the United Nations Industrial Development Organization and the World

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[1] An ODP ton is 1 metric ton multiplied by the ozone-depleting potential of a substance.

Bank). UNDP assists 60 countries (51 under the Multilateral Fund and 9 under the GEF) in implementing national programmes to phase out chluorofluorocarbons, halons and other ozone-depleting substances through national country programme formulation, technical training and demonstration projects, institutional strengthening/national capacity-building and technology transfer investment projects.

UNDP helps Governments and industry design, implement, monitor and evaluate projects and programmes to phase out ozone-depleting substances in the aerosols, foams, solvents, refrigeration/air-conditioning and fire-extinguishing sectors, covering large-, medium-, and small-scale enterprises. UNDP has also started working on demonstration projects to test alternatives to the use of methyl bromide, a pesticide that contains chluorofluorocarbons, in agricultural uses. The programme comprises a mix of activities executed by the United Nations Office for Project Services (80 per cent) and nationally executed (20 per cent) activities. UNDP is also assisting Australia, Belgium, Denmark, Germany, Japan, Sweden and the United States of America in implementing certain bilateral programmes under the Multilateral Fund.

(b) Investments

The carrying value of investments is disclosed in schedule 8. The amounts are broken down as follows (in thousands of United States dollars):

Class	*Par value*	*Carrying value*	*Market value*
Obligations of commercial banks	15 700	16 153	16 243
Non-United States sovereign obligations	7 865	8 054	8 082
Supranational organizations	6 875	7 078	7 073
Total	**30 440**	**31 285**	**31 398**

The carrying value of investments for the Trust Fund is disclosed in schedule 8 of these financial statements. The actual market value of investments of 31 December 2003 was lower by $17,759,000 at $31,398,000.

(c) Unliquidated obligations

The balance of unliquidated obligations shown in schedule 5.2 consists of the following (in thousands of United States dollars):

	2003	*2001*
Executing agents	2 573	17 742
Biennial support budget	-	80
Total	**2 573**	**17 822**

(d) Unspent allocations and unexpended resources

The amounts shown in schedule 5.2 consist of the following (in thousands of United States dollars):

	Unspent allocations		*Unexpended resources*	
	2003	*2001*	*2003*	*2001*
Regular resources and cost-sharing	140 381	77 709	78 644	71 477
Sub-trust funds	2 214	12 425	477	(1 487)
Total	**142 595**	**90 134**	**79 121**	**69 990**

Note 26
Capacity 21 Trust Fund

(a) Mandate and goals

The Capacity 21 Trust Fund was established by the Administrator in 1993, subsequent to a decision of the Governing Council, as an initiative to help countries to implement Agenda 21. Agenda 21 is the agenda for actions agreed to at the United Nations Conference on Environment and Development.

The mission of Capacity 21 is to pilot innovative methods of implementing Agenda 21 by helping selected countries to design and implement capacity-building programmes for sustainable development. Capacity 21 will ensure that, in addition to the substantial progress being made by the pilot countries in the achievement of sustainable forms of development, a body of knowledge will be built up that will be of material benefit to other countries that are implementing Agenda 21.

(b) Investments

The carrying value of investments is disclosed in schedule 8. The amounts are broken down as follows (in thousands of United States dollars):

Class	*Par value*	*Carrying value*	*Market value*
Obligations of commercial banks	2 000	1 997	2 030
Supranational organizations	2 000	2 043	2 038
Total	**4 000**	**4 040**	**4 068**

(c) Unliquidated obligations

The balance of unliquidated obligations shown in schedule 5.2 consists of the following (in thousands of United States dollars):

	2003	*2001*
Executing agents	709	1 654
Biennial support budget	-	30
Total	**709**	**1 684**

(d) Unspent allocations and unexpended resources

The amounts in schedule 5.2 consist of the following (in thousands of United States dollars):

	Unspent allocations		*Unexpended resources*	
	2003	*2001*	*2003*	*2001*
Regular resources	10 663	13 840	16 576	30 263
Cost-sharing	-	684	15	107
Sub-trust funds	1 366	815	329	242
Total	**12 029**	**15 339**	**16 920**	**30 612**

Note 27
Energy Account

(a) Mandate and goals

Established by the UNDP Governing Council in 1980, the UNDP Energy Account is the channel for specific contributions for energy activities within the context of the UNDP Initiative for Sustainable Energy. These activities are aimed at promoting sustainable energy strategies, such as the following:

(a) Utilizing renewable sources of energy to meet the basic energy needs of rural communities and focusing on energy efficiency in residential, commercial and industrial sectors (while renewable energy systems are environmentally benign and have demonstrated their reliability under a wide range of conditions, energy efficiency measures can, at a minimum, reduce carbon dioxide emissions and postpone investment by delaying construction of new fossil-fuel-based power plants);

(b) Contributing to innovative financing mechanisms, such as financing energy services for small-scale energy users, to identify and promote ways to provide technically feasible and economically viable renewable energy and energy efficiency services to various types of energy users;

(c) Mobilizing support for indigenous capacity-building so that countries can identify and make use of new approaches and technological opportunities as well as train entrepreneurs and implement new financial/credit modes;

(d) Encouraging countries to create a supportive legal, institutional and regulatory climate for sustainable energy development.

(b) Unliquidated obligations

The balance of unliquidated obligations shown in schedule 5.2 consists of the following (in thousands of United States dollars):

	2003	*2001*
Executing agents	3	7
Biennial support budget	-	7
Total	**3**	**14**

(c) Unspent allocations and unexpended resources

The amounts shown in schedule 5.2 consist of the following (in thousands of United States dollars):

	Unspent allocations		*Unexpended resources*	
	2003	*2001*	*2003*	*2001*
Regular resources and cost-sharing	1 784	3 281	1 664	2 785
Sub-trust funds	-	-	-	-
Total	**1 784**	**3 281**	**1 664**	**2 785**

Note 28
Fund for the Programme of Assistance to the Palestinian People

(a) Mandate and goals

The UNDP Programme of Assistance to the Palestinian People has been operational in the West Bank and the Gaza Strip since 1980, having been mandated by the Governing Council to undertake both technical and capital assistance projects. The Programme is a decentralized assistance programme that reports directly to the office of the Administrator. Most of the activities supported by UNDP are directed at strengthening newly created Palestinian institutions and creating employment opportunities in the occupied territories.

Since the establishment of the Palestinian Authority in the West Bank and the Gaza Strip in May 1994, there has been a redefinition of the Programme's strategies and initiatives. The Programme's primary counterparts for development activities are the Palestinian ministries, municipalities and village councils, as well as civil society organizations. In conjunction with the Palestinian Authority, UNDP is also identifying and launching longer-term types of initiatives that are essential to the long-term development of the Palestinian territories. Whenever possible, UNDP uses Palestinian implementation networks and expertise.

UNDP, under the auspices of the Programme, has sought to improve the social, economic and environmental conditions of all Palestinians in the occupied territories by implementing specific projects. The development and assistance strategies have resulted from a joint assessment of the top priorities in each sector by the Programme and the Palestinian Authority. The projects reflect a realistic view of what is achievable and readily implementable in each sector, and attempt to narrow down the practically unlimited range of development needs in the West Bank and the Gaza Strip to those specific projects that will provide the most tangible and visible results to the Palestinian people.

These projects have focused on four basic areas: public administration, economic development, human development and environmental management.

(b) Investments

The carrying value of investments is disclosed in schedule 8. The amounts are broken down as follows (in thousands of United States dollars):

Class	*Par value*	*Carrying value*	*Market value*
Obligations of commercial banks	2 000	2 110	2 134
Total	**2 000**	**2 110**	**2 134**

(c) Unliquidated obligations

The amounts shown in schedule 5.2 represent unliquidated obligations of executing agents.

(d) Unspent allocations and unexpended resources

The amounts shown in schedule 5.2 consist of the following (in thousands of United States dollars):

	Unspent allocations		*Unexpended resources*	
	2003	*2001*	*2003*	*2001*
Regular resources	59 279	63 527	17 894	35 006
Sub-trust funds	2 614	9 316	11 189	4 052
Total	**61 893**	**72 843**	**29 083**	**39 058**

(e) Other accounts receivable

The balance shown in schedule 5.2 consists of recoverable advances paid with regard to the value-added tax.

(f) Endowment Fund

A contribution of $3 million was received from the Government of Japan in 1998 for the establishment of the Endowment Fund. The objective of this Endowment Fund is to strengthen the planning and managerial capacities of Palestinian institutions, in order to promote sustainable socio-economic development.

That contribution has formed the principal of the Endowment Fund and has been invested separately for the Programme. It is included in the investment amount of $12,638,481 ($18,737,000 in 2001) reported in schedule 8.

Under the Endowment Fund mechanism and implementation arrangements, the principal amount will not be available for programming until such time as the Government of Japan and/or UNDP agrees to terminate the Endowment Fund. However, interest earned on the Fund will be credited to the Programme and become available for programming.

The Programme has established a sub-trust fund project (PAL/98/J07). Investment income generated from the Endowment Fund serves as the source of funding for activities undertaken through this project. The project is included in schedule 5.1. Throughout the life of the Endowment Fund, a number of Palestinian institutions and their personnel will benefit from training opportunities and support to be provided through the project.

Note 29
Trust Fund for Rwanda

(a) Mandate and goals

The UNDP Trust Fund for Rwanda was created in April 1995 to enhance UNDP programme activities in support of the Government of Rwanda's Programme of National Reconciliation and Socio-Economic Rehabilitation and Recovery, as presented at the round-table conference at Geneva in January 1995. The purpose of the Fund is to provide assistance to interested Governments and organizations in the following areas:

(a) Restoration of the administrative capacity of the State, including non-traditional development expenditures, such as salaries and judiciary expenses;

(b) Recovery of economic activity;

(c) Rehabilitation of social sectors;

(d) Resettlement and reintegration of refugees and displaced persons.

(b) Unliquidated obligations

The amounts shown in schedule 5.2 represent unliquidated obligations of executing agents.

(c) Unspent allocations and unexpended resources

The amounts shown in schedule 5.2 consist of the following (in thousands of United States dollars):

	Unspent allocations		*Unexpended resources*	
	2003	*2001*	*2003*	*2001*
Regular resources	14 686	25 080	166	7 063
Sub-trust funds	8 037	3 549	803	1 865
Total	**22 723**	**28 629**	**969**	**8 928**

Unspent allocations for regular resources and sub-trust funds exceeded their available resources in the amount of $14,520,000 and $7,234,000 respectively. There are no contributions receivable for this trust fund.

Note 30
Perez-Guerrero Trust Fund for Economic and Technical Cooperation among Developing Countries

(a) Mandate and goals

In accordance with the General Assembly's decision at its forty-first session, in 1996, $5 million of the Trust Fund's resources is held in perpetuity. It was also decided that only interest earnings from the Fund's investments would be available for programming.

(b) Investments

The carrying value of investments is disclosed in schedule 8. The amounts are broken down as follows (in thousands of United States dollars):

Class	*Par value*	*Carrying value*	*Market value*
Obligations of commercial banks	2 000	2 118	2 144
Non-United States sovereign obligations	1 000	1 034	1 054
Supranational organizations	2 000	2 070	2 104
United States Government and agency obligations	440	437	434
Total	**5 440**	**5 659**	**5 736**

Note 31
United Nations Capital Development Fund

(a) Mandate and goals

The United Nations Capital Development Fund (UNCDF) is a multilateral donor organization under the administration of UNDP. It works to reduce poverty in least developed countries by strengthening local government and community institutions, enhancing the private sector, creating mechanisms for the provision of credit to the poor and swapping capital investments for the environmentally sound use of natural resources.

The General Assembly established UNCDF as an autonomous organization within the United Nations system by its resolution 2186 (XXI) of 13 December 1966. The Assembly further decided, by its resolution 2321 (XXII) of 15 December 1967, that the UNDP Administrator would administer the Fund and serve as its Managing Director, while the UNDP Governing Council would act as the Fund's Executive Board.

(b) Cash

The amounts shown in schedule 7 consist of the following (in thousands of United States dollars):

	2003	*2001*
Accumulating non-convertible currencies	480	505
Total	**480**	**505**

(c) **Investments**

The carrying value of investments is disclosed in schedule 8. The amounts are broken down as follows (in thousands of United States dollars):

Class	*Par value*	*Carrying value*	*Market value*
Obligations of commercial banks	10 360	10 651	10 775
Supranational organizations	2 000	2 041	2 038
Total	**12 360**	**12 692**	**12 813**

(d) **Loans to Governments**

The amount of $105,236 in 2003 ($933,059 in 2001) shown in schedule 7 represents the total outstanding loans made by the Fund to the Governments of Benin, Botswana, Burkina Faso, Ghana, Mali, Nepal and Senegal. No advances were made during the current biennium. The status of these loans is as follows (in thousands of United States dollars):

Recipient country	*Project number*	*Loan amount as at 1 January 2002*	*Repayments*	*Outstanding loan amount as at 31 December 2003*
Benin	RAF/94/CO2	200	201	(1)
Botswana	BOT/87/CO2	-		-
	BOT/87/CO5	-		-
	BOT/87/CO6	(82)	-	(82)
Burkina Faso	RAF/94/CO2	200	243	(43)
Ghana	RAF/94/CO2	200	-	200
Mali	RAF/94/CO2	200	-	200
Nepal	NEP/85/CO1	15	-	15
Senegal	RAF/94/CO2	200	384	(184)
Total		**933**	**828**	**105**

These loans are repayable over a period of 10 years. The amount due for 2003 and prior years is $105,236 ($215,259 in 2001).

(e) Unliquidated obligations

The balance of unliquidated obligations shown in schedule 7 consists of the following (in thousands of United States dollars):

	2003	*2001*
Executing agents	692	3 477
Biennial support budget and others	413	120
Total	**1 105**	**3 597**

(f) Expenditure

During the biennium, UNCDF expenditure includes $1,212,911 in programme expenditures actually disbursed in previous bienniums. Prior biennium comparatives have not been restated. Had such restatement been done, programme expenditure for this biennium would have decreased by $1.2 million and regular resources brought forward would have decreased by the same amount.

(g) Operational reserve

At its twenty-sixth session, in 1979, the Governing Council approved the establishment of an operational reserve at the level of at least 20 per cent of project commitments and contingent liabilities for guarantees entered into by the Fund in respect of bank loans to Governments (excluding sub-trust fund and cost-sharing arrangements). In line with this decision, the operational reserve originally established in 1979 was adjusted to $22,600,000 as at 31 December 2003, as shown in schedule 7.

(h) Unspent allocations and future commitments

The unspent allocations as at 31 December 2003 amounted to $55,659,014 ($8,209,904 in 2001). However, total commitments made under the partial funding system amounted to $98,744,455 ($153,797,000 in 2001).

The partial funding system was originally approved by the Governing Council in 1979. At its thirty-fourth session, in 1982, the Council reviewed the system and modified the formula for calculating the allowable ceiling of outstanding commitments to be the sum of liquid resources, exclusive of the operational reserve, plus five years of anticipated voluntary contributions.

The total commitments shown above consists of the following (in thousands of United States dollars):

	2003	*2001*
Regular resources	74 420	150 590
Cost-sharing	9 071	107
Sub-trust funds	15 253	3 100
Total	**98 744**	**153 797**

The commitments shown are above the limit set under the partial funding system.

Note 32
United Nations Revolving Fund for Natural Resources Exploration

(a) Mandate and goals

The Revolving Fund was established in accordance with General Assembly resolution 3167 (XXVIII) of 17 December 1973 as a trust fund to be administered by the United Nations Development Programme (UNDP).

Its mandate is to extend and intensify the activities of the United Nations system in the field of natural resources exploration in developing countries by sharing the risks involved. At the same time, it is to provide a means for mutual assistance and cooperation in this field.

As a member of the Sustainable Energy and Environment Division since July 1996, the Revolving Fund is currently expanding its position as a catalyst for the sustainable development of natural resources.

Under the concept of the sustainable development, the Revolving Fund demonstrates the following features:

(a) Replenishment contribution, which is a unique feature of the Revolving Fund. If an exploration project results in the discovery of a deposit of natural resources, the concerned Government would repay at a rate of 2 per cent of the gross annual value of production (1 per cent for the least developed countries) for a period of 15 years, until a ceiling of 10 times total project costs at constant prices is attained;

(b) Exploration of minerals focusing on deposits appropriate for small-scale mining among the socially and economically less stable developing countries, thereby filling the gap that exists where private mining companies are not willing to implement exploration in spite of high mineral potential;

(c) Exploration of geothermal energy aiming at environmental friendly clean energy in developing countries for the purpose of reducing dependence on oil, which in many cases has to be imported and will cause environmental degradation;

(d) Environmentally sound research and development activities in the area of mining-related pollution.

(b) Unliquidated obligations

The balance of unliquidated obligations shown in schedule 7 consists of the following (in thousands of United States dollars):

	2003	*2001*
Executing agents	-	3
Biennial support budget	-	8
Total	**-**	**11**

(c) Unspent allocations and unexpended resources

The amounts shown in schedule 7 consist of the following (in thousands of United States dollars):

	Unspent allocations		*Unexpended resources*	
	2003	*2001*	*2003*	*2001*
Regular resources	-	-	-	2 617
Sub-trust funds	-	-	-	40
Total	-	-	-	2 657

(d) Future of the Fund

The Fund concluded its activities in 2003.

Note 33
United Nations Fund for Science and Technology for Development

(a) Mission and goals

The United Nations Fund for Science and Technology for Development was set up by the Vienna Conference in 1979 to deal more effectively with science and technology matters in a multilateral framework.

Its mission is to accelerate sustainable development by playing a special role within the United Nations system to promote the transfer of technology and to build endogenous capacity. It provides assistance in priority areas such as: science and technology policy and capacity-building; technology innovation and entrepreneurship development; information technology and technology information; quality control and maintenance; and new and renewable energy.

(b) Unspent allocations and unexpended resources

The amounts shown in schedule 7 consist of the following (in thousands of United States dollars):

	Unspent allocations		*Unexpended resources*	
	2003	*2001*	*2003*	*2001*
Regular resources	-	-	-	408
Cost-sharing	-	-	-	30
Sub-trust funds	-	-	-	451
Total	-	-	-	**889**

(c) Future of the Fund

The Fund concluded its activities in 2003.

Note 34
United Nations Development Fund for Women

(a) Mandate and goals

In its resolution 39/125 of 14 December 1984, the General Assembly established the United Nations Development Fund for Women (UNIFEM) to play an innovative and catalytic role in the promotion of women's empowerment and gender equality. More specifically, the Fund's mandate is:

(a) To support innovative and experimental activities benefiting women, in line with national and regional priorities;

(b) To serve as a catalyst, with the goal of ensuring the appropriate involvement of women in mainstream development activities, as often as possible at the pre-investment stage;

(c) To play an innovative and catalytic role in relation to the United Nations overall system of development cooperation.

(b) Investments

The carrying value of investments is disclosed in schedule 8. The amounts are broken down as follows (in thousands of United States dollars):

Class	*Par value*	*Carrying value*	*Market value*
Obligations of commercial banks	7 520	7 721	7 783
Non-United States sovereign obligations	2 925	3 046	3 057
Supranational organizations	2 000	2 034	2 038
Total	**12 445**	**12 801**	**12 878**

(c) Unliquidated obligations

The balance of unliquidated obligations shown in schedule 7 consists of the following (in thousands of United States dollars):

	2003	*2001*
Executing agents	5 923	1 989
Biennial support budget	60	72
Total	**5 983**	**2 061**

(d) Partial funding system and operational reserve

In accordance with a 1995 decision of the Executive Board, UNIFEM has been operating under the full funding system since 1 January 1995. The Executive Board temporarily suspended the requirements of the operational reserve and granted UNIFEM the use of the UNDP overdraft facility during the period from 1995 to 1997 up to a maximum drawdown of $4.5 million to cover its prior commitments. No drawdown from the overdraft facility was made.

At its third regular session, in September 1996, the Executive Board agreed to the re-establishment of the operational reserve at the initial level of $3 million (decision 96/43). On 17 January 1997, the Executive Board approved a modified partial funding modality to determine programme approval levels and the associated operational reserve balance.

Under the partial funding modality, the maximum approved level for programming over a three-year period should be the net of a conservative estimate of income realization for the next three years minus administrative costs for that same period. A very conservative estimate of income to be realized for the first year would be equal to the estimated income for that year, calculated on the basis of the pledging conference results and direct consultation with donors. The estimate for the second year would be equal to 50 per cent of the estimated income of the first year, while the estimate for the third year would be equal to 25 per cent of the estimated income of the first year (i.e., 50 per cent of the estimate for the previous year). The administrative costs would be by default equal to three times the current-year costs.

The operational reserve would be set at the annual average expenditure over the programming period, that is, one third of the maximum programme approval level times the estimated delivery rate. In accordance with the modified partial funding modality, the operational reserve was $8.1 million as at 31 December 2003.

(e) Unspent allocations and unexpended resources

The amounts shown in schedule 7 consist of the following (in thousands of United States dollars):

	Unspent allocations		*Unexpended resources*	
	2003	*2001*	*2003*	*2001*
Regular resources	15 908	22 478	7 665	11 074
Cost-sharing	8 198	5 362	7 888	4 508
Sub-trust funds	4 331	4 283	5 972	5 434
Total	**28 437**	**32 123**	**21 525**	**21 016**

Contributions receivable of $4,854,000 are shown in note 36. This amount does not include pledges for future years amounting to $16,809,000.

Note 35
United Nations Volunteers programme

(a) Mandate and goals

Set up by the General Assembly in 1970 under the general aegis of UNDP, the United Nations Volunteers programme strives:

(a) To directly promote volunteer contributions to development by helping to better define and make known volunteer roles in development, by recruiting and fielding United Nations Volunteers and by stimulating the establishment of local volunteer and youth schemes;

(b) To provide a global facility, under the United Nations system, that allows United Nations Volunteers to serve people through Governments, United Nations agencies, international organizations, community-based organizations and non-governmental organizations by direct placement, by helping to establish networks and by providing information and channels for contact.

In so doing, the United Nations Volunteers programme demonstrates the following features:

(a) A special kind of contribution, noted for its spirit of solidarity and partnership, to a wide range of technical cooperation activities;

(b) Effective support to humanitarian aid programmes;

(c) Assistance to the United Nations peace-making and peace-building activities;

(d) Targeted support to community-based participatory development, especially among low-income groups in poverty situations;

(e) The ability to mobilize volunteer human resources from all over the world, including from developing countries themselves;

(f) The willingness to adjust its policies and procedures to local conditions and needs;

(g) The advantage of building on the institutional presence and development involvement of UNDP and the United Nations system in virtually all developing countries;

(h) The ability to provide a flexible response, including the use of mixed teams of international and national volunteers;

(i) The proactive promotion of volunteer effort in areas of strategic relevance, such as urban development, environmental management and preventive/curative development.

(b) Biennial support budget: core activities

The United Nations Volunteers programme biennial support budget of $28.7 million ($26.6 million in 2001) is included in the UNDP regular resources biennial budget and is detailed in schedule 3.

(c) Recovery of external costs

At its thirty-ninth session, in 1992, the Governing Council revised the guidelines for the use of the Special Voluntary Fund and the procedures for recovering external costs. It was decided that, except in situations where special financing was available, the external costs of volunteers would be charged fully to project budgets on the basis of a pro forma cost. Any difference between pro forma costs and actual costs would be absorbed by the Special Voluntary Fund.

During the biennium, external costs totalling $3,673,865 ($6,021,860 in 2001) were recovered and credited to the Fund. This amount is shown as part of other income of $3,680,973 ($6,001,011 in 2001) in schedule 7.

(d) Investments

The carrying value of investments is disclosed in schedule 8. The amounts are broken down as follows (in thousands of United States dollars):

Class	*Par value*	*Carrying value*	*Market value*
Obligations of commercial banks	8 000	8 181	8 312
Non-United States sovereign obligations	2 000	2 048	2 059
Total	**10 000**	**10 229**	**10 371**

(e) Other accounts receivable and deferred charges

The amount of $15,953,448 ($14,577,206 in 2001) shown in schedule 7 includes the balance of amounts due from the United Nations of $4,599,798 ($6,381,841 in 2001) for costs plus 10 per cent overhead in respect of Volunteers attached to agency-executed project activities and $4,980,916 ($4,503,854 in 2001) for costs of insurance and sundry charges in respect of volunteers attached to nationally executed projects and $932,574 ($646,300 in 2001) for volunteers attached to UNDP managed special arrangements.

(f) Unliquidated obligations

The balance of unliquidated obligations shown in schedule 7 consists of the following (in thousands of United States dollars):

	2003	*2001*
Reimbursable support activities	-	27
Special Voluntary Fund activities	651	61
Sub-trust fund activities	-	28
Total	**651**	**116**

(g) Special Voluntary Fund

At its thirty-ninth session, in 1992, the Governing Council decided that the income accruing to the Special Voluntary Fund from voluntary contributions and interest income would be utilized to meet expenditures for pilot and experimental projects, briefing of United Nations Volunteers specialists and the training of domestic development services country specialists and field workers, special recruitment campaigns and other projects of a similar nature. Prior to this decision, 85 per cent of the income accruing to the Special Voluntary Fund was used to meet the external costs of Volunteers. Project budgets were charged an assessed amount to cover external costs that were not met by the Special Voluntary Fund.

(h) Unspent allocations and unexpended resources

The amounts shown in schedule 7 consist of the following (in thousands of United States dollars):

	Unspent allocations		*Unexpended resources*	
	2003	*2001*	*2003*	*2001*
Regular resources	12 002	12 347	24 009	24 899
Cost-sharing	3 315	1 847	2 918	1 846
Sub-trust funds	8 204	13 882	12 433	15 696
Fully funded arrangements	7 055	6 013	5 963	7 355
United Nations joint ventures	-	-	(3 667)	(6 558)
Total	**30 576**	**34 089**	**41 656**	**43 238**

Of the unspent allocations of regular resources, $665,000 ($1,024,900 in 2001) represents estimated commitments in respect of repatriation travel and resettlement allowances for serving Volunteers as at 31 December 2003.

(i) Contribution receivable

The amount shown in schedule 7 includes the following (in thousands of United States dollars):

	2003
Trust fund arrangements	785 222
Fully funded arrangements	779 566
United Nations joint ventures	3 536 621
Total	**5 101 409**

Note 36

Contribution due for Governments and other contributors for funds and trust funds administered by UNDP as at 31 December 2003[a]

(Thousands of United States dollars)

	Voluntary contributions						*Cost-sharing contributions*				*Contributions to sub-trust funds*			
	1999 and prior years	*2000*	*2001*	*2002*	*2003*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total contributions due*
Trust funds														
UNDP: Trust Fund in Support of the Activities of the World Commission on Forests and Sustainable Development	100	-	-	-	-	100	-	-	-	100	-	-	-	100
UNDP: Trust Fund for the World Summit on Social Development	260	-	1	1	-	262	-	-	-	262	-	-	-	262
UNDP: Trust Fund for the United Nations Educational and Training Programme for Southern Africa	6	2	-	-	-	8	-	-	-	8	-	-	-	8
EEC: Trust Fund for the Africa 2000 Network Programme: grants in Burkina Faso, Cameroon and Uganda	15	-	-	-	-	15	-	-	-	15	-	-	-	15
UNDP/EEC: Trust Fund Agreement for Multi-Donor Partner Support to the Mekong River Commission for key officer posts and capacity-building	120	-	-	-	-	120	-	-	-	120	-	-	-	120
Trust Fund for the Aral Sea Basin Programme	68	-	-	-	-	68	-	-	-	68	-	-	-	68
UNDP/EEC: Trust Fund for "Pilot Programme Brazil Technical Assistance Project"	42	-	-	-	-	42	-	-	-	42	-	-	-	42
EEC: Trust Fund for "Reserva de la Biosfera-Bañados del Este en Uruguay"	-	-	-	-	253	253	-	-	-	253	-	-	-	253
UNDP/EC: Ministerial fund on poverty and the environment	-	-	-	-	95	95	-	-	-	95	-	-	-	95

	Voluntary contributions						Cost-sharing contributions				Contributions to sub-trust funds			
	1999 and prior years	2000	2001	2002	2003	Total	2002 and prior years	2003	Total	Total	2002 and prior years	2003	Total	Total contributions due
EEC Trust Fund for Forest Management to Support Sustainable Livelihoods in Cameroon, Guyana and Malawi	-	-	-	-	359	359	-	-	-	359	-	-	-	359
EEC: Trust Fund to support the Parliamentary and Presidential Elections in Suriname	-	-	-	-	333	333	-	-	-	333	-	-	-	333
EEC: Trust Fund for the development of a basic mining information system	-	-	-	-	736	736	-	-	-	736	-	-	-	736
EEC: Trust Fund for the Croatia Programme for the Return of Displaced Persons and Refugees to Eastern Slavonia and Banovina	-	-	-	-	220	220	-	-	-	220	-	-	-	220
EEC (ECHO): Trust Fund for strengthening the coping capacities of populations affected by the Maramara earthquake in Turkey	-	-	-	-	35	35	-	-	-	35	-	-	-	35
EEC (ECHO): Trust Fund Agreement for Comprehensive Shelter and Sanitation in the Earthquake affected areas of Turkey	-	-	-	-	38	38	-	-	-	38	-	-	-	38
EEC: Trust Fund for Integrated Return Programme for Central Bosnia	-	-	-	-	18	18	-	-	-	18	-	-	-	18
EEC: Trust Fund for Support to Observation of the Election Process in Côte d'Ivoire	-	-	-	-	360	360	-	-	-	360	-	-	-	360

	Voluntary contributions						Cost-sharing contributions				Contributions to sub-trust funds			
	1999 and prior years	*2000*	*2001*	*2002*	*2003*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total contributions due*
EEC: Trust Fund for Support to Social Infrastructure project — Rehabilitation of 3.5 kilometres of roadway from Port-de-Paix to Jean Rabel, Haiti	-	-	-	-	113	113	-	-	-	113	-	-	-	113
EEC: Trust Fund for the South Caucasus Anti-Drug Programme	-	-	-	-	92	92	-	-	-	92	-	-	-	92
EEC: Trust Fund for Mediterranean Urban Waste Management Programme	-	-	-	-	220	220	-	-	-	220	-	-	-	220
EEC (ECHO): Trust Fund for Security Operation for OLS Northern Sector in the Sudan	-	-	-	-	12	12	-	-	-	12	-	-	-	12
UNDP/Swedish International Development Agency: Trust Fund for Assistance to UNDP-specific Activities	-	-	-	-	42 793	42 793	-	-	-	42 793	-	-	-	42 793
EEC: Trust Fund for Support to Election Observation in the United Republic of Tanzania	-	-	-	-	83	83	-	-	-	83	-	-	-	83
EEC (ECHO): Jamaica Trust Fund for the Community Disaster Management Strengthening Programme	-	-	-	-	30	30	-	-	-	30	-	-	-	30
EEC: Trust Fund for Support to Electoral Process in Chad	-	-	-	-	243	243	-	-	-	243	-	-	-	243
EEC: Trust Fund for Emergency Mine Action in Mozambique	-	-	-	-	243	243	-	-	-	243	-	-	-	243
EEC: Trust Fund for the achievement of the Millennium Development Goals in Africa	-	-	-	-	50	50	-	-	-	50	-	-	-	50

	Voluntary contributions						Cost-sharing contributions				Contributions to sub-trust funds			
	1999 and prior years	2000	2001	2002	2003	Total	2002 and prior years	2003	Total	Total	2002 and prior years	2003	Total	Total contributions due
EEC: Trust Fund for Training Programme on Village Governance, China	-	-	-	-	399	399	-	-	-	399	-	-	-	399
EEC: Trust Fund for Temporary Shelter for the Poor and Vulnerable Groups in Gujarat, India	-	-	-	-	17	17	-	-	-	17	-	-	-	17
EEC: Trust Fund for Support to the Electoral Process in the Comoros	-	-	-	-	497	497	-	-	-	497	-	-	-	497
Iraq/EEC (ECHO): Trust Fund for Rehabilitation of Water Treatment Plant, Water Pumping and Sewage Pumping Stations in Baghdad	-	-	-	-	73	73	-	-	-	73	-	-	-	73
EEC: Trust Fund for the Rehabilitation in old Nicosia, Omariye and Selimye areas, Cyprus	-	-	-	-	1 623	1 623	-	-	-	1 623	-	-	-	1 623
EEC: Trust Fund for Support to the Election Observation Mission to Bangladesh on Parliamentary Elections	-	-	-	-	219	219	-	-	-	219	-	-	-	219
EEC: Trust Fund for Support to the Constituent Elections in East Timor	-	-	-	-	250	250	-	-	-	250	-	-	-	250
EEC: Trust Fund for Local Economic Rehabilitation in the war-affected and other disadvantaged regions in Croatia	-	-	-	-	292	292	-	-	-	292	-	-	-	292
EEC: Trust Fund for Rapid Employment Programme in southern Serbia	-	-	-	-	499	499	-	-	-	499	-	-	-	499

	Voluntary contributions						*Cost-sharing contributions*				*Contributions to sub-trust funds*			
	1999 and prior years	*2000*	*2001*	*2002*	*2003*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total contributions due*
EEC: Trust Fund for Southern Caucasus Anti-Drug Programme-Phase II (SCAD II)	-	-	-	-	75	75	-	-	-	75	-	-	-	75
EEC: Trust Fund for Strengthening Border Management on the Belarussian-Ukrainian Border	-	-	-	-	223	223	-	-	-	223	-	-	-	223
EEC: Trust Fund for Partnership for the Future-Phase II, Rehabilitation of the Phaneromeni and Samanbahce areas, Cyprus	-	-	-	-	2 247	2 247	-	-	-	2 247	-	-	-	2 247
EEC: Trust Fund — Appui à la rehabilitation de l'institution des Bashingantahe pour la reconciliation à Burundi	-	-	-	-	599	599	-	-	-	599	-	-	-	599
EEC: Trust Fund for Azerbaijan Landmine Impact Survey	-	-	-	-	400	400	-	-	-	400	-	-	-	400
EEC: Trust Fund for Somalia Landmine Impact Survey	-	-	-	-	562	562	-	-	-	562	-	-	-	562
EEC: Trust Fund for Integrated Framework for Trade-related Technical Assistance to Least Developed Countries	-	-	-	-	50	50	-	-	-	50	-	-	-	50
EEC: Trust Fund for Eritrea Landmine Impact Survey	-	-	-	-	350	350	-	-	-	350	-	-	-	350
EEC: Trust Fund, "Reinsertion des jeunes deplacés et ex-combattants et remassage des armes legères	-	-	-	-	94	94	-	-	-	94	-	-	-	94
EEC: Trust Fund, Election Observation Mission to the Presidential Elections in East Timor	-	-	-	-	127	127	-	-	-	127	-	-	-	127

	Voluntary contributions						Cost-sharing contributions				Contributions to sub-trust funds			
	1999 and prior years	2000	2001	2002	2003	Total	2002 and prior years	2003	Total	Total	2002 and prior years	2003	Total	Total contributions due
EEC: Trust Fund for National Drug Information Network in Central Asia	-	-	-	-	660	660	-	-	-	660	-	-	-	660
UNDP: East Timor Special Fund for former Indonesian Government Employees	-	-	-	-	-	-	-	-	-	-	-	1 000	1 000	1 000
EEC: Trust Fund for Small- and Medium-Sized Enterprise Development in the GAP Region, Turkey	-	-	-	-	1 878	1 878	-	-	-	1 878	-	-	-	1 878
EEC: Trust Fund for Integrated Return Programme for Central Bosnia (Phase IV)	-	-	-	-	280	280	-	-	-	280	-	-	-	280
EEC: Trust Fund for the project Small Arms and Light Weapons Control in Albania	-	-	-	-	27	27	-	-	-	27	-	-	-	27
EEC (ECHO): Trust Fund for Emergency Rehabilitation or Rural Water Supply in the Khatlon and Sughd Regions of Tajikistan	-	-	-	-	212	212	-	-	-	212	-	-	-	212
EEC: Trust Fund for Recovery and Employment Afghanistan Programme	-	-	-	-	499	499	-	-	-	499	-	-	-	499
EEC: Trust Fund for Capacity-Building through the establishment of ICT Training centres	-	-	-	-	35	35	-	-	-	35	-	-	-	35
UNDP Millennium Trust Fund	-	-	-	-	434	434	-	-	-	434	1	1 257	1 258	1 692
EEC: Croatia Trust Fund for Income Generation and small- and medium-sized enterprise Support — Quick Impact Facility	-	-	-	-	1 781	1 781	-	-	-	1 781	-	-	-	1 781

	Voluntary contributions						*Cost-sharing contributions*				*Contributions to sub-trust funds*			
	1999 and prior years	*2000*	*2001*	*2002*	*2003*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total contributions due*
EEC: Trust Fund for Combating Trafficking in Women in Belarus	-	-	-	-	472	472	-	-	-	472	-	-	-	472
EEC: Trust Fund for the Election Support Project, Nigeria, 2003	-	-	-	-	1 261	1 261	-	-	-	1 261	-	-	-	1 261
EEC Connection of standby generators for primary health care centres for the elderly, Mosul, Iraq	-	-	-	-	24	24	-	-	-	24	-	-	-	24
EEC Trust Fund for Enhancement of the Permanent Environmental Awareness Unit at the Ministry of Environment, Lebanon	-	-	-	-	187	187	-	-	-	187	-	-	-	187
ECHO: Iraq Trust Fund for Humanitarian Rehabilitation of Water and Sanitation Facilities in Baghdad	-	-	-	-	437	437	-	-	-	437	-	-	-	437
EEC: Trust Fund for Partnership for Governance Reform in Indonesia	-	-	-	-	14 719	14 719	-	-	-	14 719	-	-	-	14 719
EEC: Trust Fund for Partnership for the Future-Small Project Funds in Cyprus	-	-	-	-	748	748	-	-	-	748	-	-	-	748
EEC: Trust Fund for "Rehabilitation des pistes rurales suivant la methode a haute intensité de main d'oeuvre en République du Congo"	-	-	-	-	786	786	-	-	-	786	-	-	-	786
EEC: Trust Fund for Poverty and Environment Initiative — Phase II	-	-	-	-	988	988	-	-	-	988	-	-	-	988
EEC: Trust Fund for Business Support Project, Cyprus, 2002	-	-	-	-	918	918	-	-	-	918	-	-	-	918

	Voluntary contributions						Cost-sharing contributions				Contributions to sub-trust funds			
	1999 and prior years	2000	2001	2002	2003	Total	2002 and prior years	2003	Total	Total	2002 and prior years	2003	Total	Total contributions due
EEC: Trust Fund for Afghanistan Landmine Impact Survey	-	-	-	-	863	863	-	-	-	863	-	-	-	863
Partnership for the Future-Rehabilitation of Old Nicosia, Phase III	-	-	-	-	562	562	-	-	-	562	-	-	-	562
Service Delivery and Resettlement: Options for Development Planning	-	-	-	-	218	218	-	-	-	218	-	-	-	218
Electoral Support Project for the Supreme Commission for Elections and Referendums in Yemen	-	-	-	-	28	28	-	-	-	28	-	-	-	28
EEC: Trust Fund for Support to Capacity-Building for Information Management in Afghanistan	-	-	-	-	747	747	-	-	-	747	-	-	-	747
EEC: Project I, Caspian Centre for Water Level Fluctuations, and Project II, Caspian Environment Programme	-	-	-	-	17	17	-	-	-	17	-	-	-	17
EEC: Trust Fund for South Caucasus Anti-Drug Programme (SCAD III)	-	-	-	-	250	250	-	-	-	250	-	-	-	250
EEC/EDF: Somalia Proposed Feasibility Study on Financial Services	-	-	-	-	124	124	-	-	-	124	-	-	-	124
EEC: Trust Fund for Enhancing Good Governance through Support to SACB Secretariat	-	-	-	-	236	236	-	-	-	236	-	-	-	236
EEC: Trust Fund for Support to RRU Relief Information and Verification Activities in Zimbabwe	-	-	-	-	66	66	-	-	-	66	-	-	-	66

	Voluntary contributions						*Cost-sharing contributions*				*Contributions to sub-trust funds*			
	1999 and prior years	*2000*	*2001*	*2002*	*2003*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total contributions due*
EEC: Trust Fund for the Return of Refugees and Displaced Persons through an increased involvement of domestic authorities in Bosnia and Herzegovina	-	-	-	-	549	549	-	-	-	549	-	-	-	549
EEC: Trust Fund Stability Pact/UNDP Regional Clearing House on Small Arms and Light Weapons — South-eastern Europe	-	-	-	-	50	50	-	-	-	50	-	-	-	50
EEC: Trust Fund for Drug Control, Multisectoral Assistance and Institution Building in the Ukraine, the Republic of Moldova and Belarus (BUMAD I)	-	-	-	-	922	922	-	-	-	922	-	-	-	922
EEC: Lebanon LIFE Third Countries — Technical Assistance to reinforce Governance in Environmental Tasks	-	-	-	-	319	319	-	-	-	319	-	-	-	319
EEC: Djibouti, "Projet pour la reinsertion des deplaces et endommages dans les zones affectees par le conflit"	-	-	-	-	1 549	1 549	-	-	-	1 549	-	-	-	1 549
EEC: Mozambique Trust Fund for Landmine Technical Survey: Inhambane and Maputo Provinces	-	-	-	-	300	300	-	-	-	300	-	-	-	300
EEC: Ethiopia Trust Fund for Sustained Good Governance through capacity-building of National Parliament	-	-	-	-	447	447	-	-	-	447	-	-	-	447

	Voluntary contributions						Cost-sharing contributions				Contributions to sub-trust funds			
	1999 and prior years	*2000*	*2001*	*2002*	*2003*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total contributions due*
EEC: Trust Fund for Support to an Expanded National Mine Action Coordination Capacity in Angola	-	-	-	-	1 149	1 149	-	-	-	1 149	-	-	-	1 149
EEC: Trust Fund for Ethiopia Landmine Impact Survey	-	-	-	-	250	250	-	-	-	250	-	-	-	250
EEC: Trust Fund for Support to Disarmament, Demobilization and Reintegration Action in the Pool Region, Congo-Brazzaville	-	-	-	-	182	182	-	-	-	182	-	-	-	182
EEC: Trust Fund for Support to Nigeria Election Observation Mission	-	-	-	-	742	742	-	-	-	742	-	-	-	742
EEC: Trust Fund for Border Management Programme for Central Asia — Programme Development Mission	-	-	-	-	43	43	-	-	-	43	-	-	-	43
EEC: Trust Fund for Mine Action Capacity-Building and Landmine Impact Survey in Somalia	-	-	-	-	268	268	-	-	-	268	-	-	-	268
EEC: Trust Fund to Support the Legal Advisory Unit in the Office of the United Nations Resident Coordinator in Zimbabwe	-	-	-	-	104	104	-	-	-	104	-	-	-	104
EEC: Trust Fund for Support to the Caribbean Regional Assistance Centre	-	-	-	-	944	944	-	-	-	944	-	-	-	944
ECHO Trust Fund for Enhanced United Nations Security Operations in Support of Humanitarian Aid Efforts in the Sudan	-	-	-	-	197	197	-	-	-	197	-	-	-	197

	Voluntary contributions						Cost-sharing contributions				Contributions to sub-trust funds			
	1999 and prior years	2000	2001	2002	2003	Total	2002 and prior years	2003	Total	Total	2002 and prior years	2003	Total	Total contributions due
EEC: Afghanistan Trust Fund for the Establishment of the National Livelihood-based Food Security and Nutritional Surveillance System	-	-	-	-	111	111	-	-	-	111	-	-	-	111
EEC: Trust Fund for Border Management Programme for Central Asia — Phase I, Management Training	-	-	-	-	166	166	-	-	-	166	-	-	-	166
EEC: Trust Fund for rehabilitation of Hammams in Selected Cities of Afghanistan through Recovery and Employment Programme	-	-	-	-	499	499	-	-	-	499	-	-	-	499
EEC: Trust Fund for Law and Order for Afghanistan (LOFTA-I)	-	-	-	-	3 246	3 246	-	-	-	3 246	-	-	-	3 246
EEC: Trust Fund for Albania Mine Action Programme (AMAP) Technical Survey Project	-	-	-	-	846	846	-	-	-	846	-	-	-	846
EEC: Trust Fund for Radar Early Warning in the Caribbean	-	-	-	-	186	186	-	-	-	186	-	-	-	186
EEC: Trust Fund for the Rehabilitation of Sanitation Services in Baghdad	-	-	-	-	1 099	1 099	-	-	-	1 099	-	-	-	1 099
EEC: Trust Fund for Support to the Prison Reform in Haiti	-	-	-	-	1 102	1 102	-	-	-	1 102	-	-	-	1 102
EEC: Trust Fund to Support the Municial Improvement and Revival Programme for Serbia and Montenegro	-	-	-	-	4 360	4 360	-	-	-	4 360	-	-	-	4 360
EEC: Trust Fund to Support Poverty Reduction and Strategy Papers — Serbia and Montenegro	-	-	-	-	4 674	4 674	-	-	-	4 674	-	-	-	4 674

	Voluntary contributions						Cost-sharing contributions				Contributions to sub-trust funds			
	1999 and prior years	2000	2001	2002	2003	Total	2002 and prior years	2003	Total	Total	2002 and prior years	2003	Total	Total contributions due
EEC: Trust Fund for Emergency Rehabilitation of Rural Water Supply Systems in Khatlon and Sughd regions of Tajikistan	-	-	-	-	112	112	-	-	-	112	-	-	-	112
EEC: Trust Fund for Support to Coordination and Management Planning through the Office of the United Nations Resident Coordinator and Humanitarian Coordinator in the Sudan	-	-	-	-	249	249	-	-	-	249	-	-	-	249
EEC: Trust Fund for Water and Sanitation, Guatemala	-	-	-	-	2 600	2 600	-	-	-	2 600	-	-	-	2 600
EEC: Trust Fund for Support to Humanitarian Aid Action to enhance Staff Safety and Security in the North Caucasus, Russian Federation	-	-	-	-	62	62	-	-	-	62	-	-	-	62
EEC: Trust Fund for Support to Development Posts for the Government of East Timor	-	-	-	-	1 373	1 373	-	-	-	1 373	-	-	-	1 373
EEC: Rwanda Trust Fund for the 2003 Electoral Assistance Programme	-	-	-	-	484	484	-	-	-	484	-	-	-	484
EEC: Trust Fund for the Prevention of the Diversion of Chemical Precursors for the Scope of Drug Manufacturing in the Andean Region	-	-	-	-	993	993	-	-	-	993	-	-	-	993
UNDP: Thematic Trust Fund for Crisis Prevention and Recovery	-	-	-	-	-	-	-	-	-	-	-	909	909	909
Total of trust funds	**611**	**2**	**1**	**1**	**114 556**	**115 171**	-	-	-	**115 171**	**1**	**3 166**	**3 167**	**118 338**

	Voluntary contributions						Cost-sharing contributions				Contributions to sub-trust funds			
	1999 and prior years	*2000*	*2001*	*2002*	*2003*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total*	*2002 and prior years*	*2003*	*Total*	*Total contributions due*
Funds														
United Nations Development Fund for Women	-	-	-	-	1 804	1 804	1	2 730	2 731	4 535	-	319	319	4 854
United Nations Volunteers programme	-	-	-	-	5 101	5 101	-	-	-	5 101	-	-	-	5 101
Total of funds	-	-	-	-	**6 905**	**6 905**	**1**	**2 730**	**2 731**	**9 636**	-	**319**	**319**	**9 955**
Grand total	**611**	**2**	**1**	**1**	**121 461**	**122 076**	**1**	**2 730**	**2 731**	**124 807**	**1**	**3 485**	**3 486**	**128 293**

[a] The accompanying notes are an integral part of the financial statements.

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